

BARBADOS



SCHEDULES

OF

PERSONAL EMOLUMENTS

2011 – 2012

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SCHEDULES

OF

PERSONAL EMOLUMENTS

2011 – 2012

**AUTHORITY FOR EXPENDITURE INCURRED UNDER
PERSONAL EMOLUMENTS**

All Personal Emoluments except otherwise stated are governed by:

- (1) The Public Service (General) Order, 2008
- (2) The Public Service (Teachers) Order, 2008
- (3) The Public Service (Part-Time Officers) Order, 2008

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**SUMMARY OF PERSONAL EMOLUMENTS
2011 - 2012**

Head	Ministry / Department	Total Personal Emoluments 2011-2012
10	Governor-General	1,041,580
13	Prime Minister's Office	42,201,110
15	Cabinet Office	15,807,973
16	Ministry of the Civil Service	14,935,464
17	Ombudsman	470,696
18	Audit	4,042,314
21	Ministry of Finance and Economic Affairs	77,832,464
23	Ministry of Health	119,116,802
26	Ministry of Agriculture, Food, Fisheries, Industry and Small Business	40,722,842
28	Ministry of Home Affairs	42,894,373
29	Office of the Director of Public Prosecutions	1,179,547
30	Attorney General	120,085,944
32	Ministry of Foreign Affairs and Foreign Trade	30,589,809
40	Ministry of Transport and Works	71,842,015
41	Ministry of Housing and Lands, Urban and Rural Development	12,163,048
42	Ministry of Social Care, Constituency Empowerment and Community Development	8,459,695
44	Ministry of Commerce and Trade	5,852,798
45	Ministry of Environment, Water Resource Management and Drainage	18,670,146
48	Ministry of Family, Culture, Sports and Youth	14,506,757
54	Ministry of Education and Human Resource Development	301,511,873
55	Ministry of Tourism	3,284,479
68	Ministry of International Business and International Transport	13,608,835
70	Ministry of Labour	5,826,308
	Total	966,646,872

ANNEX ESTIMATES

50	Post Office	26,147,207
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**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Prime Minister**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
10.	Governor-General						
0001.	001. Governor-General's Establishment Governor-General	766,857	134,170	77,400	8,821	54,332	1,041,580
	Total	766,857	134,170	77,400	8,821	54,332	1,041,580

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Prime Minister**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
13.	Prime Minister's Office						
7000.	040. Direction and Policy Formulation Services						
	General Management	2,057,151	644,609		39,858	217,056	2,958,674
0041.	and Coordination Services	444,299	53,006			45,028	542,333
0144.	Prime Minister's Official Residence Town and Country Planning	3,465,730	160,759		31,421	278,426	3,936,336
0042.	041. National Defence and Security Preparedness						
	General Security	10,495,587	2,155,332		125,911	1,153,874	13,930,704
0050.	044. Government Printing						
	The Government Printing Services	2,986,902	378,770		932	288,697	3,655,301
7097.	114. Energy and Natural Resources						
	General Management						
	and Coordination Services	945,901	135,901		17,794	81,689	1,181,285
0154	Natural Resources Department	346,755	61,010		16,107	31,864	455,736
0452	Energy Conservation & Renewable Energy Unit		427,030		829	33,072	460,931
0453	Barbados Offshore Petroleum Program		143,339		29,712	5,245	178,296
0202	201. Immigration Regulatory Services						
	Immigration Department	7,166,750	2,467,101		49,059	844,997	10,527,907
	203. Information and Broadcasting Services						

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Prime Minister**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
0046.	Operation of Government Information Service	2,297,556	261,901		16,003	200,559	2,776,019
00492.	490. Telecommunication Services Telecommunications Unit	987,853	469,982		17,805	121,948	1,597,588
	Total	30,206,631	6,888,758		327,626	3,180,507	42,201,110

NOTE: The Permanent Secretary Prime Minister's Office is Accounting Officer for Head 13.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 7000: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Permanent Secretary	S.1	147,926	147,926	147,926
(1)	1	1	Chief Research Officer	S.5	98,087	98,087	98,087
(2)	1	1	Director of Communications	S.6			
(3)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(4)	1	1	Administrative Officer I	Z.6-1	120,257	120,257	68,511
(5)	1	1	Research Officer I/II	Z.10-3/16-11			48,166
(6)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(7)	1	1	Economist I/II	Z.10-3	63,875	63,875	63,875
(8)	1	1	Senior Executive Secretary	Z.10-3	55,710	55,710	56,081
(9)	1	1	Maintenance Co-ordinator	Z.10-6	58,587	58,587	58,587
(10)	1	1	Administrative Officer II	Z.16-8	309,279	309,279	314,351
(11)	9	9	Executive Secretary/Secretary	Z.16-11	269,452	269,452	282,101
(12)	6	6	Executive Officer	Z.16-11	50,887	50,887	45,322
(13)	1	1	Secretary	Z.23-17			
(14)			Field Officer	Z.16-11			
(15)			Clerical Officer	Z.38-24	98,808	98,808	99,604
(16)	5	3	Stenographer Typist	Z.38-24	69,627	69,627	68,900
(17)	2	2	Clerk/Typist	Z.38-24	124,899	124,899	126,513
(18)	4	4	Senior Messenger	Z.33-24	34,500	34,500	35,391
(19)	1	1	Messenger	Z.38-30	30,192	30,192	31,083
(20)	1	1	Driver/Messenger	Z.38-30	85,654	85,654	86,378
(21)	3	3	Telephone Operator	Z.38-30	60,386	60,386	60,386
(22)	2	2	Maid	Z.38	162,708	162,708	162,708
(23)	7	7	General Worker	Z.39	23,244	23,244	23,244
(24)	1	1	Cleaner	Cat. X	23,244	23,244	23,244
(25)	1	1					
	52	51	Total Item 101		2,044,015	2,044,015	2,057,151
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		572,072	572,072	525,802
(2)			Acting Allowances and Payment of Substitutes		101,021	101,021	98,807
(3)			Entertainment Allowance		14,343	14,343	14,343
(4)			Duty Allowance		3,900	3,900	3,900
(5)			Travel Allowance		12,430	12,430	12,430
(6)			Telephone Allowance		9,185	9,185	9,185
(7)			Overtime		20,000	20,000	20,000
			Total Item 102		732,951	732,951	684,467
103.			<i>National Insurance Contributions</i>				
(1)					225,513	225,513	217,056
			Total Item 103		225,513	225,513	217,056
	52	51	Total Subprogram 7000: General Management and Coordination Services		3,002,479	3,002,479	2,958,674

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 0041: PRIME MINISTER'S OFFICIAL RESIDENCE				
			<i>Statutory Personal Emoluments</i>				
101.			Executive Personal Assistant	Z.16-11	101,776	101,776	101,776
(1)	2	2					
(2)	1	1	Housekeeper	Z.27-20	39,639	39,639	32,866
(3)	1	1	Butler	Z.38-34	26,718	26,718	26,718
(4)	1	1	Cook	Z.38-34	26,718	26,718	26,718
(5)	7	7	Maid	CX	162,715	162,715	162,715
(6)	1	1	Gardener	CIX	23,771	23,771	23,771
(7)	3	3	General Worker	CX	69,735	69,735	69,735
	16	16	Total Item 101		451,072	451,072	444,299
			<i>Other Personal Emoluments</i>				
102.			Temporary		31,975	31,975	31,975
(1)							
(2)			Acting Allowances and Payment of Substitutes		21,104	21,104	21,031
			Total Item 102		53,079	53,079	53,006
103.			<i>National Insurance Contributions</i>		43,075	43,075	45,028
(1)							
			Total Item 103		43,075	43,075	45,028
	16	16	Total Subprogram 0041: Prime Minister's Official Residence		547,226	547,226	542,333

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 0144: TOWN AND COUNTRY PLANNING				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Town Planner	S.3			135,024
(2)	1	1	Deputy Chief Town Planner	S.4			109,115
(3)	3	3	Senior Town Planner	S.6			264,549
(4)	1	1	Systems/Network Administrator	S.9	71,026	71,026	71,026
(5)	1	1	Architect	Z.6-1	68,511	68,511	68,511
(6)	1	1	Programmer/Analyst	Z.6-1	66,965	66,965	68,511
(7)	8	8	Town Planner/Assistant Town Planner	Z.10-1/ Z.10-6			494,637
(8)	1	1	Chief Planning Assistant	Z.10-3	63,875	63,875	116,246
(9)	5	5	Senior Planning Assistant	Z.16-8	276,700	276,700	265,153
(10)	1	1	Executive Officer	Z.16-11	50,888	50,888	43,793
(11)	1	1	Executive Secretary/Secretary	Z.16-11	42,634	42,634	42,634
(12)	21	21	Planning Assistant I/II Planning Assistant II	Z.23-14 Z.33-24	904,928	904,928	925,001
(13)	1	1	Draughtsman	Z.23-17			
(14)	1	1	GIS Technician	Z23-17	38,391	38,391	39,140
(15)	1	1	Computer Operator	Z.23-17	42,634	42,634	42,634
(16)	1	1	Assistant Accountant	Z.23-17	37,477	37,477	38,226
(17)	1	1	Senior Clerk	Z.23-17	41,719	41,719	37,394
(18)	1	1	Assistant Personnel Officer	Z.23-17	42,634	42,634	42,634
(19)	10	10	Clerical Officer	Z.38-24	343,514	343,514	345,994
(20)	6	6	Stenographer/Typist	Z.38-24	204,230	204,230	201,679
(21)	1	1	Telephone Operator/Receptionist	Z.38-30	30,194	30,194	30,194
(22)	1	1	Driver/Messenger	Z.38-30	30,194	30,194	30,194
(23)	1	1	Vault Attendant	Z.38-30	30,194	30,194	30,194
(24)	1	1	Maid	Cat.X	23,247	23,247	23,247
	71	71	Total Item 101		2,409,955	2,409,955	3,465,730
102			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,071,740	1,071,740	71,167
(2)			Acting Allowance/ Payment of Substitutes		85,323	85,323	83,845
(3)			Entertainment Allowance		14,895	14,895	14,895
(4)			Travel Allowance		13,161	13,161	13,161
(5)			Telephone Allowance		3,423	3,423	3,365
(6)			Overtime		5,747	5,747	5,747
			Total Item 102		1,194,289	1,194,289	192,180
103			<i>National Insurance Contributions</i>				
(1)					289,863	289,863	278,426
			Total Item 103		289,863	289,863	278,426
	71	71	Total Subprogram 0144: Town and Country Planning		3,894,107	3,894,107	3,936,336

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			041. National Defence and Security Preparedness				
			Subprogram 0042: GENERAL SECURITY <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Permanent Secretary	S.1	147,927	147,927	147,927
(2)	1	1	Deputy Permanent Secretary	S.4	121,350	121,350	121,350
(3)	1	1	Chief Security Officer	S.4			
(4)	2	2	Senior Administrative Officer	S.6	176,366	176,366	176,366
(5)	1	1	Administrative Officer I	Z.6-1	67,352	67,352	68,511
(6)	1	1	Senior Security Officer	Z.6-1	68,511	68,511	68,511
(7)	1	1	Security Officer I	Z.10-3	53,484	53,484	54,598
(8)	4	4	Security Officer II	Z.16-11	210,495	210,495	212,848
(9)	4	4	Security Officer III	Z.23-17	161,135	161,135	162,883
(10)	1	1	Administrative Officer II	Z.16-8	55,340	55,340	55,340
(11)	1	1	Executive Officer	Z.16-11	49,032	49,032	50,145
(12)	1	1	Accountant	Z.16-8	50,640	50,640	51,877
(13)	1	1	Executive Secretary/Secretary	Z.23-17	36,645	36,645	37,643
(14)	1	1	Senior Clerk	Z.23-17	40,555	40,555	41,470
(15)	1	1	Assistant Accountant	Z.23-17	37,476	37,476	38,641
(16)	3	3	Clerical Officer	Z.38-24	90,319	90,319	93,894
(17)	2	2	Stenographer/Typist	Z.36-24	71,294	71,294	71,294
(18)	1	1	Clerk/Typist	Z.38-24	33,758	33,758	34,649
(19)	1	1	Driver/Messenger	Z.38-30	26,501	26,501	27,514
(20)	23	23	Senior Security Guard	Z.33-24	786,426	786,426	795,681
(21)	278	278	Security Guard	Z.38-30	8,118,843	8,118,843	8,161,201
(22)	1	1	Maid	Z.38	23,244	23,244	23,244
	331	331	Total Item 101		10,426,693	10,426,693	10,495,587
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,441,677	1,441,677	1,486,212
(2)			Acting Allowances and Payment of Substitutes		669,120	669,120	669,120
(3)			Duty Allowances		47,400	47,400	55,416
			Travel Allowance		28,263	28,263	28,263
			Telephone Allowance		19,061	19,061	20,718
(4)			Entertainment Allowance		21,514	21,514	21,514
			Total Item 102		2,227,035	2,227,035	2,281,243
103.			<i>National Insurance Contributions</i>				
(1)					1,141,250	1,141,250	1,153,874
			Total Item 103		1,141,250	1,141,250	1,153,874
	331	331	Total Subprogram 0042: General Security		13,794,978	13,794,978	13,930,704

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			044. Government Printing Services Subprogram 0050: PRINTING DEPARTMENT <i>Statutory Personal Emoluments</i> 1. Administrative				
(1)	1	1	Government Printer	S.5	98,087	98,087	98,087
(2)	1	1	Deputy Government Printer	S.7	81,575	81,575	81,575
(3)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(4)	1	1	Storekeeper	Z.33-24	30,786	30,786	31,306
(5)	5	5	Clerical Officer	Z.38-24	170,891	170,891	162,418
(6)	1	1	Clerk/Typist	Z.38-24	35,647	35,647	35,647
(7)	1	1	Driver/Messenger	Z.38-30	30,193	30,193	30,193
(8)	2	2	Porter/Cleaner	Z.38-34	53,436	53,436	53,436
(9)	1	1	Maid	CX	23,243	23,243	23,243
	14	14	Total Administrative		566,492	566,492	558,539
			2. Technical				
(10)	1	1	Hansard Editor	Z.5-3			
(11)	1	1	Assistant Government Printer	Z.5-3	63,581	63,581	63,874
(12)	1	1	Chief Compositor	Z.16-11	50,516	50,516	50,887
(13)	1	1	Senior Photographer	Z.16-11	46,188	46,188	47,425
(14)	1	1	Foreman Binder	Z.16-11	45,817	45,817	45,817
(15)	1	1	Foreman Machine Operator	Z.16-11	45,445	45,445	45,445
(16)	1	1	Foreman Mechanic	Z.16-11	50,888	50,888	50,888
(17)	1	1	Graphic Artist	Z.23-14	46,435	46,435	46,435
(18)	3	3	Senior Compositor	Z.23-17	122,245	122,245	124,241
(19)	1	1	Compiler of Official Gazette	Z.23-17	42,634	42,634	42,634
(20)	1	1	Designs Officer	Z.23-17	42,634	42,634	42,634
(21)	4	4	Proof Reader I/II	Z.33-24/ Z.23-17	166,876	166,876	156,992
(22)	1	1	Photographer	Z.23-17	38,475	38,475	39,473
(23)	1	1	Assistant Foreman Binder	Z.23-17	42,218	42,218	42,634
(24)	1	1	Asst. Foreman Machine Operator	Z.23-17	42,634	42,634	42,634
(25)	1	1	Letter Press Operator	Z.23-17	42,634	42,634	42,634
(26)	1	1	Mechanic	Z.23-17	41,802	41,802	42,634
(27)	3	3	Senior Machine Operator	Z.27-20	118,169	118,169	118,917
(28)	3	3	Senior Binder	Z.27-20	117,503	117,503	118,501
(29)	6	6	Binder	Z.33-24	195,075	195,075	203,349
(30)	2	2	Assistant Photographer	Z.33-24	64,826	64,826	65,693
(31)	6	6	Machine Operator	Z.33-24	197,286	197,286	204,748
(32)	1	1	Junior Mechanic	Z.33-24	27,587	27,587	35,646
(33)	11	11	Compositor	Z.38-24	372,197	372,197	381,565
(34)	14	14	Binder's Assistant	Z.33-24	370,865	370,865	372,663
	68	68	Total Technical		2,394,530	2,394,530	2,428,363
	82	82	Total Item 101		2,961,022	2,961,022	2,986,902

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			<i>Other Personal Emoluments</i>				
(1)			Apprentice		75,221	75,221	61,510
(2)			Overtime		213,840	213,840	213,840
(3)			Telephone Allowance		932	932	932
(4)			Acting Allowance and Payment of Substitutes		103,420	103,420	103,420
			Total Item 102		393,413	393,413	379,702
103.			<i>National Insurance Contributions</i>				
(1)					297,206	297,206	288,697
			Total Item 103		297,206	297,206	288,697
	82	82	Total Subprogram 0050: Printing Department		3,651,641	3,651,641	3,655,301

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			114. Energy and Natural Resources Subprogram 7097: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
101.			Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(1)	1	1					
(2)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(3)		1	Senior Technical Officer	S.6			88,182
(4)	1	1	Senior Economist	Z.6-1	61,818	61,818	65,806
(5)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(6)		1	Technical Officer	Z.6-1			68,511
(7)	1	1	Economist I/ Economist II	Z.10-3 Z.16-11	55,957	55,957	57,558
(8)	1	1	Administrative Officer II	Z.16-8	55,339	55,339	55,339
(9)	1	1	Accountant	Z.16-8	52,124	52,124	53,608
(10)	1	2	Executive Secretary/ Secretary	Z.16-11/ Z.23-17	50,887	50,887	101,774
(11)							
(12)	1	1	Senior Clerk	Z.23-17	42,550	42,550	42,634
(13)	2	2	Clerical Officer	Z.38-24	69,997	69,997	71,292
(14)	1	1	Stenographer/Typist	Z.38-24	32,940	32,940	33,831
(15)	1	1	Driver/Messenger	Z.38-30	28,455	28,455	29,323
	13	16	Total Item 101		728,110	728,110	945,901
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		98,087	98,087	98,087
(2)			Acting Allowance and Payment of Substitutes		34,446	34,446	37,814
(3)			Entertainment Allowance		7,447	7,447	7,447
(4)			Travel Allowance		8,224	8,224	8,224
(5)			Telephone Allowance		2,123	2,123	2,123
(6)							
			Total Item 102		150,327	150,327	153,695
103.			<i>National Insurance Contributions</i>				
(1)					53,958	53,958	81,689
			Total Item 103		53,958	53,958	81,689
	13	16	Total subprogram 7097: General Management and Coordination Services		932,395	932,395	1,181,285

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			114. Energy and Natural Resources Subprogram 0154: NATURAL RESOURCES DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director	S.3	121,350	121,350	121,350
(2)	1	1	Chief Geologist	S.5	98,087	98,087	98,087
(3)	2	2	Petroleum Officer	Z.10-1	57,117	57,117	58,880
(4)	1	1	Geologist Assistant	Z.38-24	35,646	35,646	35,646
(5)	1	1	Survey Assistant	Z.38 24	31,900	31,900	32,792
	6	6	Total Item 101		344,100	344,100	346,755
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		161,889	161,889	54,229
(2)			Acting Allowance and Payment of Substitutes		5,460	5,460	6,781
(3)			Entertainment Allowance		8,225	8,225	6,620
(4)			Travel Allowance		7,447	7,447	7,311
(5)			Telephone Allowance		2,123	2,123	2,176
			Total Item 102		185,144	185,144	77,117
103.			<i>National Insurance Contributions</i>				
(1)					35,977	35,977	31,864
			Total Item 103		35,977	35,977	31,864
	6	6	Total Subprogram 0154: Natural Resources Department		565,221	565,221	455,736

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			114. Energy and Natural Resources Subprogram 0452: ENERGY CONSERVATION & RENEWABLE ENERGY UNIT				
(1)			<i>Other Personal Emoluments</i>				
(2)			Temporary Staff		163,719	163,719	427,030
			Telephone Allowance				829
			Total Item 102		163,719	163,719	427,859
103.			<i>National Insurance Contributions</i>				
(1)					12,511	12,511	33,072
			Total Item 103		12,511	12,511	33,072
			Total Subprogram 0452: Energy Conservation & Renewable Energy Unit		176,230	176,230	460,931

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			114. Energy and Natural Resources Subprogram 0453: BARBADOS OFFSHORE PETROLEUM PROGRAM				
(1)			<i>Other Personal Emoluments</i> Temporary Staff		135,024	135,024	135,024
(2)			Acting Allowance and Payment of Substitutes		8,314	8,314	8,315
(3)			Travel Allowance		13,160	13,160	13,160
(4)			Entertainment Allowance		14,895	14,895	14,895
(5)			Telephone Allowance		1,657	1,657	1,657
			Total Item 102		173,050	173,050	173,051
103.			<i>National Insurance Contributions</i>		5,040	5,040	5,245
(1)			Total Item 103		5,040	5,040	5,245
			Total Subprogram 0453: Barbados Offshore Petroleum Program		178,090	178,090	178,296

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			201. Immigration Regulatory Services Subprogram 0202: IMMIGRATION DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Immigration Officer	S.4	121,350	121,350	121,350
(2)	1	1	Deputy Chief Immigration Officer	S.6	88,183	88,183	88,183
(3)	3	3	Assistant Chief Immigration Officer	Z.5-3	191,624	191,624	191,624
(4)	1	1	Data Processing Officer	Z.10-1	68,511	68,511	68,511
(5)	6	6	Senior Immigration Officer	Z.10-6	351,520	351,520	351,520
(6)	1	1	Assistant Data Processing Officer	Z.16-11	50,888	50,888	50,888
(7)	1	1	Accountant	Z.16-8	55,400	55,400	55,400
(8)	1	1	Records Officer	Z.16-11	50,888	50,888	50,888
(9)	1	1	Executive Officer	Z.16-11	48,290	48,290	50,888
(10)	9	9	Immigration Officer I	Z.16-11	457,988	457,988	457,988
(11)	77	77	Immigration Officer II	Z.23-17	3,255,690	3,255,690	3,271,643
(12)	27	27	Immigration Officer III	Z.38-24	937,950	937,950	940,900
(13)	4	4	Senior Data Entry Operator	Z.23-17	170,535	170,535	170,535
(14)	24	24	Data Entry Operator I/II	Z.33-24	824,183	824,183	828,252
(15)	1	1	Executive Secretary/Secretary	Z.38-30			
(16)				Z.16-11/ Z.23-17	46,930	46,930	48,414
(17)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(18)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(19)	3	3	Stenographer/Typist	Z.38-24	105,125	105,125	105,125
(20)	4	4	Clerical Officer	Z.38-24	123,409	123,409	137,104
(21)	1	1	Driver Messenger	Z.30-30	30,193	30,193	30,193
(22)	1	1	Telephone Operator/Receptionist	Z.38-30	30,193	30,193	30,193
(23)	1	1	Maid	CX	23,243	23,243	23,243
(24)			Statutory Duty Allowance (DEO)		8,640	8,640	8,640
	170	170	Total Item 101		7,126,001	7,126,001	7,166,750
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,148,915	1,148,915	1,167,828
(2)			Acting Allowances and Payment of Substitutes		771,273	771,273	771,273
(3)			Overtime		528,000	528,000	528,000
(4)			Travel Allowance		7,700	7,700	8,408
(5)			Telephone Allowance		3,750	3,750	4,144
(6)			Entertainment		6,972	6,972	6,620
(7)			Duty Allowance		29,887	29,887	29,887
			Total Item 102		2,496,497	2,496,497	2,516,160
(1)			<i>National Insurance Contributions</i>		857,513	857,513	844,997
			Total Item 103		857,513	857,513	844,997
	170	170	Total: Subprogram 0202 Immigration Department		10,480,011	10,480,011	10,527,907

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			203. Information and Broadcasting Services				
			Subprogram 0046: GOVERNMENT INFORMATION SERVICE				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Information Officer	S.4	109,114	109,114	109,114
(1)	1	1	Deputy Chief Information Officer	S.6	88,183	88,183	88,183
(2)	1	1	Senior Information Officer	S.9	213,078	213,078	213,078
(3)	3	3	Cinematographer	Z.10-3	191,622	191,622	191,622
(4)	3	3	Assistant Cinematographer	Z.16-11			
(5)			Information Officer	Z.10-03			
(6)	17	17	Assistant Information Officer	(Q.B.)	1,052,100	1,052,100	991,315
(7)				Z.16-11			
(8)	1	1	Librarian	Z.10-03	63,874	63,874	63,874
(9)	1	1	Librarian Assistant	Z23-17	42,634	42,634	42,634
(10)	2	2	Senior Photographer	Z.16-11/			
(11)			Photographer	Z.23-17	80,610	80,610	78,862
(12)	1	1	Technician I	Z.16-11	50,887	50,887	50,887
(13)	1	1	Marketing Officer	Z.16-11	47,795	47,795	49,279
(14)	1	1	Technical Operator (Radio)	Z.16-11	50,887	50,887	49,156
(15)	1	1	Executive Officer	Z.16-11	47,547	47,547	49,032
(16)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(17)	2	2	Clerical Officer	Z.38-24	68,810	68,810	64,246
(18)	3	3	Stenographer/Typist	Z.36-24	98,952	98,952	99,821
(19)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(20)	2	2	Driver/Operator	Z.38-30	60,384	60,384	60,384
(21)	1	1	Maid	CX	23,243	23,243	23,243
	43	43	Total Item 101		2,362,546	2,362,546	2,297,556
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		150,928	150,928	153,560
(2)			Acting Allowances and Payment of Substitutes		117,176	117,176	96,341
(3)			Overtime		12,000	12,000	12,000
(4)			Travel Allowance		7,311	7,311	7,311
(4)			Telephone Allowance		2,072	2,072	2,072
			Entertainment		6,620	6,620	6,620
			Total Item 102		296,107	296,107	277,904
103.			<i>National Insurance Contributions</i>				
(1)					192,994	192,994	200,559
			Total Item 103		187,557	192,994	200,559
	43	43	Total Subprogram 0046: Government Information Service		2,866,332	2,851,647	2,776,019

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 13 PRIME MINISTER'S OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			490. Telecommunication Services Subprogram 0492: TELECOMMUNICATIONS UNIT <i>Statutory Personal Emoluments</i>				
101.			Chief Telecommunications Officer	S.3.	121,350	121,350	121,350
(1)	1	1	Deputy Chief Telecommunications Officer	S.6	88,183	88,183	88,183
(2)	1	1	Senior Telecommunications Officer	Z.6-1	66,386	66,386	68,511
(3)	1	1	Telecommunications Officer I	Z.10-6	116,878	116,878	117,172
(4)	2	2	Telecommunications Officer II	Z.16-11	303,220	303,220	305,322
(5)	6	6	Telecommunications Officer III	Z.23-14			46,435
(6)	1	1	Executive Secretary/Secretary	Z.23-17	42,550	42,550	42,634
(7)	1	1	Clerk/Typist	Z.38-24	33,460	33,460	61,640
(8)	1	2	Clerical Officer	Z.38-24	32,792	32,792	62,425
(9)	1	2	Gardener	CX	23,771	23,771	23,771
(10)	1	1	Maid	CX	23,244	23,244	23,244
(11)	1	1	Watchman	CXA	27,166	27,166	27,166
(12)	1	1					
	18	20	Total Item 101		879,000	879,000	987,853
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		391,543	391,543	444,704
(2)			Acting Allowances and Payment of Substitutes		19,822	19,822	24,278
(3)			Overtime		1,000	1,000	1,000
(4)			Entertainment Allowance		7,447	7,447	7,447
(5)			Duty Allowance				
(6)			Telephone Allowance		2,072	2,072	2,072
(7)			Travel Allowance		8,286	8,286	8,286
			Total Item 102		430,170	430,170	487,787
103.			<i>National Insurance Contributions</i>				
(1)					112,868	112,868	121,948
			Total Item 103		112,868	112,868	121,948
	18	20	Total Subprogram 0492: Telecommunications Unit		1,422,038	1,422,038	1,597,588

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Prime Minister**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
15.	Cabinet Office						
7020.	070. Cabinet Secretariat General Management and Coordination Services	4,126,507	2,273,230	964,438	331,448	223,410	7,919,033
0073.	071. Constitutional and other Statutory Authorities Electoral and Boundaries Commission	1,449,554	2,064,990		296,069	304,977	4,115,590
0020.	020. Judiciary Judges	2,239,112	334,618	664,463	353,776	83,294	3,675,263
	Total	7,815,173	4,672,838	1,628,901	981,293	611,681	15,709,886

NOTE: The Cabinet Secretary is Accounting Officer for the above Head.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 15 CABINET OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			070. Cabinet Secretariat Subprogram 7020: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Prime Minister	Fixed	203,176	203,176	203,176
(2)	1		Deputy Prime Minister	Fixed	172,710	172,710	
(3)	16	17	Minister	Fixed	2,438,112	2,501,605	2,590,494
(4)	1	3	Parliamentary Secretary	Fixed	147,926	443,778	443,778
(5)	1	1	Secretary to the Cabinet	S.1	147,926	147,926	147,926
(6)	1	1	Deputy Permanent Secretary	S.4	121,350	121,350	121,350
(7)	1	1	Administrative Officer I	Z.6-1	61,965	61,965	63,727
(8)	1	1	Administrative Officer II	Z.16-8	49,279	49,279	50,763
(9)	2	2	Senior Executive Officer	Z.10-3	63,874	63,874	63,874
(10)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(11)	1	1	Executive Secretary	Z.16-11	46,869	46,869	48,414
(12)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(13)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(14)	4	4	Clerical Officer	Z.38-24	133,938	133,938	133,545
(15)	2	2	Stenographer/Typist	Z.38-24	60,618	60,618	63,246
(16)	1	1	Cook	Z.38-24	24,111	24,111	24,111
(17)	1	1	Maid	CX1	23,243	23,243	23,243
(18)			Statutory Entertainment Allowances		494,606	536,019	512,746
(19)			Statutory Travelling Allowance		428,814	470,410	451,692
	37	39	Total Item 101		4,767,377	5,209,731	5,090,945
102.			<i>Other Personal Emoluments</i>				
(1)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(2)	1	1	Personal Assistant to the Prime Minister	S.5	98,087	98,087	
(3)	1	1	Senior Administrative Officer I	S.6	88,182	88,182	88,182
(4)	1	1	Executive Assistant	S.9	71,026	71,026	71,026
(5)	1	1	Press Secretary	S.9	71,026	71,026	71,026
(6)	1	1	Senior Research Officer	Z.6-1	68,511	68,511	68,511
(7)	1	1	Executive Personal Secretary	Z.10-3	54,968	54,968	56,452
(8)	17	17	Personal Assistants to Ministers	Z.3	1,085,863	1,085,863	1,085,863
(9)	1	1	Clerk/Typist	Z.38-24	26,500	26,500	27,369
(10)	1	1	Clerical Assistant	Z.38-24	27,568	27,568	29,323
		1	Driver	Z.38-30			23,243
		1	Housekeeper	Z.27-20			32,866
		1	Gardener	CIX			23,232
(11)			Acting Allowance and Payment of Substitutes		278,901	278,901	280,838
(12)			Commuted travel Allowances		151,289	151,289	151,289
(13)			Entertainment Allowances		44,978	44,978	44,979
(14)			Telephone Allowances		23,101	23,516	23,930
(15)			Telecommunications Allowances		105,500	105,500	111,250
(16)			Gratuities Payable to Personal Staff of the Prime Minister and Personal Assistants to Ministers & Consultant		281,493	281,493	282,081
(17)			Overtime		11,868	11,868	11,868
	26	29	Total Item 102		2,390,774	2,610,626	2,604,678
103.			<i>National Insurance Contributions</i>				
(1)					208,805	208,805	223,410
			Total Item 103		208,805	208,805	223,410
	63	68	Total Subprogram 7020: General Management and Coordination Services		7,366,956	8,029,162	7,919,033

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 15 CABINET OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			071. Constitutional and Statutory Authority				
			Subprogram 0073: ELECTORAL AND BOUNDARIES COMMISSION				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Electoral Officer	S.3	121,350	121,350	121,350
(1)	1	1	Deputy Chief Electoral Officer	S.6	88,183	88,183	88,183
(2)	1	1	Assistant Chief Electoral Officer	S.9	71,026	71,026	71,026
(3)	1	1	Senior Executive Officer	Z.10-3	63,875	63,875	63,875
(4)	1	1	Senior Photographer	Z.16-11	50,887	50,887	50,887
(5)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(6)	1	1	Executive Secretary	Z.23-14	46,930	46,930	48,414
(7)	1	1	Photographer	Z.23-17	42,634	42,634	42,634
(8)	1	1	Senior Clerk	Z.23-17	40,804	40,804	41,802
(9)	1	1	Assistant Accountant	Z.23-17	41,636	41,636	42,634
(10)	1	1	Control Officers	Z.23-17	166,293	166,293	167,291
(11)	4	4	Assistant Photographer	Z.33-24	35,646	35,646	35,646
(12)	1	1	Operator	Z.38-24	61,568	61,568	62,436
(13)	2	2	Clerical Officer	Z.38-24	304,194	304,194	305,638
(14)	9	9	Clerk/Typist	Z.38-24	101,051	101,051	101,931
(15)	2	3	Stenographer/Typist	Z.36-24	71,043	71,043	71,293
(16)	3	2	Telephone Operator	Z.38-30	30,192	30,192	30,192
(17)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(18)	1	1	Cleaner	CX	23,243	23,243	23,243
(19)	1	1					
	34	34	Total Item 101		1,441,634	1,441,634	1,449,554
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		166,350	166,350	600,569
(2)	30	30	Registering Officers	Z.23-17	1,279,008	1,279,008	1,302,761
(3)			Entertainment Allowance		7,723	7,723	7,723
(4)			Overtime		20,000	20,000	20,000
(5)			Public Relations Overtime-New ID Card Project		71,925	71,925	40,000
(6)	2	3	Temporary Staff		42,634	42,634	101,660
(7)			Travel Allowance		285,929	285,929	285,929
(8)			Telephone Allowance		2,417	2,417	2,417
			Total Item 102		1,875,986	1,875,986	2,361,059
103.			<i>National Insurance Contributions</i>				
(1)					255,785	255,785	304,977
			Total Item 103		255,785	255,785	304,977
	66	67	Total Subprogram 0073: Electoral and Boundaries Commission		3,573,405	3,573,405	4,115,590

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 15 CABINET OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			020. Judiciary				
			Subprogram 0020: JUDGES				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Justice		190,825	190,825	190,825
(1)	1	1					
(2)	4	4	Justices of Appeal		668,628	668,628	668,628
(3)	8	8	Judge of the High Court		1,230,749	1,230,752	1,230,752
(4)	1	1	Master of the High Court		148,907	148,907	148,907
(5)			Entertainment Allowances		251,284	251,284	251,284
(6)			Housing Allowance				
(7)			Judicial Allowances		401,475	401,476	401,476
(8)			Travel Allowance		11,703	11,703	11,703
(9)			Statutory Personal Allowances		5,400	5,400	
	14	14	Total Item 101		2,908,971	2,908,975	2,903,575
102.			<i>Other Personal Emoluments</i>				
(1)		1	Administrative Officer II		49,279	49,279	55,339
(2)			Acting Allowances and Payment of Substitutes		279,279	279,279	279,279
(3)	2		Temporary Staff				
(4)			Judicial Allowances		133,825	133,825	133,825
(5)			Housing Allowance		44,460	44,460	44,460
(6)			Entertainment Allowances		83,359	83,359	83,359
(7)			Telephone Allowance		43,937	43,937	43,937
(8)			Transport Allowance		48,195	48,195	48,195
			Total Item 102		682,334	682,334	688,394
103.			<i>National Insurance Contributions</i>				
(1)					69,860	69,860	83,294
			Total Item 103		69,860	69,860	83,294
	14	15	Total Subprogram 0020: Judges		3,661,165	3,661,169	3,675,263

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of the Civil Service

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
16.	Ministry of the Civil Service						
7025.	050.Direction and Policy Formulation Services General Management and Coordination Services	2,860,875	551,914	25,317	335,781	190,238	3,964,125
0080.	080. Development of Management and Personal Skills Training Administration	1,407,809	82,512		15,902	115,565	1,621,788
0436.	081. Development of Management Structures Office of Public Sector Reform	1,181,645	43,753		18,395	82,887	1,326,680
0083.	082. Implementation of Personnel Condition of Service Personnel Administration	3,528,673	1,019,877		47,835	350,212	4,946,597
0049.	043. Application of Modern Information Technology Data Processing	2,618,112	220,040		18,004	220,118	3,076,274
	Total	11,597,114	1,918,096	25,317	435,917	959,020	14,935,464

NOTES:

The Permanent Secretary (Civil Service) Ministry of the Civil Service is the Accounting Officer for Civil Service Division.
The Permanent Secretary (T.A.D.) Ministry of the Civil Service is the Accounting Officer for the Training Division.
The Chief Personnel Officer (P.A.D.) Ministry of the Civil Service is the Accounting Officer for P.A.D.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 16 MINISTRY OF THE CIVIL SERVICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			050. Civil Service				
			Subprogram 7025: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	7	7	Permanent Secretary	S.1	1,035,484	1,035,484	1,035,484
(2)	4	4	Deputy Permanent Secretary	S.3	485,399	485,399	485,399
(3)	1	1	Senior Administrative Officer	S.6	88,183	88,183	88,183
(4)	1	1	Principal Classification Officer	S.6	88,183	88,183	88,183
(5)	1	1	E Government Development Officer	S.7	81,575	81,575	81,575
(6)	6	6	Administrative Officer I	Z.6-1	395,293	395,293	403,045
(7)	4	4	Administrative Officer II	Z.16-8	206,763	206,763	211,215
(8)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(9)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(10)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(11)	1	1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17	50,887	50,887	50,887
(12)	4	4	Clerical Officer	Z.38-24	102,452	102,452	103,343
(13)	2	2	Stenographer/Typist	Z.38-24	71,294	71,294	71,294
(14)	1	1	Telephone Operator/Receptionist	Z.38-30	30,192	30,192	24,980
(15)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(16)	2	2	Maid	CX	46,488	46,488	46,488
(17)			Statutory Personal Allowance		25,317	25,317	25,317
	38	38	Total Item 101		2,878,309	2,878,309	2,886,192
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		95,931	95,931	95,931
(2)			Temporary Staff		375,724	375,724	430,983
(3)			Overtime		25,000	25,000	25,000
(4)			Entertainment Allowance		149,493	149,493	156,113
(5)			Special Allowances		8,439	8,439	8,439
(6)			Travel Allowance		140,369	140,369	147,679
(7)			Telephone Allowance		22,721	22,721	23,550
			Total Item 102		817,677	817,677	887,695
103.			<i>National Insurance Contributions</i>				
(1)					182,546	182,546	190,238
			Total Item 103		182,546	182,546	190,238
	38	38	Total Subprogram 7025: General Management and Coordination Services		3,878,532	3,878,532	3,964,125

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 16 MINISTRY OF THE CIVIL SERVICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			080. Development of Managerial & Personnel Skills Subprogram 0080: TRAINING ADMINISTRATION <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Training Officer	S.4			109,114
(2)	1	1	Deputy Principal Training Officer	S.6	88,182	88,182	88,182
(3)	5	5	Senior Training Officer	Z.6-1	326,124	326,124	334,634
(4)	1	1	Senior Executive Officer	Z.10-3	63,874	63,874	63,874
(5)	3	3	Training Officer	Z.16-8	206,393	206,393	154,269
(6)	1	1	Accountant	Z.16-8	55,092	55,092	55,339
(7)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(8)	1	1	Executive Secretary	Z.16-11	50,145	50,145	50,887
(9)	1	1	Library Assistant III	Z.38-24	29,758	29,758	30,638
(10)	1	1	Assistant Accountant	Z.23-17	41,552	41,552	42,634
(11)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(12)	4	4	Clerical Officer	Z.38-24	138,063	138,063	139,890
(13)	2	2	Stenographer/Typist	Z.38-24	64,680	64,680	65,549
(14)		1	Data Entry Operator	Z.38-30			25,832
(15)	1	1	Telephone Operator/Receptionist	Z.38-30	30,192	30,192	30,192
(16)	1	1	Driver/Messenger	Z38-30	30,192	30,192	30,192
(17)	1	1	Cleaner	CX	23,245	23,245	23,245
(18)	1	1	Maid	CX	23,245	23,245	23,245
(19)	1	2	Watchman	CXA	23,286	23,286	46,572
	28	30	Total Item 101		1,287,544	1,287,544	1,407,809
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		41,925	41,925	47,949
(2)			Temporary Staff		11,644	11,644	23,288
(3)			Overtime		11,275	11,275	11,275
(4)			Entertainment Allowance				6,520
(5)			Travel Allowance		844	844	7,311
(6)			Telephone Allowance				2,071
			Total Item 102		65,688	65,688	98,414
103			<i>National Insurance Contributions</i>				
(1)					110,440	110,440	115,565
			Total Item 103		110,440	110,440	115,565
	28	30	Total Subprogram 0080: Training Administration		1,463,672	1,463,672	1,621,788

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 16 MINISTRY OF THE CIVIL SERVICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			081. Development of Management Structures				
			Subprogram 0436: OFFICE OF PUBLIC SECTOR REFORM				
			<i>Statutory Personal Emoluments</i>				
101.			Director	S.4	109,115	109,115	109,115
(1)	1	1	Deputy Director	S.6	88,183	88,183	88,183
(2)	1	1	Management Development Officer	Z.6 -1	680,667	680,667	684,144
(4)	10	10	Administrative Officer I	Z.6 -1	68,511	68,511	68,511
(5)	1	1	Administrative Officer II	Z.16-8	106,846	106,846	108,330
(6)	2	2	Communications Officer	Z.16-11	56,205	56,205	57,852
(7)	1	1	Clerk/Typist	Z.38-24	31,009	31,009	31,901
(8)	1	1	Clerical Officer	Z.38-24			
(9)	1		Stenographer/Typist	Z.38-24	32,718	32,718	33,609
(10)	1	1					
	19	18	Total Item 101		1,173,254	1,173,254	1,181,645
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of				
(2)			Substitutes		43,753	43,753	43,753
(3)			Travel Allowance		8,411	8,411	8,411
(4)			Telephone Allowance		2,368	2,368	2,368
(5)			Entertainment Allowance		7,616	7,616	7,616
			Total Item 102		62,148	62,148	62,148
103.			<i>National Insurance Contributions</i>				
(1)					79,351	79,351	82,887
			Total Item 103		79,351	79,351	82,887
	19	18	Total Subprogram 0436: Office of Public Sector Reform		1,314,753	1,314,753	1,326,680

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 16 MINISTRY OF THE CIVIL SERVICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			082. Implementation of Personnel Condition of Service				
			Subprogram 0083: PERSONNEL ADMINISTRATION				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Personnel Officer	S.1	147,926	147,926	147,926
(1)	1	1	Deputy Chief Personnel Officer	S.4	121,350	121,350	121,350
(2)	1	1	Principal Personnel Officer	S.6	176,364	176,364	176,364
(3)	2	2	Secretary to the Commission	S.6	88,182	88,182	88,182
(4)	1	1	Senior Personnel Officer	Z.6-1	397,387	397,387	404,833
(5)	6	6	Personnel Officer	Z.16-8	885,424	885,424	885,424
(6)	16	16	Assistant Personnel Officer	Z.23-17	170,536	170,536	170,536
(7)	4	4	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(8)	1	1	Senior Clerk	Z.23-17	127,902	127,902	127,902
(9)	3	3	Executive Secretary/Secretary	Z.16-11	95,219	95,219	98,188
(10)	2	2	Clerical Officer	Z.38-24	570,336	570,336	570,336
(11)	16	16	Stenographer/Typist	Z.38-24	463,232	463,232	463,398
(12)	13	13	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(13)	1	1	Receptionist/Typist	Z.38-24	35,646	35,646	35,646
(14)	1	1	Receptionist/Telephone Operator	Z.38-30	30,192	30,192	30,192
(15)	1	1	Data Entry Operator II	Z.38-30	30,192	30,192	30,192
(16)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(17)	1	1	Maid/Cleaner	Z.38	46,488	46,488	46,488
(18)	2	2	General Worker	CX	23,244	23,244	23,244
(19)	1	1					
	74	74	Total Item 101		3,518,092	3,518,092	3,528,673
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		245,982	245,982	245,982
(2)			Temporary Staff		758,840	758,840	767,895
(3)			Overtime		6,000	6,000	6,000
(4)			Travel Allowance		19,360	19,360	19,360
(5)			Telephone Allowance		6,563	6,563	6,563
(6)			Entertainment Allowance		21,912	21,912	21,912
			Total Item 102		1,058,657	1,058,657	1,067,712
103.			<i>National Insurance Contributions</i>				
(1)					355,040	355,040	350,212
			Total Item 103		355,040	355,040	350,212
	74	74	Total: Subprogram 0083: Personnel Administration		4,931,789	4,931,789	4,946,597

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 16 MINISTRY OF THE CIVIL SERVICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			043 Application of Modern Information Technology				
			Subprogram 0049				
			DATA PROCESSING DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Director	S.4	109,114	109,114	109,114
(2)	1	1	Development Officer	S.6	88,183	88,183	88,183
(3)	1	1	Operations Controller	S.7	81,575	81,575	81,575
(4)	8	8	Senior Systems Analyst/ Systems Analyst	S.8 Z.10-1	553,926	553,926	561,747
(5)	3	3	Senior Programmer	Z.10-1	196,344	196,344	198,106
(6)	9	9	Programmer/Programmer Assistant	Z.16-6 Z.23-17	461,069	461,069	468,366
(7)	1	1	Data Librarian	Z.16-11	50,888	50,888	50,888
(8)	1	1	Senior Computer Operator	Z.16-11	47,549	47,549	49,033
(9)	3	3	Computer Operator	Z.23-17	118,432	118,432	121,415
(10)	2	2	Machine Supervisor	Z.16-11	96,952	96,952	99,549
(11)	10	10	Data Entry Operator I/II	Z.33-24/ Z.38-33			
(12)					265,142	265,142	244,029
(13)	1	1	Control Supervisor	Z.16-11	50,888	50,888	50,888
(14)	3	3	Control Officer	Z.23-17	122,578	122,578	123,576
(15)	6	6	Clerical Officer	Z.38-24	136,285	136,285	138,068
(16)	1	1	Secretary	Z.23-14	50,888	50,888	48,414
(17)	1	1	Stenographer	Z.36-24	35,647	35,647	35,647
(18)	1	1	Messenger	Z.38-31	30,194	30,194	30,194
(19)	1	1	Telephone Operator/Receptionist	Z.38-30	30,194	30,194	30,194
(20)	1	1	General Worker	CX,IX	23,246	23,246	23,246
(21)	1	1	Building Supervisor	Z.17	42,634	42,634	42,634
(22)	1	1	Maid	Cat. X	23,246	23,246	23,246
	57	57	Total Item 101		2,614,974	2,614,974	2,618,112
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		71,026	71,026	71,026
(2)			Non pensionable Allowance		89,495	89,495	66,911
(3)			Acting Allowances and Payment of Substitutes		73,343	73,343	73,343
(4)							
(5)			Overtime		10,800	10,800	8,760
(6)			Entertainment Allowance		7,999	7,999	7,447
(7)			Telephone Allowance		2,408	2,408	2,332
			Travel Allowance		8,834	8,834	8,225
			Total Item 102		263,905	263,905	238,044
103.			National Insurance Contributions		211,449	211,449	220,118
(1)			Total Item 103		211,449	211,449	220,118
	57	57	Total Subprogram 0049: Data Processing Department		3,090,328	3,090,328	3,076,274

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Prime Minister**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
17.	Ombudsman						
090.	090. Investigation of Complaints against Government Departments Ombudsman	254,070	188,741			27,885	470,696
	Total	254,070	188,741			27,885	470,696

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 17 OMBUDSMAN	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			090. Investigations of Complaints Against Government Departments Subprogram 0090: OMBUDSMAN <i>Statutory Personal Emoluments</i>				
(1)	1	1	Investigations Officer	S.6	88,182	88,182	88,182
(2)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(3)	1	1	Secretary	Z.23-14	42,634	45,747	48,414
		1	Clerk/Typist	Z.38-24			36,395
(4)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
	4	5	Total Item 101		211,895	215,008	254,070
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		198,286	198,286	170,191
(2)			Payment of Acting Allowances of Substitutes		16,958	16,958	17,652
(3)			Overtime (driver)		487	487	898
			Total Item 102		215,731	215,731	188,741
103.			<i>National Insurance Contributions</i>				
(1)					25,649	25,649	27,885
			Total Item 103		25,649	25,649	27,885
	4	5	Total Subprogram 0090: Ombudsman		453,275	456,388	470,696

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Finance

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
18.	Audit						
0100	100. Audit Auditing Services	2,958,862	338,699		34,961	249,834	3,582,356
	Total	2,958,862	338,699		34,961	249,834	3,582,356

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 18 AUDIT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			100. Audit Subprogram 0100: AUDITING SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Auditor General	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Auditor General	S.3	121,350	121,350	121,350
(3)	1	1	Audit Manager	S.5	98,087	98,087	98,087
(4)	3	3	Professional Auditor	S.5	294,261	294,261	294,261
(5)	7	7	Senior Auditor	Z.6-1	450,254	450,254	460,225
(6)	13	13	Auditor 1	Z.16-8	680,823	680,823	625,114
(7)	26	26	Auditor 11	Z.23-17	1,052,329	1,052,329	1,017,266
(8)			Auditor	Z.16-8			
(9)			Examiner	Z.23-17			
(10)	1	1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17	50,887	50,887	50,887
(11)	15	1	Clerical Officer	Z.38-24	346,116	346,116	35,655
(12)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(13)	1	1	Driver/Messenger	Z.38-30	29,903	29,903	30,192
(14)	1	2	General Worker	CX	23,245	23,245	23,245
(15)			Commutated Travelling Allowance to the Auditor General \$880 per month		11,697	11,697	11,697
(16)			Commutated Travel Payable to Deputy Auditor General \$550 per month		7,311	7,311	7,311
	71	58	Total Item 101		3,349,835	3,349,835	2,958,862
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries		292,144	292,144	294,254
(2)			Acting Allowances and Payment of Substitutes		41,945	41,945	41,945
(3)			Entertainment Allowance		23,169	23,169	23,183
(4)			Overtime		1,500	1,500	2,500
(5)			Telephone Allowance		7,251	7,251	8,120
(6)			Travel Allowance		3,655	3,655	3,658
			Total Item 102		369,664	369,664	373,660
103.			<i>National Insurance Contributions</i>				
(1)					283,115	283,115	249,834
			Total Item 103		283,115	283,115	249,834
	71	58	Total Subprogram 0100: Auditing Services		4,002,614	4,002,614	3,582,356

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Finance and Economic Affairs

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
21.	Ministry of Finance and Economic Affairs						
7010.	040. Direction and Policy Formulation Services General Management and Coordination Services	1,483,971	314,828	22,014	300,320	155,255	2,276,388
0110.	110. Budget and Public Expenditure Policy Budget Administration	658,247	88,182			50,166	796,595
0111.	Tax Administration	265,640				17,571	283,211
0112.	Management and Accounting	756,139	288,837			61,181	1,106,157
0113.	112. Financial Control and Treasury Management Tax Administration & Public Expenditure Management	1,326,375	393,173			128,529	1,873,922
0131.	Treasury	2,648,138	694,223			268,294	3,642,881
0132.	113. Revenue Collection Inland Revenue Department	7,837,195	833,473			803,915	9,544,471
0133.	Customs	20,074,931	3,060,147			2,134,135	25,701,612
0134.	Land Tax Department	4,427,566	283,488			393,950	5,122,995
0233.	Modernization of Customs, Excise and VAT		301,600			18,560	335,334
	Total Carried Forward	39,478,202	6,257,951	22,014	893,843	4,031,556	50,683,566

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Finance and Economic Affairs

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	39,478,202	6,257,951	22,014	893,843	4,031,556	50,683,566
0136.	115. Regulation of the Insurance Industry Supervision of the Insurance Industry	949,515	326,656			98,258	1,374,429
0137.	116. Supplies and Purchasing Management Central Purchasing Department	1,925,347	166,140		18,739	176,126	2,286,352
0559.	Modernisation of Public Procurement Systems		231,630			14,365	245,995
0142.	120. Operation of National Insurance and Social Security Schemes National Insurance Department	11,564,038	1,981,983		160,298	1,116,148	14,822,467
7013.	121. Economic and Social Planning General Management and Coordination Services	1,192,334	228,626		48,778	97,982	1,567,720
	Total Carried Forward	55,109,436	9,192,986	22,014	1,121,658	5,534,435	70,980,529

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Finance and Economic Affairs

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
0143.	Total Brought Forward	55,109,436	9,192,986	22,014	1,121,658	5,534,435	70,980,529
0145.	Statistical Department	3,355,042	255,697		19,166	304,683	3,934,588
0153.	The Population and Housing Census Strengthening & Modernisation of the National Statistical System		471,421			42,270	513,691
0158.	Strengthening of National Accounts		270,710		829	17,608	289,147
0470.	Barbados Competitiveness Program		535,561			53,800	589,361
	127. Revenue & Non Bank Regulatory Management		313,878			16,707	330,585
0130.	Special Projects - Financial		99,689			8,464	108,153
0152.	464. Investment	842,854	161,280		20,476	61,800	1,086,410
	Public Investment Unit						
	Total	59,307,332	11,301,222	22,014	1,162,129	6,039,767	77,832,464

NOTES:

The Permanent Secretary, Finance is the Accounting Officer for Finance

The Permanent Secretary, Investment is the Accounting Officer for Investment

The Permanent Secretary, Economic Affairs is the Accounting Officer for Economic Affairs

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 7010: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.		1	Director, Finance & Economic Affairs	S.1			147,928
(1)		1	Permanent Secretary, Finance	S.1			147,928
(2)		1	Deputy Permanent Secretary	S.3			121,350
(3)		1	Senior Administrative Officer	S.6			88,182
(4)		1	Administrative Officer I	Z.6-1			68,511
(5)		1	Senior Executive Officer	Z.10-3			58,733
(6)		2	Administrative Officer II	Z.16-8			97,075
(7)		1	Executive Secretary/Secretary	Z.16-11/ Z.23-17			96,828
(8)		2	Senior Clerk	Z.23-17			76,949
(9)		5	Stenographer/Typist	Z.38-24			168,362
(10)		1	Clerk Typist	Z.38-24			24,905
(11)		12	Clerical Officer	Z.38-24			363,976
(12)		1	Maid/Messenger	Z.38-30			23,244
(13)			Personal and Pensionable Allowance				22,014
		30	Total Item 101				1,505,985
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff				251,493
(1)			Overtime				63,335
(2)			Acting Allowances and Payment of Substitutes				157,850
(3)			Entertainment Allowance				64,927
(4)			Telephone Allowance				16,638
(5)			Travel Allowance				60,905
(6)			Total Item 102				615,148
103.			<i>National Insurance Contributions</i>				155,255
(1)			Total Item 103				155,255
		30	Total Subprogram 7010: General Management and Coordination Services				2,276,388

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101. (1) (2) (3) (4)			110. Budget and Public Expenditure Policy				
			Subprogram 0110: BUDGET ADMINISTRATION				
			<i>Statutory Personal Emoluments</i>				
		1	Deputy Permanent Secretary	S.3			121,350
		1	Chief Budget Analyst	S.5			98,087
	2	Senior Budget Analyst	Z.6-1			131,945	
	6	Budget Analyst I or II	Z.16-11/ Z.10-3			306,865	
		10	Total Item 101			658,247	
102. (1)			<i>Other Personal Emoluments</i>				
			Temporary Staff				88,182
			Total Item 102				88,182
103. (1)			<i>National Insurance Contributions</i>				50,166
			Total Item 103				50,166
		10	Total Subprogram 0110: Budget Administration				796,595

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			110. Budget and Public Expenditure Policy				
			Subprogram 0111:				
			TAX ADMINISTRATION				
			<i>Statutory Personal Emoluments</i>				
(1)		1	Senior Administrative Officer	S.6			88,182
(2)		1	Administrative Officer I	Z.6-1			68,511
(3)		2	Administrative Officer II	Z.16-8			108,947
		4	Total Item 101				265,640
103.							
(1)			<i>National Insurance Contributions</i>				17,571
			Total Item 103				17,571
		4	Total Subprogram 0111: Tax Administration				283,211

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			110. Budget and Public Expenditure Policy				
			Subprogram 0112: MANAGEMENT AND ACCOUNTING				
			<i>Statutory Personal Emoluments</i>				
(1)		1	Chief Management Accountant	S.4			109,114
(2)		5	Chief Accountant/Finance Officer	S5:8			490,435
(3)		1	Senior Accountant	Z.6-1			68,511
(4)		1	Accountant	Z.16-8			45,445
(5)		1	Assistant Accountant	Z.23-17			42,634
		9	Total Item 101				756,139
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				288,837
			Total Item 102				288,837
103.			<i>National Insurance Contributions</i>				
(1)							61,181
			Total Item 103				61,181
		9	Total Subprogram 0112: Management and Accounting				1,106,157

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			112. Financial Control and Treasury Management				
			Subprogram 0113: TAX ADMINISTRATION & PUBLIC EXPENDITURE MANAGEMENT				
			<i>Statutory Personal Emoluments</i>				
(1)		1	Director	S.4			109,114
(2)		1	Deputy Director	S.5			98,087
(3)		2	Network Administrator	S.9			142,052
(4)		2	Database Administrator	S.9			142,052
(5)		2	Systems Administrator	S.9			142,052
(6)		2	Technical Support Specialist	S.9			142,052
(7)		1	Systems Analyst	Z.6-1			61,377
(8)		7	Application Support Specialist I/II	Z.6-1/ Z.16-8			423,711
(9)		1	Assistant Accountant	Z.23-17			42,634
(10)		1	Maid	CX			23,244
		20	Total Item 101				1,326,375
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				303,989
(2)			Acting Allowance and Payment of Substitutes				84,184
(3)			Overtime				5,000
(4)			Entertainment Allowance				7,447
(5)			Telephone Allowance				3,263
(6)			Travel Allowance				15,135
			Total Item 102				419,018
103.			<i>National Insurance Contributions</i>				
(1)							128,529
			Total Item 103				128,529
		20	Total Subprogram 0113: Tax Administration & Public Expenditure Management				1,873,922

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			112. Financial Control and Treasury Management				
			Subprogram 0131: TREASURY				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)		1	Accountant General	S.3/2			135,024
(2)		1	Deputy Accountant General	S.5			98,087
(3)		1	Professional Accountant	S.5			98,087
(4)		3	Senior Accountant	Z.6-1			197,664
(5)		7	Accountant	Z.16-8			370,805
(6)		1	Executive Officer	Z.16-11			50,145
(7)		8	Assistant Accountant	Z.23-17			322,520
(8)		1	Senior Clerk	Z.23-17			42,634
(9)		28	Clerical Officer	Z.38-24			944,666
(10)		1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17			50,887
(11)		2	Stenographer/Typist	Z.38-24			61,148
(12)		1	Clerk/Typist	Z.38-24			30,935
(13)		1	Senior Records Sorter	Z.33-24			35,646
(14)		1	Record Sorter	Z.38-30			30,192
(15)		1	Telephone Operator	Z.38-30			30,192
(16)		1	Messenger	Z.38-30			30,192
(17)		1	Driver/Messenger	Z.38-30			30,192
(18)		1	Building Supervisor	Z.23-17			42,634
(19)		1	General Worker	CX			23,244
(20)		1	Cleaner	CX			23,244
		63	Total Item 101				2,648,138
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				593,902
(2)			Acting Allowance and Payment of Substitutes				100,321
(3)			Entertainment Allowance				14,894
(4)			Telephone Allowance				4,172
(5)			Travel Allowance				13,160
			Total Item 102				726,449
103.			<i>National Insurance Contributions</i>				
(1)							268,294
			Total Item 103				268,294
		63	Total Subprogram 0131: Treasury				3,642,881

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			113. Revenue Collection Subprogram 0132: INLAND REVENUE DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)		1	Commissioner	S.2			135,024
(2)		1	Deputy Commissioner	S.4			109,114
		1	Chief Management Accountant	S.4			109,114
(3)		7	Professional Accountant	S.5			588,522
(4)		1	Chief Internal Auditor	S.5			98,087
(5)		1	Chief Accountant	S.5			98,087
		1	Director of Information Systems	S.5			98,087
(6)		4	Assistant Commissioner	S.8			320,244
(7)		3	Principal Inspector	S.8			226,557
(8)		1	Senior Data Processing Officer	S.8			75,519
(9)		14	Senior Inspector	Z.6-1			959,154
(10)		1	Senior Accountant	Z.6-1			62,112
(11)		1	Data Processing Officer	Z.10-1			55,462
(12)		4	Systems Analyst/Senior Programmer	Z.10-1			256,399
(13)		21	Inspector	Z.16-8			1,177,608
(14)		4	Accountant	Z.16-8			196,083
(15)		1	Executive Officer	Z.16-11			48,661
(16)		1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17			41,968
(17)		2	Senior Clerk	Z.23-17			85,268
(18)		2	Computer Operator	Z.23-17			82,523
(19)		8	Assistant Accountant	Z.23-17			334,417
(20)		21	Tax Officer	Z.23-17			926,468
(21)		2	Legal Assistant	Z.23-17			85,268
(22)		8	Data Entry Operator I and II	Z.33-24/ Z.38-30			233,915
(23)		34	Clerical Officer	Z.38-24			1,114,743
(24)		5	Stenographer/Typist	Z.38-24			134,527
(25)		1	Attendant	Z.38-30			30,192
(26)		2	Driver Messenger/Messenger	Z.38-30			60,384
(27)		4	Maid/Cleaner	CX			93,688
		157	Total Item 101				7,837,195
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				509,612
(2)			Overtime				70,000
(3)			Entertainment Allowance				28,795
(4)			Acting Allowance and Payment of Substitutes				253,861
(5)			Telephone Allowance				12,556
(6)			Travel Allowance				28,537
			Total Item 102				903,361
103.			<i>National Insurance Contributions</i>				
(1)			Total Item 103				803,915
		157	Total Subprogram 0132: Inland Revenue Department				9,544,471

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			113. Revenue Collection Subprogram 0133: CUSTOMS <i>Statutory Personal Emoluments</i>				
(1)		1	Comptroller of Customs	S.2			135,024
(2)		3	Deputy Comptroller of Customs	S.5			294,261
(3)		1	Finance Officer/ Financial Controller	S.5:S6			98,087
(4)		5	Assistant Comptroller of Customs	S.7			407,875
(5)		1	Human Resource Development Officer	S.7			81,575
(6)		1	Systems/Database Administrator	S.9			71,026
(7)		1	Network/Security Specialist	S.9			71,026
(8)		15	Customs Officer I	Z.10-3			912,963
(9)		27	Customs Officer II	Z.16-11			1,329,182
(10)		1	Senior Personnel Officer	Z.6-1			67,352
(11)		1	Senior Accountant	Z.6-1			62,352
(12)		1	Application Support Specialist I	Z.6-1			68,511
(13)		1	Application Support Specialist II	Z.16-8			55,339
(14)		1	Accountant	Z.16-8			46,558
(15)		1	Personnel Officer	Z.16-8			49,032
(16)		1	Executive Officer	Z.16-11			49,269
(17)		1	Assistant Personnel Officer	Z.23-17			42,634
(18)		1	Assistant Accountant	Z.23-17			38,724
(19)		62	Customs Officer III	Z.23-17			2,591,246
(20)		1	Senior Clerk	Z.23-17			39,805
(21)		1	Secretary	Z.23-17			42,634
(22)		1	Chief Customs Guard	Z.23-17			42,634
(23)		13	Senior Customs Guard	Z.33-24			455,523
(24)		8	Data Entry Operator I&II	Z.33-24/ Z.38-30			246,679
(25)		150	Clerical Officers	Z.38-24			5,152,694
(26)		3	Stenographer/Typist	Z.38-24			94,385
(27)		1	Clerk Typist	Z.38-24			33,237
(28)		59	Customs Guard	Z.38-30			1,747,601
(29)		3	Messenger	Z.38-30			86,161
(30)		1	Driver/Messenger	Z.38-30			30,192
(31)		1	Telephone Operator/Receptionist	Z.38-30			30,192
(32)		3	Maid	CX			69,733
(33)		2	Porters	CIX			47,543
(34)		1	Forklift Driver/Porter	CII			34,697
		374	Total Customs				14,625,746

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			VALUE-ADDED TAX UNIT				
(1)		1	<i>Statutory Personal Emoluments</i> Director VAT	S.4			109,114
(2)		1	Chief Internal Auditor	S.5			98,087
(3)		2	Professional Accountant	S.5			196,174
(4)		1	Deputy Director VAT	S.6			88,182
(5)		1	Manager - Information Services	S.6			88,182
(6)		2	Principal Auditor	S.7			163,150
(7)		1	Assistant Comptroller	S.7			81,575
(8)		6	Principal Inspector	S.8			426,154
(9)		10	Senior Auditor	Z.6-1			685,106
(10)		2	Senior Inspector	Z.6-1			127,306
(11)		1	Data Processing Officer	Z.10-1			56,575
(12)		4	Senior Analyst/Programmer	Z.10-1			264,999
(13)		1	Customs Officer I	Z.10-3			54,473
(14)		21	Auditor	Z.16-8			1,153,711
(15)		1	Accountant	Z.16-8			52,000
(16)		1	Senior Legal Assistant	Z.16-11			50,887
(17)		1	Executive Officer	Z.16-11			49,032
(18)		2	Customs Officer II	Z.16-11			101,774
(19)		1	Executive Secretary/ Secretary	Z.16-11/ Z.23-14			50,887
(20)		2	Customs Officer III	Z.23-17			82,722
(21)		17	Tax Officer	Z.23-17			691,749
(22)		1	Assistant Accountant	Z.23-17			40,471
(23)		1	Senior Clerk	Z.23-17			37,892
(24)		3	Data Entry Operator I & II	Z.33-24/ Z.38-30			94,086
(25)		15	Clerical Officer	Z.38-24			491,077
(26)		1	Maid/Messenger	Z.38-30			23,244
(27)		1	Driver/Messenger	Z.38-30			30,192
(28)		1	Stenographer/Typist	Z.38-24			30,192
(29)		1	Telephone Operator	Z.38-24			30,192
		103	Total VAT				5,449,185
		477	Total Item 101				20,074,931
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				1,334,913
(2)			Acting Allowances and Payment of Substitutes				229,944
(3)			Overtime				1,495,290
(4)			Duty Allowance				321,434
(5)			Entertainment Allowance				22,343
(6)			Plain Clothes Allowance				25,316
(7)			Telephone Allowance				17,248
(8)			Travel Allowance				46,058
			Total Item 102				3,492,546
103.			<i>National Insurance Contributions</i>				
			Total Item 103				2,134,135
			Total Subprogram 0133: Customs				25,701,612
		477					

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			113. Revenue Collection Subprogram 0134: LAND TAX DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)		1	Commissioner of Land Tax	S.3			121,350
(2)		1	Deputy Commissioner of Land Tax	S.6			88,182
(3)		1	Manager, Information Systems	S.6			88,182
(4)		4	Supervising Valuer	S.8			302,076
(5)		1	Senior Accountant	Z.6-1			68,510
(6)		10	Valuer I & Valuer II	Z.6-1			
				Z.16-6			655,077
(7)		2	Systems Analyst/ Senior Programmer	Z.10-1			131,944
(8)		4	Accountant	Z.16-8			216,903
(9)		1	Executive Officer	Z.16-11			50,886
(10)		1	Senior Draughtsman	Z.16-11			44,950
(11)		2	Tax Relief Investigator	Z.16-11			94,678
		1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17			42,634
(12)		11	Assistant Valuer	Z.23-17			500,626
(13)		5	Draughtsman	Z.23-17			207,180
(14)		4	Assistant Accountant	Z.23-17			170,536
(15)		3	Senior Clerk	Z.23-17			125,905
(16)		1	Legal Assistant	Z.23-17			42,634
(17)		26	Clerical Officer	Z.38-24			912,523
(18)		6	Stenographer/Typist	Z.38-24			203,859
(19)		2	Attendant	Z.38-30			60,384
(20)		2	Messenger	Z.38-30			55,172
(21)		1	Telephone Operator/Receptionist	Z.38-30			30,192
(22)		6	Maid	CX			139,470
(23)		1	Van Driver	CVI			26,656
(24)		2	Watchman	CX			23,286
(25)		1	Gardener	CIX			23,771
		100	Total Item 101				4,427,566
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				102,090
(2)			Acting Allowances and Payment of Substitutes				181,398
(3)			Entertainment Allowance				7,171
(4)			Telephone Allowance				2,900
(5)			Travel Allowance				7,920
			Total Item 102				301,479
103.			<i>National Insurance Contributions</i>				
(1)							393,950
			Total Item 103				393,950
		100	Total Subprogram 0134: Land Tax Department				5,122,995

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			113. Revenue Collection				
			Subprogram 0233: MODERNISATION OF CUSTOMS, EXCISE AND VAT				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				269,409
(2)			Acting Allowance and Payment of Substitutes				32,191
(3)			Entertainment Allowance				6,620
(4)			Telephone Allowance				1,243
(5)			Travel Allowance				7,311
			Total Item 102				316,774
103.			<i>National Insurance Contributions</i>				
(1)							18,560
			Total Item 103				18,560
			Total Subprogram 0233: Modernisation of Customs, Excise and VAT				335,334

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			115. Regulation of the Insurance Industry Subprogram 0136: SUPERVISION OF THE INSURANCE INDUSTRY <i>Statutory Personal Emoluments</i>				
(1)		1	Supervisor of Insurance	S.3			135,024
(2)		1	Deputy Supervisor of Insurance	S.5			98,087
(3)		1	Assistant Supervisor of Pensions	S.7			81,575
(4)		8	Insurance Officer I/II	Z.10-3/ Z.16-11			385,050
(5)		2	Pension Officer I/II	Z.10-3/ Z.16-11			
(6)		1	Secretary	Z.23-17			42,634
(7)		1	Assistant Accountant	Z.23-17			37,892
(8)		1	Stenographer/Typist	Z.38-24			35,646
(9)		3	Clerical Officer	Z.38-24			103,415
(10)		1	Maid/Messenger	Z.38-30			30,192
		20	Total Item 101				949,515
102.			<i>Other Personal Emoluments</i> Temporary Staff				
(1)							326,656
			Total Item 102				326,656
103.			<i>National Insurance Contributions</i>				
(1)							98,258
			Total Item 103				98,258
		20	Total Subprogram 0136: Supervision of the Insurance Industry				1,374,429

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			116. Supplies and Purchasing Management Subprogram 0137: CENTRAL PURCHASING DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1		Chief Supply Officer	S.4			109,115
(2)	1		Deputy Chief Supply Officer	S.6			88,183
(3)	1		Senior Accountant	Z.6-1			68,511
(4)	3		Senior Supply Officer	Z.10-3			191,625
(5)	1		Accountant	Z.16-8			55,340
(6)	4		Supply Officer	Z.16-11			203,548
(7)	1		Executive Secretary/Secretary	Z.16-11/ Z.23-17			41,377
(8)	1		Senior Storekeeper	Z.23-17			42,634
(9)	2		Assistant Accountant	Z.23-17			85,268
(10)	4		Senior Clerk	Z.23-17			167,874
(11)	1		Supplies Assistant	Z.23-17			42,634
(12)	1		Storekeeper	Z.33-24			35,647
(13)	2		Stenographer/Typist	Z.38-24			71,294
(14)	12		Clerical Officer	Z.38-24			413,597
(15)	1		Driver/Messenger	Z.38-30			30,193
(16)	4		General Worker	CX,CIX			94,562
(17)	1		Operator II	CIII			30,840
(18)	3		Operator III	CV			83,406
(19)	2		Petrol Pump Attendant	CVIII			48,352
(20)	1		Watchman	CX			21,347
		47	Total Item 101				1,925,347
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				29,080
(2)			Acting Allowances and Payment of Substitutes				126,873
(3)			Overtime				10,187
(4)			Entertainment Allowance				7,723
(5)			Telephone Allowance				2,486
(6)			Travel Allowance				8,530
			Total Item 102				184,879
103.			<i>National Insurance Contributions</i>				
(1)							176,126
			Total Item 103				176,126
		47	Total Subprogram 0137: Central Purchasing Department				2,286,352

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			116. Supplies and Purchasing Management				
(1)			Subprogram 0559: MODERNISATION OF PUBLIC PROCUREMENT SYSTEMS				
(2)			<i>Other Personal Emoluments</i> Temporary Staff				229,973
(3)			Acting Allowance and Payment of Substitutes				
			Telephone Allowance				1,657
			Total Item 102				231,630
103.			<i>National Insurance Contributions</i>				14,365
(1)			Total Item 103				14,365
			Total Subprogram 0559: Modernisation of Public Procurement Systems				245,995

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			120. Operations of National Insurance and Social Security Schemes				
			Subprogram 0142: NATIONAL INSURANCE DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)		1	Director	S.1			147,926
(2)		1	Chief Legal Officer	S.2			135,023
(3)		1	Deputy Director	S.3			121,350
(4)		1	Financial Controller	S.4			109,114
(5)		1	Chief Information Technology Officer	S.4			109,114
(6)		1	Manager Investment	S.5/S.4			109,114
(7)		1	Principle Legal Officer	S.5/S.4			109,114
(8)		1	Chief Internal Auditor	S.5			98,087
(9)		3	Finance Officer	S.6			294,261
(10)		1	Investments Officer	S.6/S.5			98,087
(11)		1	Senior Legal Officer	S.6			88,182
(12)		1	Investments Analyst	S.6			88,182
(13)		3	Assistant Director	S.7			264,547
(14)		1	Systems Network Administrator	S.7			81,575
(15)		1	Project Development Officer	S.7			81,575
(16)		2	Manager Accounts	S.8			151,038
(17)		1	Senior Data Processing Officer	S.8			75,519
(18)		1	System/Portal Administrator	S.8			75,519
(19)		1	Principal Inspector	S.9			71,026
(20)		2	Database Administrator	S.9			142,051
(21)		1	Senior Internal Auditor	Z.6-1			68,511
(22)		4	Senior Accounts Officer	Z.6-1			273,077
(23)		1	Senior Human Resource Officer	Z.6-1			68,511
(24)		1	Marketing Research Officer	Z.6-1			68,511
(25)		1	Systems Analyst	Z.10-1			61,965
(26)		5	Insurance Officer I	Z.10-3			310,731
(27)		1	Document Management Officer	Z.10-3			52,371
(28)		1	Operations Officer	Z.10-6			58,586
(29)		2	Programmer/ Programmer's Assistant	Z.16-6/ Z.23-17			101,220
(30)							
(31)		2	Enterprise Resource Program Support Specialist	Z.16-6			94,678
(32)		2	Internal Auditor I	Z.16-8			110,678
(33)		3	Accounts Officer I	Z.16-8			158,597
(34)		2	Human Resource Officer	Z.16-8			110,678
(35)		14	Inspector	Z.16-8			750,260
(36)		1	Insurance Officer II	Z.16-11			50,887
(37)		1	Senior Legal Assistant	Z.16-11			50,887
		68	Total Item 101 Carried Forward				4,840,552

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Total Item 101 Brought Forward				4,840,552
(38)		10	Executive Officer	Z.16-11			500,188
(39)		1	Secretary	Z.23-14			49,191
(40)		2	End User Support Specialist	Z.23-17			42,634
(41)		22	Senior Clerk	Z.23-17			921,386
(42)		2	Accounts Officer II	Z.23-17			40,887
(43)		2	Assistant Accountant	Z.23-17			85,018
(44)		2	Internal Auditor II	Z.23-17			78,946
(45)		2	Computer Operator	Z.23-17			42,634
(46)		5	Legal Assistant	Z.23-17			205,682
(47)		1	Senior Data Quality Officer	Z.23-17			38,641
(48)		2	Audit Clerk	Z.38-24			64,098
(49)		95	Clerical Officer	Z.38-24			3,226,542
(50)		23	Accounts Clerk	Z.38-25			813,604
(51)		5	Stenographer/Typist	Z.38-24			99,603
(52)		10	Data Entry Operator II/I	Z.38-24/ Z33-24			345,441
(53)		2	Receptionist	Z.38-30			60,384
(54)		1	Telephone Operator	Z.38-30			30,192
(55)		1	Driver/Messenger/	Z.38-30			30,192
(56)		1	Messenger				24,980
(57)		1	Cleaner	CX			23,243
		258	Total Item 101				11,564,038
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				1,218,033
(2)			Acting Allowances and Payment of Substitutes				763,950
(3)			Entertainment Allowance				66,196
(4)			Duty Allowance				6,648
(5)			Telephone Allowance				20,925
(6)			Travel Allowance				66,529
			Total Item 102				2,142,281
(1)			<i>National Insurance Contributions</i>				1,116,148
			Total Item 103				1,116,148
		258	Total Subprogram 0142: National Insurance Department				14,822,467

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			121. Economic and Social Planning Subprogram 7013: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Permanent Secretary	S.1			147,926
(2)		1	Director of Research	S.4			109,117
(3)		1	Chief Economist	S.5			98,087
(4)		3	Senior Economist	Z.6-1			205,533
(5)		5	Economist I or II	Z.10-3			272,555
(6)		1	Administrative Officer II	Z.16-11			
(7)		1	Executive Officer	Z.16-8			55,339
(8)		1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17			50,880
(9)		1	Assistant Accountant	Z.23-17			41,972
(10)		1	Senior Clerk	Z.23-17			41,723
(11)		2	Clerical Officer	Z.38-24			59,520
(12)		1	Stenographer/Typist	Z.38-24			28,598
		1	Driver/Messenger				30,192
		20	Total Item 101				1,192,334
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				181,545
(2)			Overtime				3,000
(3)			Acting Allowance and Payment of Substitutes				44,081
(4)			Entertainment Allowance				22,436
(5)			Telephone Allowance				4,283
(6)			Travel Allowance				22,059
			Total Item 102				277,404
103.			<i>National Insurance Contributions</i>				
(1)							97,982
			Total Item 103				97,982
		20	Total Subprogram 7013: General Management and Coordination Services				1,567,720

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			121. Economic and Social Planning Subprogram 0143: STATISTICAL DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)		1	Director of Statistical Service	S.4	121,350	121,350	121,350
(2)		1	Deputy Director of Statistical Service	S.6	88,182	88,182	88,182
(3)		4	Senior Statistician	Z.6-1	274,044	274,044	274,044
(4)		1	Information Technology Officer	Z.6-1	64,647	64,647	68,511
(5)		8	Statistician I/II	Z.10-3/ Z.16-11	456,602	456,602	470,917
(6)		3	Senior Field Investigator	Z.16-11	152,661	152,661	152,661
(7)		1	Executive Secretary/ Secretary	Z.16-11 Z.23-17	38,558	38,558	40,554
(8)		12	Statistical Assistant	Z.23-17	296,938	296,938	509,778
(9)		15	Field Investigator	Z.23-17	636,177	636,177	638,179
(10)		1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(11)		23	Clerical Officer	Z.38-24	708,569	708,569	801,998
(12)		2	Stenographer/Typist	Z.38-24	63,999	63,999	69,552
(13)		1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(14)		1	Maid	CX	23,134	23,134	23,245
(15)		1	General Worker	CX	23,134	23,134	23,245
		75	Total Item 101		3,020,821	3,020,821	3,355,042
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				97,929
(2)			Overtime				51,171
(3)			Acting Allowance and Payment of Substitutes				106,597
(4)			Entertainment Allowance				7,999
(5)			Telephone Allowances				2,333
(6)			Travel Allowances				8,834
			Total Item 102				274,863
103.			<i>National Insurance Contributions</i>				
(1)							304,683
			Total Item 103				304,683
		75	Total Subprogram 0143: Statistical Department				3,934,588

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			121. Economic and Social Planning				
			Subprogram 0145: POPULATION AND HOUSING CENSUS				
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				461,910
(2)			Acting Allowance and Payment of Substitutes				8,544
(3)			Entertainment Allowance				967
			Total Item 102				471,421
103.			<i>National Insurance Contributions</i>				
(1)							42,270
			Total Item 103				42,270
			Total Subprogram 0145: Population and Housing Census				513,691

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			121. Economic and Social Planning				
(1)			Subprogram 0153: STRENGTHENING & MODERNISATION OF THE NATIONAL STATISTICAL SYSTEM				
(2)			<i>Other Personal Emoluments</i>				
(3)			Temporary Staff				251,921
			Acting Allowance and Payment of Substitutes				18,789
			Telephone Allowances				829
			Total Item 102				271,539
103.			<i>National Insurance Contributions</i>				17,608
(1)			Total Item 103				17,608
			Total Subprogram 0153: Strengthening & Modernisation of the National Statistical System				289,147
102.			121. Economic and Social Planning				
(1)			Subprogram 0158: STRENGTHENING OF NATIONAL ACCOUNTS				
(2)			<i>Other Personal Emoluments</i>				
			Temporary Staff				517,701
			Acting Allowance and Payment of Substitutes				17,860
			Total Item 102				535,561
103.			<i>National Insurance Contributions</i>				53,800
(1)			Total Item 103				53,800
			Total Subprogram 0158: Strengthening of National Accounts				589,361

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			121. Economic and Social Planning Subprogram 0470: BARBADOS COMPETITIVENESS PROGRAM				
(1)			<i>Other Personal Emoluments</i> Temporary Staff				285,583
(2)			Acting Allowances and Payment of Substitutes				8,452
(3)			Overtime				2,000
(4)			Entertainment Allowance				7,381
(5)			Telephone Allowance				2,310
(6)			Travel Allowance				8,152
			Total Item 102				313,878
103.			<i>National Insurance Contributions</i>				16,707
(1)			Total Item 103				16,707
			Total Subprogram 0470: Barbados Competitiveness Program				330,585
102.			127. Revenue & Non Bank Regulatory Management Subprogram 0130: SPECIAL PROJECTS - FINANCIALS				
(1)			<i>Other Personal Emoluments</i> Temporary Staff				94,045
(2)			Acting Allowance and Payment of Substitutes				5,644
(3)			Telephone Allowance				
			Total Item 102				99,689
103.			<i>National Insurance Contributions</i>				8,464
(1)			Total Item 103				8,464
			Total Subprogram 0130: Special Projects - Financials				108,153

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 21 MINISTRY OF FINANCE AND ECONOMIC AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			464. Investment				
			Subprogram 0152:				
			PUBLIC INVESTMENT UNIT				
			<i>Statutory Personal Emoluments</i>				
(1)			Permanent Secretary	S.1			
(2)		1	Manager Public Investment Unit	S.3			121,350
(3)		3	Chief Project Analyst	S.5			294,261
(4)		3	Senior Project Analyst	Z.6-1			193,615
(5)		3	Project Analyst I or II	Z.10-3/ Z.16-11			147,096
(6)		1	Executive Secretary/ Secretary	Z.38-24/ Z.23-17			50,886
(7)		1	Stenographer/Typist	Z.38-24			35,646
		12	Total Item 101				842,854
102.			<i>Other Personal Emoluments</i>				
			Temporary Staff				127,073
(1)			Acting Allowance and Payment of				
(2)			Substitutes				33,207
(3)			Overtime				1,000
(4)			Entertainment Allowance				7,384
(5)			Telephone Allowance				4,797
(6)			Travel Allowance				8,295
			Total Item 102				181,756
103			<i>National Insurance Contributions</i>				
(1)							61,800
			Total Item 103				61,800
		12	Total Subprogram 0152: Public Investment Unit				1,086,410

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Health**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
23.	Ministry of Health						
	040. Direction and Policy Formulation						
7045.	General Management and Coordination Services	5,839,210	1,801,871		328,911	547,303	8,517,295
0040.	Health Promotion Unit		270,893		55,074	10,449	336,416
0361.	Technical Management Service	822,407	93,827		932	80,189	997,355
	360. Primary Health Care Services						
0364.	Dental Health Service	1,436,137	423,299		94,270	161,997	2,115,703
0365.	Nutrition Service	918,064	67,056		18,470	81,500	1,085,090
0406.	Winston Scott Polyclinic - Maternal	3,848,716	754,184		348,193	380,913	5,332,006
0407.	Warrens Polyclinic - Maternal	1,724,600	199,437		472,327	156,078	2,552,442
0408.	Maurice Byer Polyclinic - Maternal	2,070,911	690,024		436,055	234,056	3,431,046
0412.	Randal Phillips Polyclinic - Maternal	1,936,054	530,294		337,717	199,133	3,003,198
0413.	St Philip Polyclinic - Maternal	1,910,348	190,198		315,098	167,566	2,583,210
0414.	Black Rock Polyclinic - Maternal	2,026,565	276,772		138,516	175,495	2,617,348
0415.	Edgar Cochrane Polyclinic - Maternal	1,570,867	111,090		109,422	128,398	1,919,777
0416.	Glebe Polyclinic - Maternal	1,227,838	145,531		108,580	121,075	1,603,024
	Total Carried Forward	25,331,717	5,554,476		2,763,565	2,444,152	36,093,910

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Health**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	25,331,717	5,554,476		2,763,565	2,444,152	36,093,910
0377.	361. Hospital Services Psychiatric Hospital	18,267,817	4,734,579		1,463,157	1,901,159	26,366,712
0381. 0456.	362. Care of the Disabled Children's Development Centre Elayne Scantlebury Centre	707,456 1,020,010	425,504 177,867		25,440 39,578	99,239 112,139	1,257,639 1,349,594
0383. 0446.	363. Pharmaceutical Programme Drug Service	3,237,928	1,402,074		19,691	446,545	5,106,238
0447.	364. Care of the Elderly Geriatric Hospital- Care of the Elderly	12,293,257	2,884,555		453,594	1,407,665	17,039,071
0448.	St Philip District Hospital - Care of the Elderly	5,207,307	746,726		185,675	549,126	6,688,834
0449.	Gordon Cummins District Hospital - Care of the Elderly	1,757,154	234,103		58,135	172,561	2,221,953
0397. 0398. 8303. 8701.	365. HIV/AIDS Prevent and Control St Lucy District Hospital - Care of the Elderly Treatment Program Management Prevention Care and Support	1,160,491 436,499 68,511 905,672	193,697 230,000 7,995 243,982		58,135 102,996 53,475 13,190	162,799 103,945 46,219 4,815 89,686	2,041,577 1,561,129 766,193 81,321 1,252,530
	Total Carried Forward	72,044,042	17,005,978		5,236,631	7,540,050	101,826,701

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Health**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	72,044,042	17,005,978		5,236,631	7,540,050	101,826,701
	400. Environmental Health Services						
0367.	Environmental Sanitation Unit	748,363	88,163			76,015	912,541
0370.	Animal Control Unit	345,250	60,939			35,824	442,013
0371.	Vector Control Unit	1,120,408	389,377		65,646	148,153	1,723,584
0417.	Winston Scott Polyclinic	2,345,247	227,062		213,814	220,183	3,006,306
0418.	Warrens Polyclinic	1,208,812	131,974		100,899	116,918	1,558,603
0419.	Maurice Byer Polyclinic	2,162,926	267,162		198,955	207,222	2,836,265
0443.	Randal Phillips Polyclinic	1,752,156	173,569		147,031	163,558	2,236,314
0444.	St Philips Polyclinic	1,436,956	138,736		113,599	149,711	1,839,002
0445.	Black Rock Polyclinic	1,496,090	172,569		135,137	144,351	1,948,147
0451.	Environmental Health Department	545,836	185,257		14,824	41,409	787,326
	Total	85,206,086	18,840,786		6,226,536	8,843,394	119,116,802

NOTE: The Permanent Secretary, Ministry of Health is the Accounting Officer for Head 23.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Subprogram 7045: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(3)	1	1	Financial Controller	S.5	98,087	98,087	98,087
(4)	1	1	Chief Health Planner	S.5	98,087	98,087	98,087
(5)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(6)		1	Principal Personnel Officer	S.6	88,182	88,182	88,182
(7)	1	1	Deputy Chief Health Planner	S.7	81,575	81,575	81,575
(8)	1	1	Registrar	S.8	75,519	75,519	75,519
(9)	1	1	Deputy Registrar	S.9	71,026	71,026	71,026
(10)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(11)	1	1	Senior Health Planning Officer	Z.6-1	68,511	68,511	68,511
(12)	3	3	Administrative Officer I	Z.6-1	205,533	205,533	205,533
(13)	1	1	Senior Personnel Officer	Z.6-1	68,511	68,511	68,511
(14)	3	3	Health Planning Officer I/ Health Planning Officer II	Z.10-3 Z.16-11	178,635	178,635	178,635
(15)			Librarian/Library Assistant	Z.10-3 Z.38-17 (Q.B.) Z.16-11			
(16)	1	1					
(17)	1	1	Accountant	Z.16-8	42,634	42,634	42,634
(18)	3	3	Administrative Officer II	Z.16-8	166,017	166,017	166,017
(19)	3	3	Executive Secretary Secretary	Z.16-11 Z.23-17	148,209	148,209	148,209
(20)			Executive Officer	Z.16-11			
(21)	3	3	Personnel Officer	Z.16-8	166,017	166,017	166,017
(22)	1	1	Records Officer	Z.16-11	50,887	50,887	50,887
(23)	1	1	Assistant Records Officer	Z.23-17	42,634	42,634	42,634
(24)	2	2	Assistant Accountant	Z.23-17	85,266	85,266	85,266
(25)	3	3	Assistant Personnel Officer	Z.23-17	127,902	127,902	127,902
(26)	2	2	Senior Clerk	Z.23-17	85,268	85,268	85,268
(27)	1	2	Forms Printer	Z.23-17	85,266	85,266	85,266
(28)	2	2	Assistant Forms Printer	Z.33-24	35,646	35,646	35,646
(29)	10	10	Stenographer/Typist	Z.38-24	352,789	352,789	352,789
(30)	8	8	Clerk/Typist	Z.38-24	285,168	285,168	285,168
(31)	14	14	Clerical Officer	Z.38-24	499,044	499,044	499,044
(32)	1	1	Telephone Operator	Z.38-30	30,192	30,192	30,192
(33)	4	5	Driver/Messenger	Z.38-30	150,960	150,960	150,960
(34)		1	Driver	CV1	35,646	35,646	35,646
	77	81	Total Administration		3,904,519	3,904,519	3,904,519

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			<i>Statutory Personal Emoluments</i>				
(35)	1	1	Chief Medical Officer	S.2:S.1	147,926	147,926	147,926
(36)	2	2	Senior Medical Officer	S.3	242,700	242,700	242,700
(37)	1	1	Chief Nursing Officer	S.5	98,088	98,088	98,088
(38)	1	1	Deputy Chief Environmental Officer	S.7			
(39)	1	1	Chief Public Health Nurse	S.6	88,183	88,183	88,183
(40)	1	1	Deputy Chief Public Health Nurse	S.9	71,026	71,026	71,026
(41)			Optomertist	S.8	75,519	75,519	
(42)	1	2	Speech Therapist/ Assistant Speech Therapist	Z.10-6 (Q.B)			
				Z.5-1	68,511	68,511	68,511
(43)	9	9	Rehabilitative Therapy Technician I/II	Z.23-17/ Z.27-20	369,730	369,730	370,145
(44)	2	2	Physiotherapist	Z.16-8	110,678	110,678	110,678
(45)	1	1	Occupational Therapist	Z.16-8	55,339	55,339	55,339
(46)	3	4	Chiroprapist	Z.16-6	175,070	175,070	175,464
(47)		1	Orthoptist	Z.16-11	50,887	50,887	50,887
(48)	1	1	Senior Systems Analyst/Systems Analyst	S.8	75,519	75,519	75,519
(49)	1	1	Computer Maintenance Technician	Z.10-6	58,586	58,586	58,586
(50)	1	1	Software Instuctor	Z.23-17	42,634	42,634	42,634
	26	29	Total Technical		1,730,396	1,730,396	1,655,686
			GENERAL				
(51)	6	7	Maid	Z.38	162,701	162,701	162,701
(52)	3	3	General Worker	Cat. X	69,732	69,732	69,732
(53)	1	2	Watchman	Cat. XA	46,572	46,572	46,572
	10	12	Total General		279,005	279,005	279,005
	113	122	Total Item 101		5,913,920	5,913,920	5,839,210

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,472,666	1,472,666	1,479,621
(2)			Acting Allowance and Payments of Substitutes		245,563	245,563	245,563
(3)			Overtime		76,687	76,687	76,687
(4)			Entertainment Allowances		67,023	67,023	67,023
(5)			Duty Allowance		1,350	1,350	1,350
(6)			Laundry Allowances		18,470	18,470	18,470
(7)			Travel Allowance		59,218	59,218	59,218
(8)			Telephone Allowances		22,842	22,842	21,443
			Allowance in Lieu of Fees		161,407	161,407	161,407
			Total Item 102		2,125,226	2,125,226	2,130,782
103.			<i>National Insurance Contributions</i>		538,857	538,857	547,303
(1)			Total Item 103		538,857	538,857	547,303
	113	122	Total Subprogram 7045: General Management and Coordination Services		8,578,003	8,578,003	8,517,295

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012				
	2010-2011	2011-2012									
101.	(1)		040. Direction and Policy Formulation Subprogram 0040: HEALTH PROMOTION UNIT	Z10-6							
		1	1					<i>Statutory Personal Emoluments</i> Health Promotion Officer	68,511	68,511	
		1	1					Total Item 101	68,511	68,511	
102.	(1)							<i>Other Personal Emoluments</i> Temporary Staff	192,376	192,376	260,887
	(2)							Acting Allowance and Payments of Substitutes	10,006	10,006	10,006
	(3)							Entertainment Allowance	7,723	7,723	7,723
	(4)							Travel Allowance	8,529	8,529	8,529
	(5)							Telephone Allowance	2,417	2,417	2,417
	(6)							Personal Allowance	36,405	36,405	36,405
								Total Item 102	257,456	257,456	325,967
103.	(1)							<i>National Insurance Contributions</i>	10,011	10,011	10,449
								Total Item 103	10,011	10,011	10,449
		1	1					Total Subprogram 0040: Health Promotion Unit	335,978	335,978	336,416

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation				
			Subprogram 0361: TECHNICAL MANAGEMENT SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Senior Technical Officer	S.6	88,182	88,182	88,182
(1)	1	1	Technical Officer 1	Z.6-1	68,511	68,511	68,511
(2)	1	1	Superintendent of Works	Z.16-11	50,887	50,887	50,887
(3)	1	1	Transport Foreman	Z.23-17	42,634	42,634	42,634
(4)	1	1	Technical Assistant	Z.23-17	42,634	42,634	42,634
(5)	1	1	Storekeeper	Z33-24	35,647	35,647	35,647
(6)	1	1	Mechanics	III	123,352	123,352	123,352
(7)	4	4	General Workers	Cat. X	69,732	69,732	69,732
(8)	3	3	Maintenance Fitter	Cat. III/IV	30,838	30,838	30,838
(9)	1	1	Artisans	Cat. CV/ IV/III	246,704	246,704	246,704
(10)	8	8	Watchman	Cat. XA	23,286	23,286	23,286
(11)	1	1					
	23	23	Total Item 101		822,407	822,407	822,407
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		11,643	11,643	11,643
(1)			Acting Allowance and Payments of Substitutes		58,957	58,957	58,957
(2)			Overtime		23,227	23,227	23,227
(3)			Telephone Allowance		932	932	932
			Total Item 102		94,759	94,759	94,759
			<i>National Insurance Contributions</i>				
103.					79,577	79,577	80,189
(1)			Total Item 103		79,577	79,577	80,189
	23	23	Total Subprogram 0361: Technical Management Services		996,743	996,743	997,355

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			360. Primary Health Care Services Subprogram 0364: DENTAL HEALTH SERVICE <i>Statutory Personal Emoluments</i>				
(1)	1	1	Senior Dental Officer	S.5	98,087	98,087	98,087
(2)	3	3	Dental Officer	S.9	142,050	142,050	142,050
(3)	14	15	Auxillary Dental Officer	Z.16-8	751,652	751,652	751,652
(4)	14	14	Dental Assistant	Z.38-30	415,974	415,974	417,693
(5)	1	1	Clerk/Typist	Z.38-24			
(6)	1	1	Driver	Cat. VI	26,655	26,655	26,655
			Statutory Personal Allowance				
	34	35	Total Item 101		1,434,418	1,434,418	1,436,137
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		320,910	320,910	320,910
(2)			Acting Allowance and Payments of Substitutes		102,389	102,389	102,389
(3)			Laundry Allowance		43,536	43,536	43,536
(4)			Allowance in Lieu of Fees		50,734	50,734	50,734
(5)			Telephone Allowances		3,731	3,731	
			Total Item 102		521,300	521,300	517,569
103.			<i>National Insurance Contributions</i>				
(1)					135,989	135,989	161,997
			Total Item 103		135,989	135,989	161,997
	34	35	Total Subprogram 0364: Dental Health Service		2,091,707	2,091,707	2,115,703

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			360. Primary Health Care Services Subprogram 0365: NUTRITION SERVICE <i>Statutory Personal Emoluments</i>				
(1)	1	1	Nutrition Officer	S.8	75,519	75,519	75,519
(2)	1	1	Asst. Nutrition Officer	Z.5-3	63,874	63,874	63,874
(3)	8	8	Community Nutrition Officer	Z.16-11 (Q.B.)10-6	449,401	449,401	454,866
(4)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(5)	1	1	Clerical Officer	Z.38-24	35,646	35,646	35,646
(6)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(7)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(8)	1	1	Maid	Cat. X	23,248	23,248	23,248
(9)	4	5	Community Health Aide	Z.38-36	124,900	124,900	124,900
	1	1	Watchman	Cat. XA	23,286	23,286	23,286
	20	21	Total Item 101		912,599	912,599	918,064
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		11,647	11,647	11,647
(2)			Overtime		7,277	7,277	7,277
(3)			Laundry allowance		18,470	18,470	18,470
(4)			Acting Allowance and Payments of Substitutes		48,132	48,132	48,132
(5)			Telephone Allowance		967	967	967
			Total Item 102		86,493	86,493	85,526
103.			<i>National Insurance Contributions</i>				
(1)					79,196	79,196	81,500
			Total Item 103		79,196	79,196	81,500
	20	21	Total Subprogram 0365: Nutrition Service		1,078,288	1,078,288	1,085,090

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			360. Primary Health Care Services Subprogram 0406: WINSTON SCOTT POLYCLINIC - MATERNAL <i>Statutory Personal Emoluments</i>				
(1)	1	1	Medical Officer of Health/ Assistant Medical Officer	S.5:4/ S9	98,087	98,087	98,087
(2)	8	8	Clinical Medical Officer of Health	S.8-S5	644,232	644,232	644,232
(3)	1	1	Senior Health Sister	Z.3-1	68,511	68,511	68,511
(4)	20	20	Health Sister/Staff Nurse	Z.23-11	1,151,683	1,151,683	1,094,952
(5)	1	1	Nursing Assistant I & II	Z.23-20	39,639	39,639	39,639
(6)	1	1	Radiographer	Q.B7-6	49,403	49,403	
(7)	1	1	Dark Room Technician	Z.38-24	35,648	35,648	35,648
(8)	8	8	Medical Records Clerk I & II	Z.23-17	337,988	337,988	337,988
(9)	2	2	Departmental Aide	Z.38-30	60,384	60,384	60,384
(10)	10	10	Medical Laboratory Technologist	Z.16-11	534,827	534,827	534,827
(11)	1	1	Senior Laboratory Technologist	QB 10-6 Z.5-3	63,874	63,874	63,874
(12)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(13)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(14)	6	6	Clerical Officer	Z.38-24	209,653	209,653	209,653
(15)	1	1	Clerk Typist	Z.38-24	35,648	35,648	35,648
(16)	3	3	Stenographer/Typist	Z.38-24	71,292	71,292	71,292
(17)	2	2	Telephone Operator/Receptionist	Z38-30	60,384	60,384	60,384
(18)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(19)	3	3	Orderly	Z.38-34	80,154	80,154	80,154
(20)	5	5	Maid	Cat. X	116,220	116,220	116,220
(21)	1	1	Driver Supervisor	Cat. V	27,801	27,801	27,801
(22)	3	3	Operator V	Cat. VIII	72,525	72,525	72,525
(23)	1	1	Van Driver	Cat. VI	26,655	26,655	26,655
(24)	1	1	General Worker	Cat. VIII	23,244	23,244	23,244
(25)	1	1	Watchman	Cat. XA	23,285	23,285	23,285
	84	84	Total Item 101		3,954,850	3,954,850	3,848,716

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		365,319	365,319	367,467
(2)			Acting Allowance and Payments of Substitutes		259,279	259,279	259,279
(3)			Overtime		127,438	127,438	127,438
(4)			Domicillary visits		21,600	21,600	21,600
(5)			Laundry Allowance		29,024	29,024	29,024
(6)			Allowance in Lieu of Fees		218,897	218,897	218,897
(7)			Terminal Pay		55,385	55,385	55,385
(8)			Travel Allowance		7,150	7,150	7,150
(9)			Telephone Allowance		6,750	6,750	6,750
(10)			Entertainment Allowance		5,976	5,976	5,976
(11)			Inconvenience Allowance		3,411	3,411	3,411
			Total Item 102		1,100,229	1,100,229	1,102,377
103.			<i>National Insurance Contributions</i>		372,036	372,036	380,913
(1)			Total Item 103		372,036	372,036	380,913
	84	84	Total Subprogram 0406: Winston Scott Polyclinic - Maternal		5,427,115	5,427,115	5,332,006

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			360. Primary Health Care Services Subprogram 0407: WARRENS POLYCLINIC - MATERNAL <i>Statutory Personal Emoluments</i>				
(1)	1	1	Medical Officer of Health/	S.5-4/	109,114	109,114	109,114
(2)	4	5	Clinical Medical Officer of Health	S8-S5	377,592	377,592	377,592
(3)	1	1	Senior Health Sister	Z.3-1	68,510	68,510	68,510
(4)	15	12	Health Sister/Staff Nurse	Z.5-3/ Z23-11	871,926	871,926	693,293
(5)	1	1	Nursing Assistant I & II	Z.27-20	31,158	31,158	37,892
(6)	2	2	Medical Records Clerk I	Z.23-17	85,266	85,266	85,266
(7)	1	1	Senior Clerk	Z.23-17	42,633	42,633	42,633
(8)	2	2	Clerk/Typist	Z.38-24	71,292	71,292	71,292
(9)	1	1	Clerical Officer	Z.38-24	35,646	35,646	35,646
(10)	1	1	Telephone Operator/Receptionist	Z38-30	30,192	30,192	30,192
(11)	1	1	Orderly	Z.38-30	26,717	26,717	26,717
(12)	3	3	Maid	Cat. X	69,732	69,732	69,732
(13)	1	1	Driver/Messenger	Z38-30	30,192	30,192	30,192
(14)	1	1	General Worker	Cat. X	23,244	23,244	23,244
(15)	1	1	Watchman	Cat. XA	23,285	23,285	23,285
			Statutory Personal Allowance				
	36	34	Total Item 101		1,896,499	1,896,499	1,724,600
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		41,089	41,089	41,089
(2)			Acting Allowance and Payments of Substitutes		102,836	102,836	102,836
(3)			Overtime		55,512	55,512	55,512
(4)			Domicillary visits		18,720	18,720	18,720
(5)			Laundry Allowance		21,438	21,438	21,438
(6)			On Call Allowance		263,690	263,690	263,690
(7)			Inconvenience Allowance		3,149	3,149	3,149
(8)			Travel Allowance		7,311	7,311	7,311
(9)			Telephone Allowance		4,558	4,558	5,387
(10)			Allowance in Lieu of Fees		146,012	146,012	146,012
(11)			Entertainment Allowance		6,620	6,620	6,620
			Total Item 102		670,935	670,935	671,764
103.			<i>National Insurance Contributions</i>				
(1)					150,345	150,345	156,078
			Total Item 103		150,345	150,345	156,078
	36	34	Total Subprogram 0407: Warrens Polyclinic - Maternal		2,717,779	2,717,779	2,552,442

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			360. Primary Health Care Services Subprogram 0408: MAURICE BYER POLYCLINIC - MATERNAL <i>Statutory Personal Emoluments</i>				
(1)	1	1	Medical Officer of Health/	S.4	109,114	109,114	109,114
(2)	5	5	Clinical Medical Officer of Health	S.8-S5			
(3)	1	1	Senior Health Sister	Z.3-1	405,267	405,267	412,275
(4)	18	17	Health Sister/ Staff Nurse	Z.3-1 Z.5-3	68,511	68,511	68,511
(5)	1	1	Nursing Assistant	Z.23-11	1,045,836	1,045,836	978,994
(6)	2	2	Medical Records Clerk	Z.27-20	39,639	39,639	39,639
(7)	1	1	Senior Clerk	Z.23-17	85,268	85,268	85,268
(8)	1	1	Clerical Officer	Z.23-17	42,634	42,634	42,634
(9)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(10)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(11)	1	1	Telephone Operator/Receptionist	Z.38-30	30,192	30,192	30,192
(12)	1	1	Orderly	Z.38-34	26,717	26,717	26,717
(13)	1	1	Driver Messenger	Z.38-30	30,192	30,192	30,192
(14)	1	1	Operator V	Cat. VIII	24,175	24,175	24,175
(15)	4	4	Maids		92,976	92,976	92,976
(16)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
	41	40	Total Item 101		2,130,745	2,130,745	2,070,911
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		244,116	244,116	244,116
(2)			Acting Allowance and Payments of Substitutes		342,279	342,279	342,279
(3)			Overtime		103,629	103,629	103,629
(4)			Domicillary visits		54,000	54,000	54,000
(5)			Laundry Allowance		31,443	31,443	31,443
(6)			On Call Allowance		143,888	143,888	143,888
(7)			Allowance in Lieu of Fees		154,314	154,314	154,314
(8)			Travel Allowance		8,222	8,222	8,222
(9)			Telephone Allowance		6,740	6,740	6,740
(10)			Entertainment Allowance		7,452	7,452	7,452
(11)			Flexible Responsibility Allowance		29,996	29,996	29,996
			Total Item 102		1,126,079	1,126,079	1,126,079
103.			<i>National Insurance Contributions</i>				
(1)					228,658	228,658	234,056
			Total Item 103		228,658	228,658	234,056
	41	40	Total Subprogram 0408: Maurice Byer Polyclinic - Maternal		3,485,482	3,485,482	3,431,046

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			360. Primary Health Care Services Subprogram 0412: RANDAL PHILIPS POLYCLINIC - MATERNAL <i>Statutory Personal Emoluments</i>				
(1)	1	1	Medical Officer of Health/	S.5:4/	98,087	98,087	98,087
(2)	5	5	Clinical Medical Officer of Health	S.8-S.5	411,874	411,874	421,784
(3)	1	1	Senior Health Sister	Z.3-1	68,511	68,511	68,511
(4)	17	17	Health Sister/Staff Nurse	Z.5-3/ Z.23-11	946,854	946,854	955,917
(5)	3	3	Medical Records Clerk I	Z.23-17	127,902	127,902	127,902
(6)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(7)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(8)	1	1	Clerical Officer	Z.38-24	35,646	35,646	35,646
(9)	1	1	Telephone Operator/Receptionist	Z38-30	30,192	30,192	30,192
(10)	1	1	Orderly	Z.38-34	26,717	26,717	26,717
(11)	2	2	Maid	Cat. X	46,488	46,488	46,488
(12)	1	1	General Worker	Cat. VIII	23,244	23,244	23,244
(13)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
	36	36	Total Item 101		1,917,081	1,917,081	1,936,054
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		283,712	283,712	286,890
(2)			Acting Allowance and Payments of Substitutes		157,208	157,208	140,843
(3)			Overtime		102,561	102,561	102,561
(4)			Domicillary visits		15,000	15,000	27,000
(5)			Laundry Allowance		25,066	25,066	25,066
(6)			Inconvenience Allowance		12,596	12,596	12,596
(7)			Terminal Pay				
(8)			Travel Allowance				
(9)			Telephone Allowance		6,769	6,769	6,769
(10)			Entertainment Allowance				
(11)			In Lieu of Fees		137,350	137,350	179,664
(12)			Flexible Responsibility Allowance		86,622	86,622	86,622
			Total Item 102		826,884	826,884	868,011
103.			<i>National Insurance Contributions</i>				
(1)					195,409	195,409	199,133
			Total Item 103		195,409	195,409	199,133
	36	36	Total Subprogram 0412: Randal Philips Polyclinic - Maternal		2,939,374	2,939,374	3,003,198

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			360. Primary Health Care Services				
			Subprogram 0413: ST. PHILIP POLYCLINIC - MATERNAL				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Medical Officer of Health/	S.5:4/	98,087	98,087	98,087
(2)	4	4	Clinical Medical Officer of Health	S8-S5	324,643	324,643	324,643
(3)	1	1	Senior Health Sister	Z.3-1	68,511	68,511	68,511
(4)	17	17	Health Sister/Staff Nurse	Z.5-3			
				Z.23-11	939,894	939,894	944,478
(5)	3	3	Medical Records Clerk	Z.23-17	127,901	127,901	127,901
(6)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(7)	1	1	Clerical Officer	Z.38-24	32,940	32,940	33,831
(8)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(9)	1	1	Telephone Operator/Receptionist	Z38-30	30,192	30,192	30,192
(10)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(11)	1	1	Orderly	Z.38-34	26,717	26,717	26,717
(12)	1	1	Maid	Cat. X	23,244	23,244	23,244
(13)	1	1	Driver Supervisor	Cat. V	27,801	27,801	27,801
(14)	1	1	Driver	Cat. VI	26,655	26,655	26,655
(15)	1	1	General Worker	Cat. VIII	23,244	23,244	23,244
(16)	2	2	Watchman	Cat. XA	46,572	46,572	46,572
			Statutory Duty Allowance				
	38	38	Total Item 101		1,904,873	1,904,873	1,910,348
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		30,647	30,647	30,647
(2)			Acting Allowance and Payments of Substitutes		90,790	90,790	90,790
(3)			Overtime		68,761	68,761	68,761
(4)			Domicillary visits		14,400	14,400	14,400
(5)			Laundry Allowance		23,747	23,747	25,066
(6)			On-Call Allowance		135,634	135,634	131,845
(7)			Telephone Allowance		3,750	3,750	4,144
(8)			Inconvenience Allowance		3,149	3,149	3,149
(9)			Allowance in Lieu of Fees		126,819	126,819	128,657
(10)			Entertainment Allowance				3,726
(11)			Commuted Travel				4,111
			Total Item 102		497,697	497,697	505,296
103.			<i>National Insurance Contributions</i>				
(1)					162,654	162,654	167,566
			Total Item 103		162,654	162,654	167,566
	38	38	Total Subprogram 0413: St. Philip Polyclinic - Maternal		2,565,224	2,565,224	2,583,210

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			360. Primary Health Care Services				
			Subprogram 0414: BLACK ROCK POLYCLINIC - MATERNAL				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Medical Officer of Health/	S.5	98,088	98,088	98,088
(2)	4	4	Clinical Medical Officer of Health	S7	349,973	349,973	355,569
(3)	1	1	Senior Health Sister	Z.3-1	68,511	68,511	68,511
(4)	16	17	Health Sister/ Staff Nurse	Z.10-6 Z.23-11	447,125 508,870	447,125 508,870	993,894
(5)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(6)	3	3	Medical Records Clerk	Z.23-17	127,902	127,902	127,902
(7)	1	1	Clerical Officer	Z.38-24	35,647	35,647	35,647
(8)	2	2	Clerk/Typist	Z.38-24	71,294	71,294	71,294
(9)	1	1	Telephone Operator/Receptionist	Z38-30	30,193	30,193	30,193
(10)	1	1	Orderly	Z.38-34	26,718	26,718	26,718
(11)	2	2	Maid	Cat. X	46,486	46,486	46,486
(12)	1	1	Driver Messenger	Z38-24	30,193	30,193	30,193
(13)	3	3	General Worker	Cat. VIII	69,729	69,729	69,729
(14)	1	1	Watchman	Cat. XA	23,771	23,771	29,707
	38	39	Total Item 101		1,977,134	1,977,134	2,026,565
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		134,350	134,350	134,350
(2)			Acting Allowance and Payments of Substitutes		95,005	95,005	104,201
(3)			Overtime		38,221	38,221	38,221
(4)			Domicillary visits		24,000	24,000	24,000
(5)			Laundry Allowance		22,629	22,629	25,066
(6)			Terminal Pay				
(7)			Telephone Allowance		4,144	4,144	4,144
(8)			Duty Allowance/In Lieu of Fees		85,306	85,306	85,306
			Total Item 102		403,655	403,655	415,288
103.			<i>National Insurance Contributions</i>				
(1)					175,878	175,878	175,495
			Total Item 103		175,878	175,878	175,495
	38	39	Total Subprogram 0414: Black Rock Polyclinic - Maternal		2,556,667	2,556,667	2,617,348

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			360. Primary Health Care Services				
			Subprogram 0415: EDGAR COCHRANE POLYCLINIC - MATERNAL				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Medical Officer of Health/	S.5:4	98,087	98,087	98,087
(2)	2	2	Clinical Medical Officer of Health	S8-S5	173,606	173,606	173,606
(3)	1	1	Senior Health Sister	Z.3-1	66,192	66,192	66,192
(4)	13	15	Health Sister/Staff Nurse	Z.5-3			
				Z.23-11	841,227	841,227	841,227
(5)	3	3	Medical Records Clerk I & II	Z.23-17	127,902	127,902	127,902
(6)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(7)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(8)	1	1	Receptionist/Typist	Z38-30	35,646	35,646	35,646
(9)	1	1	Driver Messenger	Z.38-30	30,192	30,192	30,192
(10)	1	1	Orderly	Z.38-34	26,717	26,717	26,717
(11)	3	3	General Worker	Cat. VIII	69,732	69,732	69,732
(12)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
	29	31	Total Item 101		1,570,867	1,570,867	1,570,867
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		28,631	28,631	28,631
(2)			Acting Allowance and Payments of Substitutes		69,568	69,568	69,568
(3)			Overtime		12,891	12,891	12,891
(4)			Domicillary visits		4,320	4,320	4,320
(5)			Laundry Allowance		21,108	21,108	21,108
(6)			Telephone Allowance		1,657	1,657	2,486
(7)			Entertainment Allowance				
(8)			In Lieu of Fees		81,508	81,508	81,508
			Total Item 102		219,683	219,683	220,512
103.			<i>National Insurance Contributions</i>				
(1)					126,649	126,649	128,398
			Total Item 103		126,649	126,649	128,398
	29	31	Total Subprogram 0415: Edgar Cochrane Polyclinic - Maternal		1,917,199	1,917,199	1,919,777

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			360. Primary Health Care Services Subprogram 0416: GLEBE POLYCLINIC - MATERNAL <i>Statutory Personal Emoluments</i>				
(1)	4	3	Clinical Medical Officer of Health	S.7,S.5-Z.3	254,780	254,780	261,788
(2)	1	1	Senior Health Sister	Z.3-1	68,511	68,511	68,511
(3)	8	10	Health Sister/Staff Nurse	Z.10-3 Z.23-11	433,070	433,070	560,818
(4)	2	2	Medical Records Clerk I	Z.23-17	85,267	85,267	85,267
(5)	1	1	Senior Clerk	Z.23-17	42,635	42,635	42,635
(6)	1	1	Receptionist/Typist	Z38-30	35,646	35,646	35,646
(7)	1	1	Driver Messenger	Z.38-30	30,192	30,192	30,192
(8)	1	1	Orderly	Z.38-34	26,717	26,717	26,717
(9)	4	4	General Worker	Cat. VIII	92,978	92,978	92,978
(10)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
			Statutory Personal Allowance				
	24	25	Total Item 101		1,093,082	1,093,082	1,227,838
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		26,366	26,366	26,366
(2)			Acting Allowance and Payments of Substitutes		109,261	109,261	108,888
(3)			Overtime		10,277	10,277	10,277
(4)			Domicillary visits		7,690	7,690	7,690
(5)			Laundry Allowance		13,193	13,193	14,520
(6)			Terminal Pay				
(7)			Telephone Allowance		2,532	2,532	2,486
(8)			Responsibility Allowance		5,348	5,348	5,348
(9)			Allowance in Lieu of Fees		73,351	73,351	78,536
			Total Item 102		248,018	248,018	254,111
103.			<i>National Insurance Contributions</i>				
(1)					115,635	115,635	121,075
			Total Item 103		115,635	115,635	121,075
	24	25	Total Subprogram 0416: Glebe Polyclinic - Maternal		1,456,735	1,456,735	1,603,024

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			361. Hospital Services Subprogram 0377: PSYCHIATRIC HOSPITAL <i>Statutory Personal Emoluments</i>				
(1)	1	1	Hospital Director	S.3	116,125	116,125	121,349
(2)	1	1	Assistant Hospital Director	S.7	84,385	84,385	81,575
(3)	1	1	Senior Executive Officer	Z.10-3	61,124	61,124	62,112
(4)	1	1	Accountant	Z.16-8	52,957	52,957	50,887
(5)	1	1	Personnel Officer	Z.16-8	52,957	52,957	55,339
(6)	1	1	Assistant Accountant	Z.23-17	40,797	40,797	40,637
(7)	1	1	Secretary	Z.23-17	40,797	40,797	42,634
(8)	1	1	Senior Clerk	Z.23-17	40,797	40,797	39,639
(9)	1	1	Steward	Z.23-17	40,797	40,797	42,634
(10)	4	4	Clerical Officer	Z.38-24	136,444	136,444	132,567
(11)	3	3	Clerk/Typist	Z.38-24	102,333	102,333	106,938
(12)	2	2	Stenographer/Typist	Z.38-24			
(13)	3	3	Telephone Operator	Q.B.17 Z.38-30	68,222 86,679	68,222 86,679	71,292 87,101
	21	21	Total Administrative/Clerical		924,414	924,414	934,704
			MEDICAL				
(14)	1	1	Snr. Consultant Psychiatrist	S.5-2	129,209	129,209	135,024
(15)	3	1	Consultant Psychiatrist	S.5-2	281,589	281,589	294,261
(16)	6	6	Senior Registrar	S.6-5	440,872	440,872	457,266
	10	8	Total Medical		851,670	851,670	886,551
			NURSING AND NURSING EDUCATION				
(17)	1	1	Principal Nursing Officer	S.7	84,385	84,385	
(18)	2	2	Deputy Principal Nursing Officer	S.8	144,534	144,534	151,038
(19)	1	1	Senior Tutor	S.9	72,267	72,267	75,519
(20)	1	2	Tutor	Z.5-3	131,120	131,120	137,022
(21)	6	6	Senior Sister/Senior Nursing Officer	Z.3-1	393,360	393,360	411,066
(22)	26	26	Sister/Nursing Officer	Z.5-3	1,533,880	1,533,880	1,762,498
(23)	214	214	Nurse/Male Nurse/Nursing Assistant I/Nursing Assistant II	Z.23-11/ 27-20/33-24	8,512,867	8,512,867	8,718,155
(24)	2	2	Special Nurse I/II	Z.23-17/ Z.27-20	78,729	78,729	82,273
(25)	1	1	Assistant Supervisor	Z.23-17	40,797	40,797	40,797
(26)	7	7	Orderly	Z.38-24	178,969	178,969	185,282
	261	262	Total Nursing and Nursing Education		11,170,908	11,170,908	11,563,650

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			SUPPORT AND TECHNICAL SERVICES				
(27)	1	1	Senior Psychologist	S.7	78,062	78,062	81,575
(28)		1	Senior Neurophysiology Technician	Z.5-3	61,124	61,124	52,371
(29)	2	2	Psychologist	Z.6-1	131,120	131,120	132,385
(30)	2	2	Psychotherapist	Z.10-1	131,120	131,120	132,366
(31)	3	3	Psychiatric Social Worker I/II	Z.16 11 (Q.B.)10-6	209,522	209,522	172,511
(32)	1	1	Senior Psychiatric Social Worker	Z.5-3	65,560	65,560	68,510
(33)	3	3	Occupational Therapist	Z.16-8	158,871	158,871	166,017
(34)	2	2	Rehab. Therapy Technician I/II	Z.23-17 Z.27-20	78,729	78,729	79,299
(35)	1	1	Senior Dispenser	Z.10-6	56,065	56,065	58,586
(36)	2	2	Dispenser	Z.16-11	97,392	97,392	97,322
(37)	1	1	Records Officer	Z.16-11	48,696	48,696	50,887
(38)	1	1	EEG Technologist	Z.16-11	56,065	56,065	58,586
(39)	2	2	Drug Therapist	Z.23-11	112,130	112,130	120,698
(40)	1	1	Departmental Aide	Z.38-30	28,893	28,893	30,192
(41)	2	2	Medical Records Clerk I/II	Z.23-17 Z.38-24	74,908	74,908	78,280
(42)	1	1	Chaplain	Fixed	11,173	11,173	12,323
	25	26	Total Support & Technical Services		1,399,430	1,399,430	1,391,908
			DEIT AND STORES				
(43)	1	1	Dietitian	S.9	67,967	67,967	71,026
(44)	1	1	Senior Storekeeper	Z.23-17	40,797	40,797	42,634
(45)	2	2	Storekeeper	Z.33-24	69,178	69,178	71,292
(46)	1	1	Senior Food Service Supervisor	Z.23-17	40,797	40,797	42,634
(47)	1	1	Food Service Supervisor	Z.27-20	37,932	37,932	36,645
(48)	5	5	Food Service Supervisor II	Z.33-24	170,555	170,555	178,230
(49)	14	14	Maid	Cat. X	311,388	311,388	358,200
(50)	15	15	Cook	Z.38-36	358,575	358,575	349,720
(51)	1	1	Porter	Z.38-24	25,567	25,567	26,717
(52)	43	43	General Workers	Cat. X/IX	956,406	956,406	1,033,984
	84	84	Total Dietary and Stores		2,079,162	2,079,162	2,211,082
			HOUSEKEEPING				
(53)	1	1	Housekeeper I	Z.23-17	40,797	40,797	42,634
(54)	1	1	Housekeeper II	Z.27-20	37,932	37,932	37,643
(55)	2	2	Seamstress	Z.38-24	51,134	51,134	53,434
	4	4	Total Housekeeping		129,863	129,863	133,711
			LAUNDRY/LINEN				
(56)	1	1	Linen Supervisor	Z.27-20	37,932	37,932	39,639
(57)	1	1	Assistant Linen Supervisor	Z.33-24	34,111	34,111	35,646
(58)	1	1	Senior Laundry Worker	Z.38-24	25,567	25,567	26,717
(59)	7	7	Laundry Worker	Z.38-36	167,335	167,335	174,860
(60)	1	1	Boiler Operator	Z.33-24	34,111	34,111	35,646
(61)	2	2	Laundry Operator	Z.38-24	47,810	47,810	53,435
	13	13	Total Laundry/Linen		346,866	346,866	365,943

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			WORKS/TRANSPORT/SECURITY				
(62)	1	1	Works Supervisor	Z.23-17	40,797	40,797	42,634
(63)	1	1	Yard Superintendent	Z.33-24	34,111	34,111	34,648
(64)	2	2	Ambulance Driver	Z.38-30	57,786	57,786	60,384
(65)	1	1	Driver/Messenger	Z.38-30	28,893	28,893	30,192
(66)	1	1	Operator IV	Cat. VI	25,508	25,508	26,655
(67)	5	5	Gatekeeper	Z.38-24	127,835	127,835	136,191
(68)	3	3	Plumber	Cat. V-III	88,530	88,530	86,440
(69)	1	1	Watchman	Cat. XA	22,244	22,244	23,287
(70)	1	1	Incinerator Attendant	Cat. VIII	22,244	22,244	23,244
(71)	1	1	Electrical Assistant	Cat. III	29,510	29,510	30,838
(72)	5	5	Carpenters	Cat. V-III	147,550	147,550	146,193
(73)	2	2	Painters	Cat. V-III	59,020	59,020	58,639
(74)	1	1	Mason	Cat. V-III	29,510	29,510	27,801
(75)	2	2	Sewerage Plant Attendants	Cat. VII	46,268	46,268	53,122
	27	27	Total Works/Transport/Security		759,806	759,806	780,268
	445	445	Total Item 101		17,662,119	17,662,119	18,267,817
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		146,419	146,419	965,580
(2)			Acting Allowance and Payments of Substitutes		3,553,395	3,553,395	3,553,395
(3)			Overtime		215,604	215,604	215,604
(4)			On Call Allowance		310,227	310,227	319,436
(5)			Entertainment Allowance		9,375	9,375	39,717
(6)			Laundry Allowance		555,006	555,006	614,784
(7)			Responsibility Allowance		437,721	437,721	437,721
(8)			Travel Allowance		36,960	36,960	40,941
(9)			Telephone Allowance		9,375	9,375	10,558
			Total Item 102		5,274,082	5,274,082	6,197,736
103.			<i>National Insurance Contributions</i>				
(1)					1,899,395	1,899,395	1,901,159
			Total Item 103		1,899,395	1,899,395	1,901,159
	445	445	Total Subprogram 0377: Psychiatric Hospital		24,835,596	24,835,596	26,366,712

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			362. Care of the Disabled Subprogram 0381: CHILDREN'S DEVELOPMENT CENTRE <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Coordinator	S.9	71,026	71,026	71,026
(2)	1	1	Psychologist	Z.6-1	63,725	63,725	65,999
(3)	1	1	Graduate Teacher	Z.15-7 (Q.B.)			
				Z.6-2	66,192	66,192	66,192
(4)	1	1	Special Grade Teacher	Z6-5	60,349	60,349	60,349
	1	1	Trained Teacher	Z22-10	34,128	34,128	35,064
	1	1	Physiotherapist	Z16-8	55,339	55,339	55,339
(5)	1	1	Welfare Officer 1	Z.16-11 (Q.B.)10-6	58,586	58,586	58,586
(6)	1	1	Occupational Therapy Assistant 1	Z.27-20			
(7)	1	1	Orderly	Z.38-24	26,717	26,717	26,717
(8)	1	1	Clerk Typist	Z.28-24	35,646	35,646	35,646
(9)	1	1	Receptionist	Z.38-30	30,192	30,192	30,192
(10)	1	1	Teacher's Aide	Z.38-30	28,817	28,817	29,685
(11)	1	1	Maid	Cat. X	23,244	23,244	23,244
(12)	1	1	General Worker	Cat. X/IX	23,244	23,244	23,244
(13)	2	2	Nursery Assistants	Cat. IX	47,542	47,542	47,542
(14)	1	1	Supervisory Nursery	Cat. VII	25,321	25,321	25,321
(15)	1	1	Operator IV	Cat. VI	26,655	26,655	26,655
(16)	1	1	Driver	Cat. VI	26,655	26,655	26,655
	19	19	Total Item 101		703,378	703,378	707,456
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		320,049	320,049	323,234
(2)			Acting Allowance and Payments of Substitutes		87,670	87,670	87,670
(3)			Overtime		14,600	14,600	14,600
(4)			Special Allowance		12,840	12,840	12,840
(5)			Laundry Allowance		12,600	12,600	12,600
			Telephone Allowance		967	967	
			Total Item 102		448,726	448,726	450,944
103.			<i>National Insurance Contributions</i>				
(1)					97,752	97,752	99,239
			Total Item 103		97,752	97,752	99,239
	19	19	Total Subprogram 0381: Children's Development Centre		1,249,856	1,249,856	1,257,639

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			362. Care of the Disabled Subprogram 0456: ELAYNE SCANTLEBURY CENTRE				
101.			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Supervisor	Z.10-3	71,026	71,026	
(2)	15	15	Staff Nurse/Nursing Assistant I/ Nursing Assistant II/Trainee Nursing Asst.	Z.23-11- Z.38-24	615,464	615,464	623,505
(3)	1	1	Housekeeper III	Z.33-24	35,646	35,646	35,646
(4)	3	2	Cook	Z.38-36	74,940	74,940	74,940
(5)	4	4	Maid	Cat. X	92,976	92,976	92,976
(6)	5	5	General Worker	Cat. X/IX	139,465	139,465	139,465
(7)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
(8)	1	1	Driver	Z.38-30	30,192	30,192	30,192
	31	30	Total Item 101		1,082,995	1,082,995	1,020,010
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		19,437	19,437	90,464
(2)			Acting Allowance and Payments of Substitutes		84,170	84,170	84,170
(3)			Overtime		3,233	3,233	3,233
(4)			Laundry Allowance		39,578	39,578	39,578
			Total Item 102		146,418	146,418	217,445
103.			<i>National Insurance Contributions</i>				
(1)					110,539	110,539	112,139
			Total Item 103		110,539	110,539	112,139
	31	30	Total Subprogram 0456: Elayne Scantlebury Centre		1,339,952	1,339,952	1,349,594

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			363. Pharmaceutical Program Subprogram 0383: DRUG SERVICE <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director	S.3	121,350	121,350	121,350
(2)	2	2	Assistant Director	S.6	176,365	176,365	176,365
(3)	1	1	Chief Dispenser/Senior Pharmacist	Z.5-3	63,874	63,874	63,874
(4)	3	3	Drug Inspector	Z.5-3	191,622	191,622	191,622
(5)	3	3	Pharmacist I	Z.10-6	175,758	175,758	175,758
(6)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(7)	33	33	Pharmacist II/Trainee Pharmacist	Z.16 11/ Z.38-32	1,323,062	1,323,062	1,323,062
(8)	1	1	Supply Inventory Officer	Z.16-11	50,887	50,887	50,887
(9)	1	1	Secretary	Z.23-17	46,930	46,930	48,414
(10)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(11)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(12)	1	1	Computer Operator	Z.23-17	42,634	42,634	42,634
(13)	1	1	Data Entry Operator I/ Data Entry Operator II	Z.33-24/ Z.38-30	35,646	35,646	35,646
(14)	13	13	Clerical Officers	Z.38-24	463,404	463,404	463,404
(15)	3	3	Stenographer/Typist	Z.38-24	106,773	106,773	106,939
(16)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(17)	10	10	Attendant	Z.38-34	267,174	267,174	267,174
	77	77	Total Item 101		3,236,278	3,236,278	3,237,928
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,026,529	1,026,529	1,031,040
(2)			Acting Allowance and Payments of Substitutes		336,034	336,034	336,034
(3)			Overtime		35,000	35,000	35,000
(4)			Contract Gratuity				
(5)			Entertainment Allowance		7,381	7,381	7,381
(6)			Telephone Allowance		4,158	4,158	4,158
(7)			Travel Allowance		8,152	8,152	8,152
			Total Item 102		1,417,254	1,417,254	1,421,765
103.			<i>National Insurance Contributions</i>				
(1)					434,130	434,130	446,545
			Total Item 103		434,130	434,130	446,545
	77	77	Total Subprogram 0383: Drug Service		5,087,662	5,087,662	5,106,238

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			364. Care of the Elderly Subprogram 0446: GERIATRIC HOSPITAL - CARE OF THE ELDERLY <i>Statutory Personal Emoluments</i>				
(1)	1	1	Hospital Manager	S.5	98,087	98,087	98,087
(2)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(3)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(4)	5	5	Clerical Officer	Z.38-24	174,311	174,311	175,452
(5)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(6)	1	1	Receptionist/Typist	Z38-24	35,646	35,646	35,646
(7)	1	1	Consultant	S.5-2	98,087	98,087	98,087
(8)	2	2	Senior Registrar/	S.7:S8	186,270	186,270	186,270
(9)	1	1	Principal Nursing Officer	S.9	75,519	75,519	75,519
(10)	3	3	Senior Nursing Officer/	Z3 Z1	205,533	205,533	205,533
(11)	10	10	Sister/Nursing Officer	Z.5-3	638,747	638,747	638,747
(12)	123	117	Staff Nurse	Z.23-11			
			Nursing Assistant I/II	Z.27-20/			
			Special Nurse	Z.23-11	5,206,344	5,206,344	4,973,886
(13)	1	1	Clerk/Typist	Z38-24	35,647	35,647	35,647
(14)	2	2	Medical Social Worker	Z.10-6	117,173	117,173	117,173
(15)	58	58	Health Aide	Z.38-30	1,751,071	1,751,071	1,751,143
(16)	1	1	Senior Food Service Supervisor	Z.23-17	42,634	42,634	42,634
(17)	2	2	Food Service Supervisor II	Z.33-24	68,290	68,290	69,181
(18)	2	2	Assistant Food Service Supervisor	Z.38-30	60,384	60,384	60,384
(19)	1	1	Head Cook	Z.38-34	26,717	26,717	26,717
(20)	14	14	Cooks	Z.38-36	349,733	349,733	349,733
(21)	1	1	Housekeeper I	Z.23-17	42,634	42,634	42,634
(22)	1	1	Housekeeper II	Z.27-20	39,639	39,639	39,639
(23)	1	1	Senior Seamstress	Z.33-24	32,346	32,346	33,237
(24)	1	1	Seamstress	Z.38-34	26,717	26,717	26,717
(25)	1	1	Maintenance Technician	Z.23-14	46,435	46,435	46,344
(26)	1	1	Works Supervisor	Z.23-17	39,722	39,722	40,720
(27)	1	1	Boiler Operator	Z.33-24	35,647	35,647	35,647
(28)	1	1	Laundry Superintendent	Z.27-20	39,639	39,639	39,639
(29)	1	1	Laundry Supervisor	Z.33-24	35,647	35,647	35,647
(30)	2	2	Laundry Operator	Z.38-34	53,435	53,435	53,435
(31)	2	2	Laundry Worker	Z.38-36	49,961	49,961	49,961
(32)	1	1	Storekeeper	Z.33-24	35,647	35,647	35,647
(33)	1	1	Yard Superintendent	Z.33-24	35,647	35,647	35,647
(34)	2	2	Ambulance Driver	Z.38-30	60,386	60,386	60,386
(35)	4	4	Gatekeeper	Z.38-34	106,870	106,870	106,870
(36)	14	14	Porter	Z.38-34	374,044	374,044	374,044
(37)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(38)	1	1	Assistant Storekeeper	Z.38-30	30,192	30,192	30,192
(39)	1	1	Electrician	Cat. I	35,712	35,712	35,712
(40)	7	7	Artisan	Cat. V-III	212,284	212,284	212,284
(41)	78	78	General Worker		1,813,086	1,813,086	1,813,086
(42)	2	2	Watchman		46,571	46,571	46,571
	356	350	Total Item 101		12,521,813	12,521,813	12,293,257

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		442,027	442,027	444,681
(2)			Acting Allowance and Payments of Substitutes		2,391,540	2,391,540	2,391,540
(3)			Part-Time Staff				
(4)			Overtime		48,334	48,334	48,334
(5)			On-Call Allowance		386,671	386,671	386,671
(6)			Terminal Pay				
(7)			Travel Allowance		6,734	6,734	6,734
(8)			Telephone Allowance		6,768	6,768	6,768
(9)			In lieu of Fees		53,421	53,421	53,421
			Total Item 102		3,335,495	3,335,495	3,338,149
103.			<i>National Insurance Contributions</i>				
(1)					1,414,867	1,414,867	1,407,665
			Total Item 103		1,414,867	1,414,867	1,407,665
	356	350	Total Subprogram 0446: Geriatric Hospital - Care of the Elderly		17,272,175	17,272,175	17,039,071

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			364. Care of the Elderly Subprogram 0447: ST. PHILIP DISTRICT HOSPITAL - CARE OF THE ELDERLY <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Nursing Officer	S.8	75,519	75,519	75,519
(2)	1	1	Senior Nursing Officer	Z3-1	68,511	68,511	65,227
(3)	3	3	Sister	Z.5-3	191,622	191,622	191,622
(4)	74	74	Staff Nurse	Z.23-11	3,299,351	3,299,351	3,278,673
(5)	1	1	Senior Clerk	Z23-17	42,634	42,634	42,634
(4)	1	1	Senior Food Service Supervisor	Z.23-17	42,634	42,634	42,634
(5)	1	1	Food Service Supervisor	Z.33-24	35,646	35,646	35,646
(6)	1	1	Housekeeper II	Z.27-20	33,640	33,640	39,639
(7)	1	1	Housekeeper III	Z.33-24	35,647	35,647	35,647
(8)	2	2	Clerical Officer	Z.38-24	71,294	71,294	102,897
(9)	1	1	Receptionist/Typist	Z38-24	35,647	35,647	35,647
(10)	1	1	Ambulance Driver	Z.38-30	30,193	30,193	23,967
(11)	1	1	Seamstress	Z.38-34	26,718	26,718	26,718
(12)	3	3	Orderly	Z.38-34	80,154	80,154	80,154
(13)	2	2	Porter	Z.38-34	53,436	53,436	53,436
(14)	2	2	Laundry Operator	Z.38-34	53,436	53,436	53,436
(15)	1	1	Head Cook	Z.38-34	26,717	26,717	26,717
(16)	11	11	Cooks	Z.38-36	274,791	274,791	249,810
(17)	1	1	Lorry Driver	Cat. VI			26,655
(18)	3	3	Maids		69,729	69,729	69,729
(19)	27	27	General Worker	Cat. X	627,615	627,615	627,615
	1	1	Watchman	Cat. X	23,285	23,285	23,285
	140	140	Total Item 101		5,198,219	5,198,219	5,207,307
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		102,173	102,173	75,518
(2)			Acting Allowance and Payments of				
(3)			Substitutes		621,760	621,760	665,208
(4)			Laundry Allowance		166,740	166,740	184,800
			Overtime		6,000	6,000	6,000
(5)			Telephone Allowance		932	932	875
			Total Item 102		897,605	897,605	932,401
103.			<i>National Insurance Contributions</i>				
(1)					496,249	496,249	549,126
			Total Item 103		496,249	496,249	549,126
	140	140	Total Subprogram 0447: St. Philip District Hospital - Care of the Elderly		6,592,073	6,592,073	6,688,834

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			364. Care of the Elderly Subprogram 0448: GORDON CUMMINS DIST HOSPITAL - CARE OF THE ELDERLY <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Nursing Officer	S.8	75,519	75,519	75,519
(2)	1	1	Sister/Nursing Officer	Z.5-3	63,874	63,874	63,874
(3)	22	22	Staff Nurse	Z.23-11			
			Nursing Assistant I	Z.27-20			
			Nursing Assistant II	Z.33-24	946,537	946,537	962,524
(4)	1	1	Clerical Officer	Z.38-24	35,646	35,646	35,646
(5)	1	1	Food Service Supervisor	Z.33-24	35,646	35,646	35,646
(6)	5	5	Cooks	Z.38-36	124,900	124,900	124,900
(7)	1	1	Maids		23,244	23,244	23,244
(8)	1	1	Ambulance Driver	Z.38-30	30,192	30,192	30,192
(9)	2	2	Orderly	Z.38-34	53,434	53,434	53,434
(10)	1	1	Porter	Z.38-34	26,717	26,717	26,717
(11)	13	13	General Worker	Cat. X	302,172	302,172	302,172
(12)	1	1	Watchman	Cat. X	23,286	23,286	23,286
	50	50	Total Item 101		1,741,167	1,741,167	1,757,154
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		11,643	11,643	11,643
(2)			Acting Allowance and Payments of				
(3)			Substitutes		216,460	216,460	216,460
			Overtime		6,000	6,000	6,000
(4)			Laundry Allowance		57,168	57,168	57,168
(5)			Telephone Allowance		967	967	967
			Total Item 102		292,238	292,238	292,238
103.			<i>National Insurance Contributions</i>				
(1)					172,561	172,561	172,561
			Total Item 103		172,561	172,561	172,561
	50	50	Total Subprogram 0448: Gordon Cummins Dist Hospital - Care of the Elderly		2,205,966	2,205,966	2,221,953

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			364. Care of the Elderly Subprogram 0449: ST. LUCY DISTRICT HOSPITAL - CARE OF THE ELDERLY <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Nursing Officer	S.8	75,519	75,519	75,519
(2)	1	1	Sister/Nursing Officer	Z.5-3	63,874	63,874	63,874
(3)	22	22	Staff Nurse	Z.23-11			
			Nursing Assistant I	Z27-20			
			Nursing Assistant II	Z33-24	935,031	935,031	864,278
(4)	1	1	Clerical Officer	Z.38-24	35,646	35,646	35,646
(5)	1	1	Food Service Supervisor	Z.38-24	35,646	35,646	35,646
(6)	5	5	Cooks	Z.38-36	124,900	124,900	123,163
(7)	1	1	Maids		23,243	23,243	23,243
(8)	1	1	Ambulance Driver	Z.38-34	30,192	30,192	30,192
(9)	2	2	Porter	Z.38-34	53,434	53,434	49,960
(10)	14	14	General Worker	Cat. X	325,416	325,416	325,416
	1	1	Watchman	Cat. X	23,286	23,286	23,286
	50	50	Total Item 101		1,726,187	1,726,187	1,650,223
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		11,643	11,643	11,643
(2)			Acting Allowance and Payments of				
(3)			Substitutes		237,137	237,137	151,500
			Overtime		7,277	7,277	7,277
(4)			Laundry Allowance		57,168	57,168	57,168
(5)			Telephone Allowance		875	875	967
			Total Item 102		314,100	314,100	228,555
103.			<i>National Insurance Contributions</i>				
(1)					180,732	180,732	162,799
			Total Item 103		180,732	180,732	162,799
	50	50	Total Subprogram 0449: St. Lucy District Hospital - Care of the Elderly		2,221,019	2,221,019	2,041,577

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			365. HIV/AIDS Prevent and Control Project Subprogram 0397: TREATMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Consultant	S3	121,350	121,350	121,350
(2)	1	2	Clinical Medical Officer/ Senior House Officer	S6/ Z.3-1	88,183	88,183	186,270
(3)	1	1	Social Worker I/II	Z.23-17	45,168	45,168	48,908
(4)	2	3	Laboratory Technologist/Technician	Z.23-17/ Z.16-11/ Z.10-6	163,328	163,328	166,296
(5)	1	1	Pharmacist I	Z.10-6	58,588	58,588	58,586
(6)	1	1	Pharmacist II	Z.16-11	52,371	52,371	53,855
(7)	2	2	Staff Nurse	Z.23-11	101,776	101,776	101,776
(8)	1	1	Nursing Assistant I/II	Z.27-20/ Z.33-24	36,644	36,644	39,639
(9)		1	Clerical Officer	Z38-24			31,083
	1		Clerk Typist	Z.38-24	29,671	29,671	
(10)	1	1	Orderly	Z.38-24	26,717	26,717	26,717
(11)	1	1	Maid	CX	23,244	23,244	23,244
(12)	2	2	Health Sister	Z.5-3	132,385	132,385	127,748
(13)	1	1	Coordinator Domicillary Care	Z.6-1	68,511	68,511	68,511
(14)	1	1	Community Nutrition Officer II	Z.23-17/ Z.16-11	42,634	42,634	42,634
(15)	1	1	Senior Laboratory Technologist	Z.5-3	63,874	63,874	63,874
	18	20	Total Item 101		933,094	933,094	1,160,491
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		198,784	198,784	102,109
(2)			Acting Allowance and Payments of Substitutes		51,487	51,487	87,002
(3)			Overtime		4,587	4,587	4,586
(4)			Entertainment Allowance		7,447	7,447	7,447
(5)			Terminal Pay		16,856	16,856	
(6)			In Lieu of Fees		92,286	92,286	92,286
(7)			Telephone Allowance		3,263	3,263	3,263
(8)			Housing Allowance		17,238	17,238	
			Total Item 102		391,948	391,948	296,693
103.			<i>National Insurance Contributions</i>				
(1)					114,486	114,486	103,945
			Total Item 103		114,486	114,486	103,945
	18	20	Total Subprogram 0397: Treatment		1,439,528	1,439,528	1,561,129

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			365. HIV/AIDS Prevent and Control Project				
			Subprogram 0398: PROGRAM MANAGEMENT				
			<i>Statutory Personal Emoluments</i>				
101.			Executive Officer	Z.16-11	50,887	50,887	50,887
(1)	1	1	Hot Line Manager	Z.27-20/	37,643	37,643	37,643
(2)	1	1	Clerk/Typist	Z.38-24	35,847	35,847	35,646
(3)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(4)	1	1	Data Analyst	Z.10-1	63,874	63,874	63,874
(5)	1	1	General Worker	CX	23,244	23,244	23,244
(6)	1	1	Community Health Education Officer	Z.10-1	68,511	68,511	68,511
(7)	1	1	Senior Administrative Officer	S6	88,183	88,183	88,183
(8)	1	1					
	7	8	Total Item 101		436,700	436,700	436,499
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		204,828	204,828	210,705
(2)			Acting Allowance and Payments of Substitutes		20,841	20,841	17,766
(3)			Overtime		1,529	1,529	1,529
(4)			Entertainment Allowance		7,461	7,461	7,447
(5)			In Lieu of Fees		36,405	36,405	36,405
(6)			Telephone Allowance		1,398	1,398	1,398
(7)			Commuted Travel		8,225	8,225	8,225
			Total Item 102		280,687	280,687	283,475
103.			<i>National Insurance Contributions</i>				
(1)					45,011	45,011	46,219
			Total Item 103		45,011	45,011	46,219
	7	8	Total Subprogram 0398: Program Management		762,398	762,398	766,193

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101. (1)	1	1	365. HIV/AIDS Prevent and Control Project Subprogram 8303: HIV/AIDS PREVENTION <i>Statutory Personal Emoluments</i> Health Education Officer	Z.10-1	68,511	68,511	68,511
	1	1			Total Item 101	68,511	68,511
102. (1)			<i>Other Personal Emoluments</i> Acting Allowance and Payments of Substitutes Total Item 102		7,995	7,995	7,995
					Total Item 102	7,995	7,995
103. (1)			<i>National Insurance Contributions</i> Total Item 103		4,862	4,862	4,815
					Total Item 103	4,862	4,862
	1	1	Total Subprogram 8303: HIV/AIDS Prevention		81,368	81,368	81,321

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			365. HIV/AIDS Prevent and Control Project				
			Subprogram 8701: HIV/AIDS CARE AND SUPPORT				
			<i>Statutory Personal Emoluments</i>				
101.			Home Supervisor	Z16-08	55,339	55,339	55,339
(1)	1	1	Assistant Home Supervisor	Z23-14	46,435	46,435	46,435
(2)	1	1	Health Aide	Z38-30	242,256	242,256	241,536
(3)	8	8	Counsellor I/II	Z16-11	431,500	431,500	426,113
(4)	8	8	Senior Counsellor	Z6-01	68,511	68,511	68,511
(5)	1	1	Clinical Psychologist	Z6-01	60,349	60,349	67,738
(6)	1	1	Community Health Aide	Z38-30			
(7)	1	1					
	21	21	Total Item 101		904,390	904,390	905,672
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		192,937	192,937	187,136
(2)			Acting Allowance and Payments of Substitutes		56,846	56,846	56,846
(3)			Laundry Allowance		13,190	13,190	13,190
			Total Item 102		262,973	262,973	257,172
103.			<i>National Insurance Contributions</i>				
(1)					87,442	87,442	89,686
			Total Item 103		87,442	87,442	89,686
	21	21	Total Subprogram 8701: HIV/AIDS Care and Support		1,254,805	1,254,805	1,252,530

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			400. Environmental Health Services Subprogram 0367: ENVIRONMENTAL SANITATION UNIT <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Works Supervisor	Z.23-17	42,634	42,634	42,634
(2)	1	1	Assistant Works Supervisor	Z.33-24	35,646	35,646	35,646
(3)	3	3	Section Leader	Cat. I	110,142	110,142	110,142
(4)	2	2	Artisan	Cat. V-III	61,676	61,676	61,676
(5)	4	4	Jack Hammer Operator	Cat. III	123,352	123,352	123,352
(6)	8	8	Assistant Jack Hammer Operator	Cat. VIII	210,057	210,057	210,057
(7)	6	6	General Worker	Cat. X/IX	141,571	141,571	141,571
(8)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
	26	26	Total Item 101		748,363	748,363	748,363
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		34,887	34,887	34,887
(2)			Acting Allowance and Payments of Substitutes		45,998	45,998	45,998
(3)			Overtime		7,278	7,278	7,278
			Total Item 102		88,163	88,163	88,163
103.			<i>National Insurance Contributions</i>				
(1)					76,015	76,015	76,015
			Total Item 103		76,015	76,015	76,015
	26	26	Total Subprogram 0367: Environmental Sanitation Unit		912,541	912,541	912,541

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			400. Enviromental Health Services				
			Subprogram 0370: ANIMAL CONTROL UNIT				
			<i>Statutory Personal Emoluments</i>				
101.			Animal Control Officer	Z.10-6	63,874	63,874	63,874
(1)	1	1	Animal Control Inspector	Z.23-17	39,639	39,639	39,639
(2)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(3)	1	1	Animal Control Attendent	Cat. VIII	48,352	48,352	48,352
(4)	2	2	Driver/Assistant Control Officer	Cat. V	111,208	111,208	111,208
(5)	4	4	General Worker	Cat. X	23,245	23,245	23,245
(6)	1	1	Watchman	Cat. XA	23,286	23,286	23,286
(7)	1	1					
	11	11	Total Item 101		345,250	345,250	345,250
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		23,267	23,267	23,267
(1)			Acting Allowance and Payments of				
(2)			Substitutes		21,353	21,353	23,166
(3)			Overtime		14,506	14,506	14,506
			Total Item 102		59,126	59,126	60,939
103.			<i>National Insurance Contributions</i>		35,869	35,869	35,824
(1)			Total Item 103		35,869	35,869	35,824
	11	11	Total Subprogram 0370: Animal Control Unit		440,245	440,245	442,013

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			400. Environmental Health Services				
			Subprogram 0371:				
			VECTOR CONTROL UNIT				
			<i>Statutory Personal Emoluments</i>				
101.			Senior Environmental Health Officer	Z.5-3	63,874	63,874	63,874
(1)	1	1	Environmental Health Officer I/II	Z.13-8/ Z.23-14	110,678	110,678	110,678
(2)	2	2	Laboratory Technologist	Z.16-11/ Z.10-6	50,887	50,887	50,887
(3)	1	1	Laboratory Technican/ Trainee Laboratory Technican	Z.23-17/ Z.33-24	35,646	35,646	35,646
(4)	1	1	Laboratory Assistant	Z.23-14/ Z.33-24	31,975	31,975	32,866
(5)	1	1	Nursing Assistant I/II	Z.27-20/ Z.33-24	39,639	39,639	39,639
(6)	1	1	Environmental Health Assistants I/II	Z.33-24/ Z.38-30	359,382	359,382	370,290
(7)	11	11	Clerk Typist	Z.38-24			
(8)			Stenographer/Typist	Z.38-24			
(9)			Laboratory Attendent/Cleaner/Driver	Z.38-30	30,192	30,192	30,192
(10)	1	1	Maid	Cat. X			
(11)			General Worker	Cat. X	302,185	302,185	302,185
(12)	13	13	Driver	CVI	30,839	30,839	30,839
(13)	2	2	Supervisor	CII	53,312	53,312	53,312
(14)	1	1					
	35	35	Total Item 101		1,108,609	1,108,609	1,120,408
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowance and Payments of Substitutes		64,178	64,178	59,662
(2)			Overtime		312,202	312,202	329,715
(3)			Hazard Allowance		22,755	22,755	22,755
(4)			Commuted Travel				42,891
(5)							
			Total Item 102		399,135	399,135	455,023
103.			<i>National Insurance Contributions</i>				
(1)					138,562	138,562	148,153
			Total Item 103		138,562	138,562	148,153
	35	35	Total Subprogram 0371: Vector Control Unit		1,646,306	1,646,306	1,723,584

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			400. Environmental Health Services				
			Subprogram 0417: WINSTON SCOTT POLYCLINIC - ENVIRONMENTAL HEALTH				
			<i>Statutory Personal Emoluments</i>				
101.			Principal Environmental Health Officer	S.9	71,026	71,026	71,026
(1)	1	1	Senior Environmental Health Officer	Z.5-3	127,748	127,748	127,748
(2)			Environmental Health Officer I/	QB.13-8			
(3)	22	22	Environmental Health Officer II	Z.23-14	1,181,902	1,181,902	1,184,810
(4)			Environmental Health Assistant I/	Z33-24			
(5)	20	20	Environmental Health Assistant II	Z.38-30	641,192	641,192	636,247
(6)	14	14	General Worker	Cat. V	325,416	325,416	325,416
	58	58	Total Item 101		2,347,284	2,347,284	2,345,247
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				
(2)			Acting Allowance and Payments of Substitutes		211,905	211,905	211,905
(3)			Overtime		15,157	15,157	15,157
(4)			Hazard Allowance		11,827	11,827	14,429
(5)			Travel Allowance		198,488	198,488	198,488
(6)			Telephone Allowance		897	897	897
			Total Item 102		438,274	438,274	440,876
103.			<i>National Insurance Contributions</i>				
(1)					216,924	216,924	220,183
			Total Item 103		216,924	216,924	220,183
	58	58	Total Subprogram 0417: Winston Scott Polyclinic - Environmental Health		3,002,482	3,002,482	3,006,306

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			400. Environmental Health Services Subprogram 0418: WARRENS POLYCLINIC - ENVIRONMENTAL HEALTH				
101.			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Environmental Health Officer	S.9	71,025	71,025	71,025
	1	1	Senior Environmental Health Officer	Z.5-3	63,874	63,874	63,874
(2)			Environmental Health Officer I/	QB.13-8			
(3)	10	10	Environmental Health Officer II	Z.23-14	553,390	553,390	553,390
(4)			Environmental Health Assistant I/	Z33-24			
(5)	9	9	Environmental Health Assistant II	Z.38-30	285,471	285,471	283,527
(6)	1	1	Driver Supervisor	Cat. V	27,800	27,800	27,800
(7)	9	9	General Worker	Cat. V	209,196	209,196	209,196
	31	31	Total Item 101		1,210,756	1,210,756	1,208,812
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowance and Payments of				
(2)			Substitutes		97,165	97,165	97,165
(3)			Overtime		34,809	34,809	34,809
(4)			Hazard Allowance		1,359	1,359	1,359
(5)			Travel Allowance		98,608	98,608	98,608
(6)			Telephone Allowance		932	932	932
			Total Item 102		232,873	232,873	232,873
103.			<i>National Insurance Contributions</i>				
(1)					114,680	114,680	116,918
			Total Item 103		114,680	114,680	116,918
	31	31	Total Subprogram 0418: Warrens Polyclinic - Environmental Health		1,558,309	1,558,309	1,558,603

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			400. Environmental Health Services Subprogram 0419: MAURICE BYER POLYCLINIC - ENVIRONMENTAL HEALTH <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Environmental Health Officer	S.9	71,026	71,026	71,026
(2)	2	2	Senior Environmental Health Officer	Z.5-3	127,748	127,748	127,748
(3)	19	19	Environmental Health Officer I/ Environmental Health Officer II	Z.13-8 Z.23-14	1,051,441	1,051,441	1,051,441
(4)	17	17	Environmental Health Assistant I/ Environmental Health Assistant II	Z.33-24 Z.38-30	605,982	605,982	605,982
(5)	12	12	General Worker	Cat. X	278,928	278,928	278,928
(6)	1	1	Driver Supervisor	Cat. V	27,801	27,801	27,801
	52	52	Total Item 101		2,162,967	2,162,967	2,162,926
102.			<i>Other Personal Emoluments</i>				
(1)			Overtime		27,818	27,818	27,818
(2)			Acting Allowance and Payments of				
(3)			Substitutes		239,344	239,344	239,344
(4)			Travel Allowance		197,103	197,103	197,103
(5)			Telephone Allowance		932	932	932
			Hazard Allowance		920	920	920
			Total Item 102		466,117	466,117	466,117
103.			<i>National Insurance Contributions</i>				
(1)					199,059	199,059	207,222
			Total Item 103		199,059	199,059	207,222
	52	52	Total Subprogram 0419: Maurice Byer Polyclinic - Environmental Health		2,828,143	2,828,143	2,836,265

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			400. Environmental Health Services Subprogram 0443: RANDAL PHILIPS POLYCLINIC - ENVIRONMENTAL				
101.			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Environmental Health Officer	S.9	71,026	71,026	71,026
(2)	1	1	Senior Environmental Health Officer	Z.5-3	63,874	63,874	63,874
(3)	17	17	ENVIRONMENTAL Environmental Health Officer II	Z.13-8 Z.23-14	919,348	919,348	922,234
(4)	14	14	Environmental Health Assistant I/ Environmental Health Assistant II	Z.33-24 Z.38-30	449,958	449,958	458,024
(5)	9	9	General Workers	Cat. X	209,197	209,197	209,197
(6)	1	1	Driver Supervisor	Cat. V	27,801	27,801	27,801
	43	43	Total Item 101		1,741,204	1,741,204	1,752,156
102.			<i>Other Personal Emoluments</i>				
(1)			Overtime		40,000	40,000	40,000
(2)			Acting Allowance and Payments of				
(3)			Substitutes		133,569	133,569	133,569
(4)			Travel Allowance		145,064	145,064	145,064
			Telephone Allowance		967	967	967
			Hazard Allowance		1,000	1,000	1,000
			Total Item 102		320,600	320,600	320,600
103.			<i>National Insurance Contributions</i>				
(1)					158,447	158,447	163,558
			Total Item 103		158,447	158,447	163,558
	43	43	Total Subprogram 0443: Randal Philips Polyclinic - Environmental Health		2,220,251	2,220,251	2,236,314

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			400. Environmental Health Services Subprogram 0444: ST. PHILIP POLYCLINIC - ENVIRONMENTAL HEALTH <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Environmental Health Officer	S.9	71,026	71,026	71,026
(2)	1	1	Senior Environmental Health Officer	Z.5-3	63,874	63,874	63,874
(3)	12	12	Environmental Health Officer I/ Environmental Health Officer II	Z.13-8 Z.23-14	630,472	630,472	632,336
(4)	12	12	Environmental Health Assistant I/ Environmental Health Assistant II	Z.33-24 Z.38-30	376,619	376,619	390,786
(5)	12	12	General Workers	Cat. X	278,934	278,934	278,934
	38	38	Total Item 101		1,420,925	1,420,925	1,436,956
102.			<i>Other Personal Emoluments</i>				
(1)			Overtime		43,802	43,802	43,802
(2)			Acting Allowance and Payments of Substitutes		94,933	94,933	94,934
(3)			Travel Allowance		111,411	111,411	111,411
(4)			Telephone Allowance		829	829	829
(5)			Hazard Allowance		1,359	1,359	1,359
			Total Item 102		252,334	252,334	252,335
103.			<i>National Insurance Contributions</i>				
(1)					131,750	131,750	149,711
			Total Item 103		131,750	131,750	149,711
	38	38	Total Subprogram 0444: St. Philip Polyclinic - Environmental Health		1,805,009	1,805,009	1,839,002

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			400. Environmental Health Services Subprogram 0445: BLACK ROCK POLYCLINIC - ENVIRONMENTAL HEALTH				
101.			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal Environmental Health Officer	S.9	71,026	71,026	71,026
(2)	1	1	Senior Environmental Health Officer	Z.5-3	63,875	63,875	63,875
(3)	16	16	Environmental Health Officer I/ Environmental Health Officer II	Z.13-8 Z.23-14	822,665 85,080	822,665 85,080	771,778 86,078
(4)	9	9	Environmental Health Assistant I/ Environmental Health Assistant II	Z.33-24 Z.38-30	71,294 241,537	71,294 241,537	71,294 241,537
(5)	7	7	General Workers	Cat. X	27,801	27,801	27,801
	1	1	Driver Supervisor	Cat. V	162,701	162,701	162,701
	35	35	Total Item 101		1,545,979	1,545,979	1,496,090
102.			<i>Other Personal Emoluments</i>				
(1)			Overtime		34,660	34,660	34,660
(2)			Acting Allowance and Payments of Substitutes		137,909	137,909	137,909
(3)			Travel Allowance		131,808	131,808	131,808
(4)			Hazard Allowance		2,500	2,500	2,500
(5)			Telephone Allowance		750	750	829
			Total Item 102		307,627	307,627	307,706
103.			<i>National Insurance Contributions</i>				
(1)					135,233	135,233	144,351
			Total Item 103		135,233	135,233	144,351
	35	35	Total Subprogram 0445: Black Rock Polyclinic - Environmental Health		1,988,839	1,988,839	1,948,147

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 23 MINISTRY OF HEALTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			400. Environmental Health Services Subprogram 0451: ENVIRONMENTAL HEALTH DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Environmental Health Officer	S.5	98,087	98,087	98,087
(2)	1	1	Deputy Chief Environmental Health Officer	S7	81,575	81,575	81,575
(3)	4	4	Environmental Health Specialist	Z.5-3	255,496	255,496	255,496
(4)	2	2	Environmental Health Officer I/ II	Z.13-8	110,678	110,678	110,678
(5)	1		Senior Environmental Health Officer	Z.5-3	63,874	63,874	
	9	8	Total Item 101		609,710	609,710	545,836
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				63,874
(2)			Acting Allowance and Payments of Substitutes		18,293	18,293	18,293
(3)			Telephone Allowance		1,864	1,864	1,864
(4)			Commuted Travel				12,960
(5)			Overtime		103,090	103,090	103,090
			Total Item 102		123,247	123,247	200,081
103.			<i>National Insurance Contributions</i>				
(1)					39,572	39,572	41,409
			Total Item 103		39,572	39,572	41,409
	9	8	Total Subprogram 0451: Environmental Health Department		772,529	772,529	787,326

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Agriculture**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
26.	040. Direction and Policy Formulation						
7055.	General Management and Coordination Services	2,937,935	268,258		50,218	250,024	3,506,435
0160.	Technical Management Research and Coordination Services	612,427	191,981 236,404 429,887		63,594 1,865 18,002	49,749 13,461 24,413	917,751 251,730 472,302
0161.	Special Development Projects						
0168.	National Agricultural Health and Food Control Program						
0187.	Agricultural Planning and Development	743,923	111,067		898	65,280	921,168
0461.	Business Development	241,499	13,639		17,070	13,178	285,386
	160. Measures to Stimulate Increased Crop Production						
0163.	Food Crop Research, Development and Extension	2,224,219	164,016		2,876	210,235	2,601,346
0164.	Non-Food Crop Research, Development and Extension	1,572,215	99,045		813	155,645	1,827,718
0166.	Cotton Development	197,494	24,843			20,536	242,873
0186.	Sugar Cane Development	68,511	6,851			5,095	80,457
	161. Measures to Stimulate Increased Livestock Production						
0165.	Livestock Research, Extension and Development Services	1,255,338	139,207		1,773	131,850	1,528,168
0189.	Animal Nutrition Unit	501,538	70,702			40,822	613,062
	Total Carried Forward	10,355,099	1,755,900		157,109	980,288	13,248,396

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Agriculture

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	10,355,099	1,755,900		157,109	980,288	13,248,396
	162. Resource Development and Protection						
0167.	Scotland District Development	6,784,067	182,371		32,929	630,028	7,629,395
0169.	Plant Protection	1,226,409	202,769		898	125,660	1,555,736
0170.	Veterinary Services	1,240,449	352,427		16,003	124,600	1,733,479
0171.	Regulatory	164,162	60,116			21,073	245,351
0172.	Quarantine	602,001	140,157		442	76,071	818,671
	163. Fisheries Management and Development						
0173.	Fisheries Services	1,201,639	146,849		2,486	109,288	1,460,262
	164. General Support Services						
0175.	Marketing Facilities	6,866,930	481,710		844	632,671	7,982,155
0176.	Technical, Workshop and Other Services	421,312	61,780			47,130	530,222
0177.	Information Services	331,582	10,794			31,920	374,296
0178.	Incentives and Other Subsidies	368,985	32,594			37,084	438,663
0188.	Agricultural Extension Services	584,400	40,208			50,765	675,373
	165. Ancillary, Technical and Analytical Services						
0179.	Government Analytical Services	1,461,489	204,442		20,897	131,112	1,817,940
0180.	Meteorology Department Services	1,881,643	167,855		16,590	146,815	2,212,903
	Total	33,490,167	3,839,972		248,198	3,144,505	40,722,842

NOTE: The Permanent Secretary, Ministry of Agriculture, Food, Fisheries, Industry and Small Business Development is the Accounting Officer for Head 26.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			040. Direction and Policy Formulation Services Subprogram 7055: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Permanent Secretary	S.1			147,926
(2)		1	Deputy Permanent Secretary	S.3			121,350
(3)		1	Financial Controller	S.5			98,087
(4)		1	Senior Administrative Officer	S.6			88,182
(5)		3	Administrative Officer I	Z.6-1			205,533
(6)		1	Senior Accountant	Z.6-1			68,511
(7)		1	Senior Personnel Officer	Z.6-1			68,511
(8)		5	Administrative Officer II	Z.16-8			276,695
(9)		1	Personnel Officer	Z.16-8			55,339
(10)		1	Accountant	Z.16-8			55,339
(11)		2	Executive Officer	Z.16-11			101,774
(12)		2	Assistant Accountant	Z.23-17			85,268
(13)		1	Assistant Personnel Officer	Z.23-17			42,634
(14)		3	Executive Secretary/Secretary	Z.16-11/			152,661
(15)		1	Senior Clerk	Z.23-17			42,634
(16)		18	Clerical Officer	Z.38-24			677,274
(17)		10	Stenographer/Typist	Z.38-24			356,460
(18)		3	Driver/Messenger	Z.38-30			90,576
(19)		1	Telephone Operator	Z.38-30			30,192
(20)		3	Driver	CVI			79,968
(21)		3	General Worker	CX			69,735
(22)		1	Watchman	CXA			23,286
		64	Total Item 101				2,937,935

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				81,904
(2)			Acting Allowances and Payment of Substitutes				157,730
(3)			Telephone Allowance				5,128
(4)			Travel Allowance				21,384
(5)			Overtime				28,624
(6)			Entertainment Allowance				22,341
(7)			Duty Allowance				1,365
			Total Item 102				318,476
103.			<i>National Insurance Contributions</i>				250,024
(1)			Total Item 103				250,024
		64	Total Subprogram 7055: General Management and Coordination Service				3,506,435

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			040. Direction and Policy Formulation Subprogram 0160: TECHNICAL MANAGEMENT, RESEARCH AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Chief Agricultural Officer	S.1			147,926
(2)		2	Deputy Chief Agriculture Officer	S.3			242,700
(3)		1	Senior Agricultural Officer	S.6			88,182
(4)		1	Senior Laboratory Assistant	Z.16-8			55,339
(5)		1	Senior Clerk	Z.23-17			42,634
(6)		1	Clerk/Typist	Z.38-24			35,646
		7	Total Item 101				612,427
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances & Payments of Substitutes				191,981
(2)			Travel Allowance				28,513
(3)			Telephone Allowance				5,316
(4)			Station Allowance				1,080
(5)			Entertainment Allowance				28,685
			Total Item 102				255,575
103.			<i>National Insurance Contributions</i>				
(1)							49,749
			Total Item 103				49,749
		7	Total Subprogram 0160: Technical Management, Research and Coordination Services				917,751

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012			
	2010-2011	2011-2012								
102.			040. Direction and Policy Formulation Subprogram 0161: SPECIAL DEVELOPMENT PROJECTS <i>Other Personal Emoluments</i> Temporary Staff Acting Allowances and Payment of Substitutes Telephone Allowance				221,915			
							(1)			14,489
							(2)			1,865
			Total Item 102				238,269			
103.			<i>National Insurance Contributions</i> Total Item 103				13,461			
							(1)			13,461
			Total Subprogram 0161: Special Development Projects				251,730			

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			040. Direction and Policy Formulation Subprogram 0168: NATIONAL AGRICULTURAL HEALTH AND FOOD CONTROL PROGRAMME <i>Other Personal Emoluments</i>				
(1)			Temporary Staff				416,950
(2)			Acting Allowances and Payment of Substitutes				12,937
(3)			Telephone Allowance				2,330
(4)			Travel Allowance				8,225
(5)			Entertainment Allowance				7,447
			Total Item 102				447,889
103.			<i>National Insurance Contributions</i>				24,413
(1)			Total Item 103				24,413
			Total Subprogram 0168: National Agricultural Health and Food Control Programme				472,302

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			040. Direction and Policy Formulation Subprogram 0187: AGRICULTURAL PLANNING & DEVELOPMENT <i>Statutory Personal Emoluments</i>				
(1)		1	Chief Economist	S.5			98,087
(2)		2	Senior Economist	Z.6-1			137,022
(3)		6	Economist I/II	Z.10-3/ Z.16-11			331,296
(4)		1	Senior Agricultural Assistant/ Assistant/Agricultural Assistant I/II	Z.16-8 Z.23-14			55,339
(5)		1	Statistician II	Z.16-11			50,887
(6)		2	Stenographer/Typist	Z.38-24			71,292
		13	Total Item 101				743,923
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				63,874
(2)			Acting Allowances and Payment of Substitutes				47,193
(3)			Telephone Allowance				898
(4)			Overtime				
			Total Item 102				111,965
103.			<i>National Insurance Contributions</i>				
(1)							65,280
			Total Item 103				65,280
		13	Total Subprogram 0187: Agricultural Planning and Development				921,168

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			040. Direction and Policy Formulation Subprogram 0461: BUSINESS DEVELOPMENT				
(1)		1	<i>Statutory Personal Emoluments</i> Chief Business Development Officer	S.4			109,114
(2)		1	Senior Business Development Officer	Z.6-1			68,511
(3)		1	Business Development Officer	Z.10-3			63,874
		3	Total Item 101				241,499
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes				13,639
(2)			Telephone Allowance				1,398
(3)			Travel Allowance				8,225
(4)			Entertainment Allowance				7,447
			Total Item 102				30,709
103.			<i>National Insurance Contributions</i>				
(1)							13,178
			Total Item 103				13,178
		3	Total Subprogram 0163: Business Development				285,386

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			160. Measures to Stimulate Increased Crop Production Subprogram 0163: FOOD CROP RESEARCH, DEVELOPMENT AND EXTENSION <i>Statutory Personal Emoluments</i>				
(1)		2	Senior Agricultural Officer	S.6			176,364
(2)		5	Agricultural Officer I/II	Z.6-1/			342,555
(3)		4	Senior Agricultural Assistant/ Agricultural Assistant I/II	Z.16-8/ Z.33-24			181,970
(4)		1	Plant Disease Supervisor	Z.38-24			35,646
(5)		1	Technical Assistant III	Z.38-24			35,646
(6)		3	Field Assistant	Z.16-11			90,576
(7)		1	Bee-Keeper	CIV			28,916
(8)		3	Supervisor	CIV			86,748
(9)		8	Tractor Operator	C V			222,416
(10)		1	Operators III	CV			27,802
(11)		2	Driver	CV			55,604
(12)		1	Budder	CVII			25,321
(13)		2	Supervisor C	CVII			50,644
(14)		5	Sprayman	CVII			98,996
(15)		2	Irrigator	CVIII			48,352
(16)		1	Pump Attendant	CV			27,802
(17)		28	General Worker	CIX			665,616
(18)		1	Watchman	CX			23,245
		1	Foreman	CIII			
		72	Total Item 101				2,224,219
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				23,286
(2)			Acting Allowances and				
(3)			Payment of Substitutes				107,156
(4)			Telephone Allowance				1,796
(5)			Overtime				33,574
(6)			Station Allowance				1,080
			Duty Allowance				
			Total Item 102				166,892
103.			<i>National Insurance Contributions</i>				
(1)							210,235
			Total Item 103				210,235
		72	Total Subprogram 0163: Food Crop Research, Development and Extension				2,601,346

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Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			160. Measures to Stimulate Increased Crop Production				
			Subprogram 0164: NON-FOOD CROP RESEARCH DEVELOPMENT AND EXTENSION				
			<i>Statutory Personal Emoluments</i>				
101.			Senior Agricultural Officer	S.6			88,182
(1)		1	Agricultural Officer I/II	Z.6-1/			274,044
(2)		4	Senior Agricultural Assistant/	Z.33-24			212,452
(3)		4	Laboratory Assistant I/II	Z.23-14			46,435
(4)		1	Plant Disease Inspector	Z.38-24			35,646
(5)		1	Supervisor	CIV			28,916
(6)		1	General Worker	CIX			309,036
(7)		14	Tractor Operator	CV			27,802
(8)		1	Sprayman	CVII			48,352
(9)		2	Driver	CVI			53,312
(10)		2	Technical Assistant II	Z.27-20			39,639
(11)		1	Technical Assistant III	Z.33-24			35,646
(12)		1	Technical Assistant IV	Z.38-30			211,344
(13)		7	Nursery Supervisor	Z.33-24			35,646
(14)		1	Foreman	CIII			30,839
(15)		1	Supervisor C	CVII			24,176
(16)		2	Watchman	CX			46,572
(17)		2	Laboratory Worker	CVIII			24,176
(18)		1					
			Total Item 101				1,572,215
		47					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				23,286
(2)			Telephone Allowance				813
(3)			Acting Allowances and Payment of Substitutes				57,609
(4)			Overtime				18,150
			Total Item 102				99,858
103.			<i>National Insurance Contributions</i>				
(1)							155,645
			Total Item 103				155,645
			Total Subprogram 0164: Non-Food Crop Research Development and Extension				1,827,718
		47					

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			160. Measures to Stimulate Increased Crop Production				
			Subprogram 0166: COTTON RESEARCH AND DEVELOPMENT				
			<i>Statutory Personal Emoluments</i>				
	(1)	1	Driver	CVI			26,656
	(2)	1	Tractor Operator	CVI			27,802
(3)	1	Sprayman	CVIII			24,176	
(4)	5	General Worker	CIX			118,860	
		8	Total Item 101				197,494
102.			<i>Other Personal Emoluments</i>				
	(1)		Acting Allowances and Payment of Substitutes				12,343
	(3)		Overtime				12,500
			Total Item 102				24,843
103.			<i>National Insurance Contributions</i>				20,536
	(1)						
			Total Item 103				20,536
		8	Total Subprogram 0166: Cotton and Research Development				242,873

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Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101. (1)		1	160. Measures to Stimulate Increased Crop Production Subprogram 0186: SUGAR CANE DEVELOPMENT <i>Statutory Personal Emoluments</i> Agricultural Officer	Z.6-1			68,511
		1	Total Item 101				68,511
102. (1)			<i>Other Personal Emoluments</i> Acting Allowances and Payment of Substitutes				6,851
			Total Item 102				6,851
103. (1)			<i>National Insurance Contributions</i>				5,095
			Total Item 103				5,095
		1	Total Subprogram 0186: Sugar Cane Development				80,457

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Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			161. Measures to Stimulate Increased Livestock Production Subprogram 0165: LIVESTOCK RESEARCH, EXTENSION & DEVELOPMENT SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Senior Agricultural Officer	S.6			88,182
(2)		3	Agricultural Officer	Z.6-1			68,511
(3)		5	Senior Agricultural Assistant/ Agricultural Assistant I/II	Z.16-8			201,663
(5)		1	Senior Animal Health Assistant	Z.16-8			55,339
(6)		1	Senior Lab Assistant / Lab Assistant I/II	Z.23-14			46,435
(7)		1	Stenographer / Typist	Z.38-24			35,646
(8)		1	Plant Disease Inspector	Z.38-24			35,646
(9)		2	Farm Attendant	Z.38-30			60,384
(10)		2	Field Assistant	Z.38-30			60,384
(11)		1	General Worker	CIX, X			23,772
(12)		2	Watchman	CX			23,286
(13)		1	Tractor Operator	CV			27,802
(14)		3	Artisan	CIII			92,517
(15)		2	Irrigator	CVIII			48,352
(16)		1	Foreman	CIII			30,839
(17)		15	Livestock Attendant	CIX			356,580
		42	Total Item 101				1,255,338
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				58,874
(2)			Acting Allowances and Payments of Substitutes				20,740
(3)			Telephone Allowance				813
(4)			Overtime				59,593
(5)			Station Allowance				960
			Total Item 102				140,980
103.			<i>National Insurance Contributions</i>				
(1)							131,850
			Total Item 103				131,850
		42	Total Subprogram 0165: Livestock Research, Extension & Development Services				1,528,168

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Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			161. Measures to Stimulate Increased Livestock Production				
			Subprogram 0189: ANIMAL NUTRITION UNIT <i>Statutory Personal Emoluments</i>				
101.							
(1)		2	Agricultural Officer	Z.6-1			137,022
(2)		1	Senior Agricultural Assistant	Z.16-8			55,339
(3)		1	Artisan	CIII			30,839
(4)		4	Tractor Operator	CV			111,208
(5)		2	Laboratory Worker	CVIII			48,352
(6)		4	General Worker	CIX			71,316
(7)		1	Watchman	CXA			23,286
(8)		1	Irrigator	CVIII			24,176
		16	Total Item 101				501,538
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payments of Substitutes				22,793
(2)			Overtime				47,909
			Total Item 102				70,702
103.			<i>National Insurance Contributions</i>				
(1)							40,822
			Total Item 103				40,822
		16	Total Subprogram 0189: Animal Nutrition Unit				613,062

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			162. Resource Development and Protection Subprogram 0167: SCOTLAND DISTRICT DEVELOPMENT <i>Statutory Personal Emoluments</i>				
(1)		1	Agricultural Officer I	Z.14-1			68,511
(2)		1	Land Surveyor	Z.10-1			68,511
(3)		1	Superintendant of Works	Z.16-11			50,887
(4)		4	Senior Agricultural Assistant I/II	Z.16-8			216,934
(5)		1	Accountant	Z.16-8			55,339
(6)		1	Assistant Accountant	Z.23-17			42,634
(7)		2	Draughtsman	Z.23-17			84,269
(8)		1	Foreman Mechanic	Z.23-17			42,634
(9)		2	Assistant Foreman Mechanic	Z.27-20			79,278
(10)		3	Foreman Operator	Z.27-20			116,921
(11)		3	Field Foreman	Z.33-24			103,161
(12)		1	Senior Storekeeper	Z.23-17			42,634
(13)		1	Clerk/Typist	Z.38-24			35,646
(14)		1	Field Assistant	Z.38-30			30,192
(15)		1	Driver/Messenger	Z.38-30			30,192
(16)		1	Stenographer/Typist	Z.38-24			32,866
(17)		1	Clerk of Works	Z.27-20			39,639
(18)		5	Clerical Officer	Z.38-24			178,232
(19)		1	Gang Foreman	CV			27,802
(20)		131	General Worker	CIX, X			3,137,864
(21)		2	Watchman	CXA			46,491
(22)		10	Operator I	CI			357,134
(23)		8	Supervisor	CVI			213,246
(24)		5	Sprayman	CVII			122,024
(25)		4	Budder/Grafter	CVII			101,287
(26)		7	Tractor Driver	CIV			202,416
(27)		6	Artisan	CIII			173,990
(28)		1	Irrigator	CVIII			23,245
(29)		4	Van Driver	CVI			106,623
(30)		2	Operator IV	CVI			53,311
(31)		6	Senior Mechanic	Z.27-20			235,838
(32)		1	Welder	CIV			28,917
(33)		1	Senior Electrical Assistant	CII			34,698
(34)		11	Ranger	CV			305,822
(35)		1	Lorry Driver	CV			27,803
(36)		2	Mechanic	CIV			57,833
(37)		1	Pumping Station Operator	CV			27,801
(38)		1	Senior Welder	Z.27-20			39,639
(39)		1	Laboratory Attendant II	Z38-30			30,192
(40)		2	Chainman	CVII			50,643
(41)		1	Lab Assistant II	Z.33-24			35,646
(42)		1	Assistant Storekeeper	Z.27-20			25,322
		241	Total Item 101				6,784,067

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				23,245
(2)			Acting Allowances and payment of Substitutes				74,179
(3)			Overtime				84,947
(4)			Responsibility Allowance				6,929
(5)			Operating Allowance				26,000
			Total Item 102				215,300
103.			<i>National Insurance Contributions</i>				630,028
(1)			Total Item 103				630,028
		241	Total Subprogram 0167: Scotland District Development				7,629,395

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			162. Resource Development and Protection Subprogram 0169: PLANT PROTECTION <i>Statutory Personal Emoluments</i>				
(1)		2	Senior Agricultural Officer	S.6			176,364
(2)		1	Plant Disease Inspector	Z.38-24			35,646
(3)		1	Agricultural Officer I/II Senior Agricultural Assistant/	Z.6-1			68,511
(4)		4	Agricultural Assistant I/II	Z.16-8			192,759
(5)		1	Technical Assistant I	Z.23-17			42,634
(6)		3	Technical Assistant III	Z.33-24			106,938
(7)		9	Technical Assistant IV	Z.38-30			271,728
(8)		1	Field Assistant	Z.38-30			30,192
(9)		4	General Worker	CIX			118,860
(10)		1	Supervisor	CVII			25,321
(11)		5	Driver	CVI			133,280
(12)		1	Entomological Assistant	CVIII			24,176
		33	Total Item 101				1,226,409
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				114,354
(2)			Acting Allowances and Payment of Substitutes				63,415
(3)			Overtime				25,000
(4)			Telephone Allowance				898
			Total Item 102				203,667
103.			<i>National Insurance Contributions</i>				
(1)							125,660
			Total Item 103				125,660
		33	Total Subprogram 0169: Plant Protection				1,555,736

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Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			162. Resource Development and Protection Subprogram 0170: VETERINARY SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Senior Veterinary Officer	S4			109,114
(2)		1	Veterinary Pathologist	S5			98,087
(3)		1	Veterinary Officer	S8			75,519
(4)		1	Agricultural Officer I/II	Z6-1/14-1			68,511
(5)		3	Senior Agricultural Assistant/Agricultural Assistant I/II	Z.16-8			166,017
(6)		5	Senior Animal Health Assistant	Z.16-8			276,695
(7)		1	Clerk/Typist	Z.38-24			35,646
(8)		2	Livestock Attendant	CIX			47,544
(9)		4	Veterinary Laboratory Technologist/	Z.16-6			234,344
(10)		1	General Worker	CIX			23,772
(11)		1	Laboratory Worker	CVIII			24,176
(12)		1	Driver	CVI			26,656
(13)		1	Incinerator Attendant	CVIII			24,176
(14)		1	Lab Attendant	Z38-30			30,192
		24	Total Item 101				1,240,449
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				165,548
(2)			Acting Allowances and Payment of Substitutes				61,879
(3)			Overtime				125,000
(4)			Entertainment Allowance				6,620
(5)			Travel Allowance				7,311
(6)			Telephone Allowance				2,072
			Total Item 102				368,430
103.			<i>National Insurance Contributions</i>				
(1)							124,600
			Total Item 103				124,600
		24	Total Subprogram 0170: Veterinary Services				1,733,479

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Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.	(1)	2	162. Resource Development and Protection Subprogram 0171: REGULATORY <i>Statutory Personal Emoluments</i> Pesticides Control Inspector	Z.23-14			92,870
							(2)
		4	Total Item 101				164,162
102.	(1)		<i>Other Personal Emoluments</i> Temporary Staff				46,435
							(2)
			Total Item 102				60,116
103.	(1)		<i>National Insurance Contributions</i>				21,073
		4	Total Subprogram 0171: Regulatory				245,351

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Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			162. Resource Development and Protection Subprogram 0172: QUARANTINE <i>Statutory Personal Emoluments</i> Senior Agricultural Assistant/ Agricultural Assistant I/II	Z.16-8			221,356
(1)		4					
(2)		1	Technical Assistant II	Z.27-20			39,639
(3)		4	Technical Assistant III	Z.33-24			142,584
(4)		1	Laboratory Attendant	Z.38-30			30,192
(5)		4	Technical Assistant IV	Z.38-30			120,768
(6)		1	Poter	CVIII			24,176
(7)		1	Watchman	CXA			23,286
		16	Total Item 101				602,001
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes				43,726
(2)			Overtime				96,431
(3)			Telephone Allowance				442
			Total Item 102				140,599
103.			<i>National Insurance Contributions</i>				
(1)							76,071
			Total Item 103				76,071
		16	Total Subprogram 0172: Quarantine				818,671

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Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			163. Fisheries Management and Development Subprogram 0173: FISHERIES SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Chief Fisheries Officer	S.5			98,087
(2)		1	Deputy Chief Fisheries Officer	S.8			75,519
(3)		1	Principal Fisheries Assistant	Z.10-3			63,874
(4)		1	Fisheries Biologist I/II	Z.6-1/			68,511
(5)		2	Senior Fisheries Assistant	Z.16-11			98,806
(6)		5	Fisheries Assistant I	Z.23-17			213,168
(7)		2	Fisheries Assistant II	Z.33-24			71,292
(8)		1	Clerk/Typist	Z.38-24			35,646
(9)		1	Clerical Officer	Z.38-24			33,757
(10)		2	Operator I	CI			71,426
(11)		1	General Worker	CIX			23,772
(12)		1	General Worker	CX			23,245
(13)		1	Watchman	CX			23,286
(14)		1	Tractor Operator	CV			27,802
(15)		1	Porter	CIX			23,772
(16)		2	Caretaker	CX			46,490
(17)		1	Senior Mechanic	Z.27-20			39,639
(18)		1	Data Entry Operator I	Z.33-24			35,646
(19)		3	Data Collector	Z.23-17			127,901
		29	Total Item 101				1,201,639
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				35,224
(2)			Acting Allowances and Payment of Substitutes				102,625
(3)			Telephone Allowance				2,486
(4)			Overtime				9,000
			Total Item 102				149,335
103.			<i>National Insurance Contributions</i>				
(1)							109,288
			Total Item 103				109,288
		29	Total Subprogram 0173: Fisheries Services				1,460,262

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Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			164. General Support Services Subprogram 0175: MARKETING FACILITIES <i>Statutory Personal Emoluments</i>				
101.			Manager	S.6			88,182
(1)		1	Manager Fisheries Complex	S9			71,026
(2)		1	Senior Superintendant	S.8			75,519
(3)		1	Superintendent	Z.10-3			60,936
(4)		1	Maintenance Supervisor	Z.10-3			63,874
(5)		1	Accountant	Z.16-8			51,629
(6)		2	Senior Supervisor	Z.16-11			94,679
(7)		1	Senior Maintenance Technician	Z.16-11			50,887
(8)		2	Quality Control Inspector	Z.23-17			101,774
(9)		2	Quality Control Officer	Z.23-17			101,774
(10)		1	Assistant Accountant	Z.23-17			39,390
(11)		17	Cashier I	CIII			524,246
(12)		5	Cashier II	CVI			133,275
(13)		2	Sprayman	CVII/CVIII			49,496
(14)		6	Maintenance Technician	Z.16-11			273,395
(15)		13	Supervisor	Z.23-17			533,196
(16)		20	Assistant Supervisor	Z.33-24			680,517
(17)		1	Clerk/Typist	Z.38-24			31,975
(18)		2	Clerical Officer	Z.38-24			71,292
(19)		29	Keeper	Z.38-30			861,452
(20)		1	Messenger/Driver Messenger	Z.38-30			29,323
(21)		7	Crane/Forklift Operator	CV			194,607
(22)		1	Forklift Operator	CII			34,698
(23)		2	Parking Attendant	C X			46,490
(24)		2	Cleaner	CIX			47,544
(25)		2	Maid/Cleaner	CX			46,490
(26)		80	General Worker	CX			1,894,909
(27)		16	Watchman	CX			372,576
(28)		6	Refrigerator Plant Attendant	CVII			144,243
(29)		1	Artisan	CV			27,801
(30)		3	Maid Cleaner	CX			69,735
(31)							
		230	Total Item 101				6,866,930
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				338,596
(2)			Acting Allowances and Payment of Substitutes				75,720
(3)			Overtime				67,394
(4)			Telephone Allowance				844
			Total Item 102				482,554
103.			<i>National Insurance Contributions</i>				
(1)							632,671
			Total Item 103				632,671
		230	Total Subprogram 0175: Marketing Facilities				7,982,155

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			164. General Support Services Subprogram 0176: TECHNICAL WORKSHOP AND OTHER SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Workshop Foreman	Z.23-17			42,634
(2)		1	Senior Mechanic	Z.27-20			39,639
(3)		4	Mechanic V	CIII			123,356
(4)		1	Senior Welder	Z.27-20			39,639
(5)		1	Welder	CIV			28,916
(6)		4	Artisan	CIII			123,356
(7)		1	General Worker	CIX			23,772
		12	Total Item 101				421,312
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary				31,808
(2)			Acting Allowances and Payment of Substitutes				28,872
(3)			Overtime				1,100
			Total Item 102				61,780
103.			<i>National Insurance Contributions</i>				
(1)							47,130
			Total Item 103				47,130
		12	Total Subprogram 0176: Technical Workshop and Other Services				530,222

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			164. General Support Services Subprogram 0177: INFORMATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Senior Agricultural Assistant/ Assistant/Agricultural Assistant I/II	Z.16-8			55,339
(2)		1	Library Assistant I/II/III	Z.23-17			42,634
(3)		1	Graphic Artist	Z.23-14			46,435
(4)		1	Photographer	Z.23-17			42,634
(5)		3	Technical Assistant	Z.38-30			90,576
(6)		1	Field Assistant	Z.38-30			30,192
(7)		1	General Worker	CIX			23,772
(8)							
		9	Total Item 101				331,582
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				
(2)			Acting Allowances and Payment of Substitutes				10,794
			Total Item 102				10,794
103.			<i>National Insurance Contributions</i>				
(1)							31,920
			Total Item 103				31,920
		9	Total Subprogram 0177: Information Services				374,296

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			164. General Support Services Subprogram 0178: INCENTIVES AND OTHER SUBSIDIES <i>Statutory Personal Emoluments</i>				
(1)		4	Senior Agricultural Assistant I/II	Z.16-8			201,663
(2)		1	Technical Assistant III	Z.38-24			35,646
(3)		2	Agricultural Aide	Z.38-24			71,292
(4)		2	Technical Assistant III	Z.38-30			60,384
(5)							
		9	Total Item 101				368,985
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				32,594
(2)			Acting Allowances and Payment of Substitutes				
			Total Item 102				32,594
103.			<i>National Insurance Contributions</i>				
(1)							37,084
			Total Item 103				37,084
		9	Total Subprogram 0177: Incentives and Other Subsidies				438,663

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			164. General Support Services Subprogram 0188: AGRICULTURAL EXTENSION SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Agricultural Officer I	Z.6-1			68,511
(2)		9	Senior Agricultural Assistant/ Agricultural Assistant I/II	Z.16-8			480,243
(3)		1	Plant Disease Inspector	Z.38-24			35,646
		11	Total Item 101				584,400
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes				40,208
			Total Item 102				40,208
103.			<i>National Insurance Contributions</i>				
(1)							50,765
			Total Item 103				50,765
		11	Total Subprogram 0188: Agricultural Extension Services				675,373

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			165. Ancillary Technical & Analytical Services				
			Subprogram 0179: GOVERNMENT ANALYTICAL SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Director Analytical Services	S.4			109,114
(1)		1	Assistant Director, Analytical Services				88,182
(2)		1	Scientific Officer I/II	S.6 Z.6-1/ Z.14-1			659,796
(3)		10	Agricultural Officer I/II	Z.6-1/ Z.16-8			
(4)		1	Senior Laboratory Assistant/ Laboratory Assistant I/II	Z.16-8 Z.33-24			329,066
(5)		6	Clerk Typist	Z.38-24			35,646
(6)		1	Telephone Operator/Receptionist	Z.38-30			25,270
(7)		1	Driver/Messenger	Z.38-30			28,744
(8)		1	Laboratory Attendant	Z.38-30			60,384
(9)		2	General Worker	CX			46,488
(10)		2	Watchman	CX			23,286
(11)		1	Technical Assistant IV	Z.38-30			30,192
(12)		1	Supervisor C	CVII			25,321
(13)		1					
		29	Total Item 101				1,461,489
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				92,240
(2)			Acting Allowances and Payment of Substitutes				103,317
(3)			Telephone Allowance				2,488
(4)			Travel Allowance				10,962
(5)			Overtime				8,885
(6)			Entertainment Allowance				7,447
			Total Item 102				225,339
103.			<i>National Insurance Contributions</i>				
(1)							131,112
			Total Item 103				131,112
		29	Total Subprogram 0179: Government Analytical Services				1,817,940

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 26 MINISTRY OF AGRICULTURE FOOD, FISHERIES, INDUSTRY AND SMALL BUSINESS DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			165. Ancillary Technical & Analytical Services Subprogram 0180: METEOROLOGY DEPARTMENT SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Director Meteorological Services	S.4			109,114
(2)		1	Deputy Director, Met. Service	S.6			88,182
(3)		1	Senior Meteorologist	S.8			75,519
(4)		4	Meteorologists I	Z.6-1			205,533
(5)		4	Meteorologists II	Z.10-3			319,371
(6)		1	Electronic Engineer	Z.6-1			68,511
(7)		3	Senior Meteorological Assistant	Z.13-8			166,018
(8)		18	Meteorological Assistants II	Z.33-22			392,106
(9)		1	Meteorological Assistants I	Z.23-14			325,045
(10)		1	Senior Clerk	Z.23-17			42,634
(11)		1	Stenographer/Typist	Z.38-24			35,646
(12)		1	Driver Messenger	Z.38-24			30,192
		1	General Worker	CX			23,772
		37	Total Item 101				1,881,643
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				81,323
(2)			Acting Allowances and Payment of Substitutes				85,342
(3)			Overtime				1,190
(4)			Travel Allowance				7,485
(5)			Telephone Allowance				2,325
(6)			Entertainment Allowance				6,780
			Total Item 102				184,445
103.			<i>National Insurance Contributions</i>				
(1)							146,815
			Total Item 103				146,815
		37	Total Subprogram 0180: Meteorological Department Services				2,212,903

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Home Affairs**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
28.	Ministry of Home Affairs						
0070.	040. Direction and Policy Formulation Services General Management and Coordination Services	1,307,691	185,364	21,514	49,250	110,263	1,674,082
0206.	200. National Emergency Preparedness Department of Emergency Management	448,235	127,844		26,865	66,141	669,085
0203.	202. Fire Fighting Services Fire Service Department	10,887,247	470,779		964,064	1,162,593	13,484,683
0252	243. Corrective and Rehabilitative Services Prisons Department	12,274,429	6,049,399	13,462	1,933,564	2,633,946	22,904,800
0253	Probation Department	1,352,971	138,217		829	137,316	1,629,333
0254	Industrial Schools	1,885,079	297,729	9,272	136,845	203,465	2,532,390
	Total	28,155,652	7,269,332	44,248	3,111,417	4,313,724	42,894,373

NOTE:

The Permanent Secretary, Ministry of Home Affairs is the Accounting Officer for Head 28.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			040. Direction and Policy Formulation Services Subprogram 7070: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Permanent Secretary	S.1	147,927	147,927	147,927
(2)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(3)	1	1	Senior Administrative Officer	S.6	88,183	88,183	88,183
(4)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(5)	3	3	Administrative Officer II	Z.16-8	166,017	166,017	166,017
(6)	1	1	Accountant	Z.16-8	45,648	45,648	55,339
(7)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(8)	2	2	Executive Secretary/ Secretary	Z.16-11 Z.23-17	97,757	97,757	89,565
(9)							
(10)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(11)	1	1	Senior Clerk	Z.23-17	41,719	41,719	42,634
(12)	5	5	Clerical Officer	Z.38-24	171,911	171,911	172,780
(13)	2	2	Stenographer/Typist	Z.38-24	71,295	71,295	71,294
(14)	1	1	Receptionist/Typist	Z.38-24	35,647	35,647	35,647
(15)	2	2	Clerk/Typist	Z.38-24	71,294	71,294	71,294
(16)	1	1	Telephone Operator/Receptionist	Z.38-30	30,192	30,192	30,192
(17)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(18)	1	1	Cleaner	CX	23,245	23,245	23,245
(19)			Commuted Travel Allowance				21,514
	26	26	Total Item 101		1,304,409	1,304,409	1,329,205
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		90,358	90,358	83,277
(2)			Temporary Staff		98,087	98,087	98,087
(3)			Overtime		4,000	4,000	4,000
(4)			Entertainment Allowance		22,342	22,342	22,342
(5)			Travel Allowance		21,385	21,385	21,386
(6)			Duty Allowance		600	600	600
(7)			Telephone Allowance		5,128	5,128	4,922
			Total Item 102		241,900	241,900	234,614
103.			<i>National Insurance Contributions</i>				
(1)					109,202	109,202	110,263
			Total Item 103		109,202	109,202	110,263
	26	26	Total Subprogram 7070: General Management and Coordination Services		1,655,511	1,655,511	1,674,082

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			200. National Emergency Preparedness Subprogram 0206: DEPARTMENT OF EMERGENCY MANAGEMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director Emergency Services	S.5	98,087	98,087	98,087
(2)	1	1	Deputy Director Emergency services	S.8	75,519	75,519	75,519
(3)	3		Program Officer	Z.16-8	165,522	165,522	
(4)	1	1	Executive Secretary	Z.16-11	50,887	50,887	50,887
(5)	1	1	Assistant Accountant	Z.23-17	38,807	38,807	38,807
(6)	2	2	Clerk/Typist	Z.38-24	70,295	70,295	70,294
(7)	1	1	Store Keeper	Z.33-24	35,646	35,646	35,646
(8)	1	1	Driver/Messenger	Z.38-30	25,559	25,559	25,559
(9)	1	1	Driver/Operator	Z.38-30	30,192	30,192	30,192
(10)	1	1	General Worker	CX	23,244	23,244	23,244
	13	10	Total Item 101		613,758	613,758	448,235
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		134,192	134,192	83,305
(2)			Telephone Allowance		1,865	1,865	1,865
(3)			Acting Allowances and Payment of Substitutes		49,163	49,163	29,539
(4)			Overtime		15,000	15,000	15,000
(5)			Call Out Allowance		25,000	25,000	25,000
			Total Item 102		225,220	225,220	154,709
103.			<i>National Insurance Contributions</i>				
(1)					60,548	60,548	66,141
			Total Item 103		60,548	60,548	66,141
	13	10	Total Subprogram 0206: Department of Emergency Management		899,526	899,526	669,085

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			202. Fire Fighting Services Subprogram 0203: FIRE SERVICE DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Fire Officer	P.3	98,087	98,087	98,087
(2)	1	1	Deputy Chief Fire Officer	P.6-5	77,906	77,906	77,906
(3)	3	3	Divisional officer	P.9-7	205,533	205,533	205,533
(4)	7	7	Station Officer	P.13-10	429,128	429,128	429,128
(5)	16	16	Sub Officer	P.16-14	893,056	893,056	893,056
(6)	32	32	Leading Fire Officer	P.20-17	1,558,898	1,558,898	1,660,480
(7)	179	172	Fire Officer	P.35-21	7,000,985	7,000,985	6,796,347
(8)	1	1	Senior Executive Officer	Z.10-3	63,874	63,874	62,112
(9)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(10)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(11)	1	1	Executive Secretary/Secretary	Z.16-11	47,919	47,919	47,919
				Z.23-17			
(12)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(13)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(14)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(15)	4	4	Clerical Officer	Z.38-24	142,584	142,584	142,584
(16)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(17)	4	4	General Worker	CIX	95,084	95,084	95,084
(18)	5	4	Scrubber	CX	116,225	116,225	92,980
(19)	1	1	Maid	CX	23,245	23,245	23,245
	261	253	Total Items 101		11,015,310	11,015,310	10,887,247
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		224,927	224,927	257,256
(2)			Acting Allowances and Payment of Substitutes		105,316	105,316	99,674
(3)			Duty Allowance		191,760	191,760	186,720
(4)			Uniform Allowance		14,519	14,519	14,519
(5)			Washing Allowance		332,049	332,049	322,429
(6)			Driving Allowance		101,923	101,923	101,383
(7)			Apprentices		59,049	59,049	59,049
(8)			Overtime		30,800	30,800	54,800
(9)			Driver's License Fee		4,650	4,650	4,650
(10)			Mechanical Allowance		8,795	8,795	8,795
(11)			Flexibility Allowance		230,000	230,000	280,000
(12)			Telephone Allowance		10,748	10,748	11,602
(13)			Subsistence Allowance		33,966	33,966	33,966
			Total Item 102		1,348,502	1,348,502	1,434,843
103.			<i>National Insurance Contributions</i>				
(1)					1,040,205	1,040,205	1,162,593
			Total Item 103		1,040,205	1,040,205	1,162,593
	261	253	Total Subprogram 0203: Fire Service Department		13,404,017	13,404,017	13,484,683

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			243. Corrective and Rehabilitative Services Subprogram 0252: PRISONS DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Superintendent	P.3	98,087	98,087	98,087
(2)	2	2	Assistant Superintendent	P.6-5	155,840	155,840	155,814
(3)	1	1	Chief Officer	P.9-7	68,510	68,510	68,511
(4)	4	4	Assistant Chief Officer	P.13-10	245,212	245,212	245,212
(5)	7	7	Orderly Officer	P.16-14	390,719	390,719	390,712
(6)	7	7	Officer Instructor	P.20-17	312,282	312,282	364,329
(7)	35	35	Prison Officer I	P.20-17	1,301,200	1,301,200	1,821,645
(8)	217	217	Prison Officer II	P.36-21	8,124,976	8,124,976	7,893,732
(9)	1		Farm Manager	Z.16-8	43,792	43,792	
(10)	1	1	Accountant	Z.16-8	50,023	50,023	44,661
(11)	1	1	Personnel Officer	Z.16-8	49,403	49,403	50,887
(12)	1	1	Executive Officer	Z.16-11	50,021	50,021	50,887
(13)	2	2	Rehabilitation Officer	Z.16-11	94,679	94,679	101,774
(14)	1	1	Counsellor	Z.10-6	58,586	58,586	58,586
(15)	1	1	Supervisor of Works	Z.16-11	50,516	50,516	50,887
(16)	1	1	Executive Secretary/Secretary	Z.23-17	43,116	43,116	42,634
(17)	1	1	Nurse	Z.23-11	50,887	50,887	50,887
(18)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(19)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(20)	1	1	Maintenance Officer	Z.23-17	36,645	36,645	39,722
(21)	1	1	Steward	Z.23-17	38,641	38,641	39,390
(22)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(23)	3	3	Clerical Officer	Z.38-24	106,772	106,772	106,938
(24)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(25)	1	1	Steward Assistant	Z.38-24	24,980	24,980	28,165
(26)	4	4	Inmate Services Officer	Z.38-24	123,097	123,097	127,290
(27)	4	4	Emergency Control Officer	Z.38-30	102,961	102,961	109,693
(28)	1	1	Driver Messenger	Z.38-30	29,975	29,975	30,192
(29)	2	2	Cook	Z.38-36	47,354	47,354	49,960
(30)	1	1	Medical Officer	Fixed	33,757	33,757	33,763
(31)	1	1	Chaplin	Fixed	22,610	22,610	22,610
(32)	1	1	Visiting Dental Surgeon	Fixed	22,610	22,610	17,657
(33)	1	1	Maid	CX	23,243	23,243	23,244
(34)			Pensionable Allowance		13,462	13,462	13,462
	309	308	Total Item 101		11,970,516	11,970,516	12,287,891

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		4,891,376	4,891,376	4,818,234
(2)			Acting Allowances and Payment				
(3)			of Substitutes		1,392,266	1,392,266	1,203,781
(4)			Overtime		16,500	16,500	27,384
(5)			Overtime for School Meals Service				
(6)			Apprentices		175,500	175,500	175,500
(7)			Non pensionable Allowance		1,891	1,891	1,891
(8)			Travel Allowance				
(9)			Telephone Allowance		1,635	1,635	1,714
(10)			Subsistence Allowance		100,000	100,000	100,000
(11)			Uniform Allowance		2,621	2,621	2,779
(12)			Duty Allowance		296,400	296,400	330,240
(13)			Washing Allowance		510,816	510,816	579,474
(14)			Driving Allowance		35,146	35,146	21,966
(15)			Flexibility Allowance		500,000	500,000	720,000
			Total Item 102		7,924,151	7,924,151	7,982,963
103.			<i>National Insurance Contributions</i>				
(1)					1,818,434	1,818,434	2,633,946
			Total Item 103		1,818,434	1,818,434	2,633,946
	309	308	Total Subprogram 0252: Prisons Department		21,713,101	21,713,101	22,904,800

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			243. Corrective and Rehabilitation Services				
			Subprogram 0253: PROBATION DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Probation Officer	S.5	98,087	98,087	98,087
(1)	1	1	Deputy Chief Probation Officer	S.7	81,575	81,575	81,575
(2)	1	1	Senior Probation Officer	Z.6-1	198,576	198,576	205,533
(3)	3	3	Probation Officer I/	Z.10-6	617,789	617,789	606,568
(4)	12	12		(Q.B)			
			Probation Officer II	Z.16-11			
(5)			Executive Secretary	Z.23-17			
(6)	1	1	Clerical Officer	Z.16-11	44,951	44,951	48,414
(7)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(8)	2	2	Parole Officer	Z.38-24	67,620	67,620	68,809
(9)	2		Administrative Officer	Z.16-11	98,806	98,806	
(10)	1		Community Service Officer	Z.6-1	63,874	63,874	
(11)	5	5	Driver Messenger/Messenger	Z.38-24	177,232	177,232	178,147
(12)	1	1		Z.38-30	30,192	30,192	30,192
	30	27	Total Item 101		1,514,348	1,514,348	1,352,971
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		57,705	57,705	87,165
(1)			Acting Allowances and Payment of Substitutes		80,824	80,824	51,052
(2)			Bi-Monthly Staff (Part -Time)		23,245	23,245	
(3)			Telephone Allowance		844	844	829
(4)							
			Total Item 102		162,618	162,618	139,046
103.			<i>National Insurance Contributions</i>		127,627	127,627	137,316
(1)							
			Total Item 103		127,627	127,627	137,316
	30	27	Total Subprogram 0253: Probation Department		1,804,593	1,804,593	1,629,333

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 28 MINISTRY OF HOME AFFAIRS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			243. Corrective and Rehabilitative Services				
			Subprogram 0254: INDUSTRIAL SCHOOLS				
			Statutory Personal Emoluments				
101.							
(1)	1	1	Principal	S.7	81,575	81,575	84,575
(2)	1	1	Vice Principal	S.9	71,026	71,026	71,026
(3)	1	1	Matron	Z.13-8	55,339	55,339	52,989
(4)	1	1	Executive Officer	Z.16-11	44,758	44,758	46,188
(5)	1	1	Chaplin	Fixed	12,325	12,325	12,325
(6)	1	1	Medical Officer	Fixed	24,119	24,119	24,119
(7)	2	2	Welfare Officer I/ (Q.B.)10-3	Z.16-11			
(8)			Welfare Officer II	Z.23-17	106,350	106,350	110,330
(9)	1	1	Assistant Matron (if R.N.)	Z.23-11	50,887	50,887	50,887
(10)			(if not R.N.) (Q.B.)	Z.33-24			
(11)	1	1	Clerical Officer	Z.38-24	35,646	35,646	28,020
(12)	1	1	Stenographer/Typist	Z.38-24	35,646	35,646	35,646
(13)	1	1	Driver/Messenger	Z.38-30	30,193	30,193	30,193
(14)	13	13	Supervisor	Z.33-24	460,470	460,470	460,946
(15)			Senior Teacher/ Qualified Teacher/ Special Grade Teacher/ Graduate Teacher/ (Q.B.) 6-2	Z.10-8			
(16)	5	5		Z.22-8			
(17)				Z.22-10			
(18)				Z.15-7/ (Q.B.) 6-2			
(19)			Teacher	Z.36-24	336,882	336,882	298,514
(20)	1	1	Senior Instructor	Z.23-17	42,634	42,634	42,634
(21)	1	1	Senior Instructress	Z.23-17	42,634	42,634	42,634
(22)	4	4	Instructors	Z.27-20	158,556	158,556	158,556
(23)	1	1	Housemistress	Z.10-8	55,339	55,339	55,339
(24)	4	4	Instructress	Z.27-20	157,808	157,808	155,978
(25)	1	1	Clerk/Typist	Z.38-24	30,266	30,266	31,158
(26)	2	2	General worker	CX	46,490	46,490	46,490
(27)	2	1	Watchman	CXA	46,574	46,574	23,287
(28)	1	1	Maid	CX	23,245	23,245	23,245
(29)			Pensionable Allowance		9,272	9,272	9,272
	47	46	Total Item 101		1,958,034	1,958,034	1,894,351
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		7,762	7,762	180,081
(2)			Acting Allowance and Payment of Substitutes		154,479	154,479	117,648
(3)			Duty Allowance				
(4)			Commuted Travel Allowance				
(5)			Non-Pensionable Allowance		137,021	137,021	136,845
			Total Item 102		299,262	299,262	434,574
103.			<i>National Insurance Contributions</i>				
(1)					185,341	185,341	203,465
			Total Item 103		185,341	185,341	203,465
	47	46	Total Subprogram 0254: Industrial Schools		2,442,637	2,442,637	2,532,390

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Attorney General

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
29.	Office of the Director of Public Prosecutions						
0230.	230. Administration of Justice Office of the Director of Public Prosecutions	929,154	104,516		97,133	48,744	1,179,547
	Total	929,154	104,516		97,133	48,744	1,179,547

NOTE:

The Permanent Secretary, Attorney General is the Accounting Officer for Head 29

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 29 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			230. Administration of Justice Subprogram 0230: OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director of Public Prosecutions	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Director of Public Prosecutions	S.3:S.2	135,024	135,024	135,024
(3)	4	4	Principal Crown Counsel/ Senior Crown Counsel	S.5:S.4/ S.6:	425,429	425,429	425,429
(4)	2	2	Crown Counsel	Z.3-1	137,022	137,022	137,022
(5)	1	1	Legal Secretary/Secretary	Z.16-11 Z.23-17	50,887	50,887	50,887
(6)	1	1	Stenographer/Typist	Z.38-24	31,975	31,975	32,866
	10	10	Total Item 101		928,263	928,263	929,154
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances & Payments of Substitutes		12,977	12,977	15,784
(2)			Temporary Staff		88,182	88,182	88,182
(3)			Overtime		550	550	550
(4)			Entertainment Allowance		43,855	43,855	43,027
(5)			Travel Allowance		44,657	44,657	45,145
(6)			Telephone Allowance		8,684	8,684	8,961
			Total Item 102		198,905	198,905	201,649
103.			<i>National Insurance Contributions</i>				
(1)					46,565	46,565	48,744
			Total Item 103		46,565	46,565	48,744
	10	10	Total Subprogram 0230: Office of the Director of Public Prosecutions		1,173,733	1,173,733	1,179,547

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Attorney General**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
30.	Attorney General						
	040. Direction and Policy Formulation						
7075.	General Management and Coordination Services	2,375,548	530,829		131,621	227,061	3,265,059
0238.	Police Complaints Authority	32,866	137,647		840	15,073	186,426
0240.	Forensic Services	1,402,081	531,152		20,625	144,152	2,098,010
0242.	National Task Force on Crime Prevention	93,521	246,733		14,606	25,145	380,005
0260.	Project Office		357,779		10,692	21,090	389,561
	240. Legal Services						
0245.	Solicitor General's Chambers	1,706,774	173,721		133,386	138,163	2,152,044
0246.	Parliamentary Counsel Services	1,001,606	191,492		90,397	63,906	1,347,401
	241. Legal Registration Services						
0247.	Registration Department	2,687,187	350,929		28,508	258,797	3,325,421
	242. Administration of Justice						
0248.	Supreme Court	1,954,974	463,027		38,278	214,274	2,670,553
0249.	Magistrates Court	3,088,072	581,164		246,261	293,323	4,208,820
0250.	Process Serving	2,850,633	11,370		617,272	267,688	3,746,963
	Total Carried Forward	17,193,262	3,575,843		1,332,486	1,668,672	23,770,263

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Attorney General**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	17,193,262	3,575,843		1,332,486	1,668,672	23,770,263
0255.	244. Police Services						
	Police Headquarters and Management	9,310,014	503,453		1,179,864	800,844	11,794,175
0256.	General Police Services	54,283,551	5,661,487		12,338,337	6,092,836	78,376,211
0258.	Police Band	2,491,499	95,271		162,066	239,478	2,988,314
0259.	Traffic Warden	1,028,732	722,169		49,472	165,091	1,965,464
0261.	245. Law Enforcement						
	Anti-money Laundering Programme	437,034	10,627		24,834	28,831	501,326
0262.	246. Modernisation of Administration of Justice And Penal Systems						
	IADB Justice Improvement Project		628,971		18,938	42,282	690,191
	Total	84,744,092	11,197,821		15,105,997	9,038,034	120,085,944

NOTE:

The Permanent Secretary, Attorney General, is the Accounting Officer for Head 30.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 7075: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Permanent Secretary	S.1	147,926	147,926	147,926
(1)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(2)	1	1	Forensic Pathologist	S.5:2	109,114	109,114	109,114
(3)	1	1	Financial Controller/Finance Officer	S.5/S.8	98,087	98,087	98,087
(4)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(5)	1	1	Manager, Information Systems	S.6	88,182	88,182	88,182
(6)	1	1	Building Officer	S8	75,519	75,519	75,519
(7)	1	1	Administrative Officer I	Z.6-1	59,908	59,908	68,511
(8)	1	1	Senior Accountant	Z6-1	68,511	68,511	61,671
(9)	1	1	Laboratory Technologist/ Laboratory Technician	Z.16-11/ Z.23-17	58,586	58,586	58,586
(10)	1	1	Administrative Officer II	Z.16-8	110,678	110,678	110,678
(11)	2	2	Accountant	Z.16-8	55,339	55,339	46,559
(12)	1	1	Executive Officer	Z.16-11	47,053	47,053	48,537
(13)	1	1	Executive Secretary/Secretary	Z.16-11/ Z.23 17	97,817	97,817	99,301
(14)	2	2	Maintenance Officer	Z16-11	50,887	50,887	50,887
(15)	1	1	Senior Clerk	Z.23-17	39,057	39,057	40,555
(16)	1	1	Assistant Accountant	Z.23 17	42,053	42,053	42,634
(17)	1	1	Draughtsman	Z.23 17	42,634	42,634	42,634
(18)	1	1	Clerical Officer	Z.38-24	351,419	351,419	356,460
(19)	10	10	Stenographer/Typist	Z.38-24	259,334	259,334	267,680
(20)	8	8	Clerk/Typist	Z.38-24	142,584	142,584	142,584
(21)	4	4	Telephone Operator/Receptionist	Z.38-30	60,384	60,384	60,384
(22)	2	2	Messenger/Driver Messenger	Z.38-30	55,679	55,679	56,547
(23)	2	2	Maid	C.X	92,980	92,980	92,980
(24)	4	4					
	50	50	Total Item 101		2,363,263	2,363,263	2,375,548
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		121,459	121,459	118,177
(2)			Temporary Staff		414,565	414,565	403,652
(3)			Overtime		9,000	9,000	9,000
(4)			Duty Allowance		1,365	1,365	1,365
(5)			Entertainment Allowance		34,753	34,753	36,408
(6)			Travel Allowance		41,329	41,329	41,329
(7)			Telephone Allowance		8,874	8,874	8,874
(8)			Allowance in lieu of Private Practice		32,734	32,734	32,734
(9)			On Call Allowance		10,911	10,911	10,911
			Total Item 102		674,990	674,990	662,450
103.			<i>National Insurance Contributions</i>				
(1)					225,417	225,417	227,061
			Total Item 103		225,417	225,417	227,061
	50	50	Total Subprogram 7075: General Management and Coordination Services		3,263,670	3,263,670	3,265,059

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.	(1)		040. Direction and Policy Formulation Services Subprogram 0238: POLICE COMPLAINTS AUTHORITY <i>Statutory Personal Emoluments</i> Clerk/Typist	Z.38-24			
		1			1	31,975	31,975
		1	Total Item 101		31,975	31,975	32,866
(1)	(2)		Temporary Staff Acting Allowances and Payment of Substitutes Telephone Allowance		65,479	65,479	129,075
					8,572	8,572	8,572 840
			Total Item 102		74,051	74,051	138,487
103.	(1)		<i>National Insurance Contributions</i>		14,526	14,526	15,073
					14,526	14,526	15,073
		1	Total Subprogram 0238: Police Complaints Authority		120,552	120,552	186,426

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 0240: FORENSIC SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Director	S.4	109,114	109,114	109,114
(1)	1	1	Forensic Pathologist	S.5:S.4	98,087	98,087	98,087
(2)	1	1	Deputy Director	S.6	88,182	88,182	88,182
(3)	1	1	Senior Forensic Scientist	S.9	213,078	213,078	213,078
(4)	3	3	Forensic Scientist/Criminalist I	Z.6-1	337,331	337,331	339,464
(5)	5	5	Information System Officer	Z.6-1	68,511	68,511	68,511
(6)	1	1	Forensic Scientist/Criminalist II	Z.16-8	101,774	101,774	106,844
(7)	2	2	Forensic Liaison Officer	Z.16-11	50,887	50,887	50,887
(8)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(9)	1	1	Evidence Officer	Z.23-17	42,634	42,634	42,634
(10)	1	1	Forensic Support Officer	Z.38-24	193,249	193,249	196,156
(11)	6	6	General Worker	C.X	46,490	46,490	46,490
(12)	2	2	Laboratory Technologist/Laboratory Technologist	Z.23-17 Z.16-11			
(13)			Clerk/Typist	Q.B 10-6			
(14)			Maid	Z.38-24			
(15)				C.X			
(16)							
	25	25	Total Item 101		1,391,971	1,391,971	1,402,081
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		473,749	473,749	484,577
(2)			Acting Allowances and Payments of Substitutes		42,397	42,397	41,575
(3)			Overtime		5,000	5,000	5,000
(4)			Travel Allowance		9,139	9,139	9,139
(5)			Telephone Allowance		3,211	3,211	3,211
(6)			Entertainment Allowance		8,275	8,275	8,275
			Total Item 102		541,771	541,771	551,777
103.			<i>National Insurance Contributions</i>				
(1)					138,821	138,821	144,152
			Total Item 103		138,821	138,821	144,152
	25	25	Total Subprogram 0240: Forensic Services		2,072,563	2,072,563	2,098,010

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			040. Direction and Policy Formulation Services				
			Subprogram 0242: NATIONAL TASK FORCE ON CRIME PREVENTION				
			<i>Statutory Personal Emoluments</i>				
(1)			Senior Research Officer	Z.6-3			
(2)	1	1	Research Officer II	Z.16-11	50,887	50,887	50,887
(3)	1	1	Secretary	Z.23-17	42,634	42,634	42,634
	2	2	Total Item 101		93,521	93,521	93,521
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		246,733	246,733	246,733
(2)			Acting Allowances and Payment of Substitutes		13,674	13,674	13,674
(3)			Travel Allowance				
(4)			Entertainment Allowance				
(5)			Telephone Allowance		932	932	932
			Total Item 102		261,339	261,339	261,339
103.			<i>National Insurance Contributions</i>				
(1)					23,662	23,662	25,145
			Total Item 103		23,662	23,662	25,145
	2	2	Total Subprogram 0242: National Task Force on Crime Prevention		378,522	378,522	380,005

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			040. Direction and Policy Formulation Services				
			Subprogram 0260: PROJECT OFFICE				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		300,517	300,517	329,406
(2)			Acting Allowances and Payment of Substitutes		15,660	15,660	18,261
(3)			Travel Allowance		914	914	914
(4)			Entertainment Allowance		7,447	7,447	7,447
(5)			Telephone Allowance		2,331	2,331	2,331
(6)			Terminal pay for Project Manager		10,112	10,112	10,112
			Total Item 102		336,981	336,981	368,471
103.			<i>National Insurance Contributions</i>		21,624	21,624	21,090
(1)			Total Item 103		21,624	21,624	21,090
			Total Subprogram 0260: Project Office		358,605	358,605	389,561

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			240. Legal Services Subprogram 0245: SOLICITOR GENERAL'S CHAMBERS <i>Statutory Personal Emoluments</i>				
(1)	1	1	Solicitor General	S.1	147,926	147,926	147,926
(2)	3	3	Deputy Solicitor General	S.3:S.2	391,398	391,398	391,398
(3)	12	5	Principal Crown Counsel/ Senior Crown Counsel	S.5:S.4 S.6	414,402 264,546	414,402 264,546	316,315 176,364
(4)	5	5	Crown Counsel	Z.3-1	342,555	342,555	342,555
(5)	1	1	Librarian	Z.10-3	63,874	63,874	63,874
(6)	1	1	Secretary/Legal Secretary	Z.23-17/ Z.16-11	42,634	42,634	42,634
(7)	1	1	Library Assistant III/II/I	Z.38-24/ Z.23-17/ Z.16-11	42,634	42,634	42,634
(8)	3	3	Legal Assistant	Z.23-17	127,902	127,902	127,902
(9)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(10)	1	1	Library Attendant	Z.38-36	24,980	24,980	24,980
	29	22	Total Item 101		1,893,043	1,893,043	1,706,774
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payments of Substitutes		34,827	34,827	28,909
(2)			Temporary Staff		130,677	130,677	132,112
(3)			Entertainment Allowance		59,576	59,576	59,576
(4)			Travel Allowance		57,025	57,025	57,025
(5)			Telephone Allowance		16,781	16,781	16,785
(6)			Overtime Allowance		12,700	12,700	12,700
			Total Item 102		311,586	311,586	307,107
103.			<i>National Insurance Contributions</i>				
(1)					133,456	133,456	138,163
			Total Item 103		133,456	133,456	138,163
	29	22	Total Subprogram 0245: Solicitor General's Chambers		2,338,085	2,338,085	2,152,044

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			240. Legal Services Subprogram 0246: PARLIAMENTARY COUNSEL SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Parliamentary Counsel	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Chief Parliamentary Counsel	S.3:S.2	135,024	135,024	135,024
(3)	3	2	Senior Parliamentary Counsel	S.5:S.4	316,315	316,315	218,228
(4)	2	2	Parliamentary Counsel	S.6	176,364	176,364	176,364
(5)	2	2	Crown Counsel	Z.3-1	137,021	137,021	137,022
(6)	2	2	Secretary/Legal Secretary	Z.23-17/ Z.16-11	91,170	91,170	93,521
(7)	1	1	Senior Legal Assistant	Z.16-11	50,887	50,887	50,887
(8)	1	1	Legal Assistant	Z.23-17	42,634	42,634	42,634
	13	12	Total Item 101		1,097,341	1,097,341	1,001,606
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				147,926
(2)			Acting Allowances and Payments of Substitutes		35,559	35,559	34,106
(3)			Overtime		9,460	9,460	9,460
(4)			Entertainment Allowance		55,439	55,439	42,200
(5)			Travel Allowance		52,427	52,427	40,739
(6)			Telephone Allowance		9,427	9,427	7,458
			Total Item 102		162,312	162,312	281,889
103.			<i>National Insurance Contributions</i>				
(1)					61,339	61,339	63,906
			Total Item 103		61,339	61,339	63,906
	13	12	Total Subprogram 0246: Parliamentary Counsel Services		1,320,992	1,320,992	1,347,401

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			241. Legal Registration Services Subprogram 0247: REGISTRATION DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Registrar	S.1	147,926	147,926	147,926
(2)	2	2	Deputy Registrar	S.5	196,174	196,174	196,174
(3)	1	1	System Administrator	S.9	71,026	71,026	71,026
(4)	1	1	Assistant Registrar	Z.6-1	68,511	68,511	68,511
(5)	1	1	Court Administrator	Z.10-6	58,586	58,586	58,586
(6)	2	2	Senior Legal Assistant	Z.16-11	101,774	101,774	101,774
(7)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(8)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(9)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(10)	4	4	Legal Assistant	Z.23-17	170,536	170,536	170,536
(11)	1	1	Assistant Personnel Officer	Z.23-17	42,634	42,634	42,634
(12)	1	1	Statistical Assistant	Z.23-17	42,634	42,634	42,634
(13)	2	2	Legal Secretary	Z.16-11	101,774	101,774	101,774
(14)	1	1	Records Management Officer	Z.16-11	50,887	50,887	50,887
(15)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(16)	4	4	Stenographer/Typist	Z.38-24	142,584	142,584	142,584
(17)	22	22	Clerical Officer	Z.38-24	784,212	784,212	784,212
(18)	2	2	Data Entry Operator I/ Data Entry Operator II	Z.33-24 Z.38-30	71,292	71,292	71,292
(19)	1	1	Machine Operator	Z.38-24	35,646	35,646	35,646
(20)	3	3	Vault Attendant	Z.38-30	90,576	90,576	90,576
(21)	2	2	Binder	Z.33-24	71,292	71,292	71,292
(22)	2	2	Telephone Operator	Z.38-30	60,384	60,384	60,384
(23)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(24)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(25)	2	2	Cleaner	C.X	46,490	46,490	46,490
(26)	2	2	Maid	C.X	46,490	46,490	46,490
(27)	1	1	Gardener	C.X	23,245	23,245	23,245
	64	64	Total Item 101		2,687,187	2,687,187	2,687,187
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		134,903	134,903	117,759
(2)			Temporary Staff		298,130	298,130	213,170
(3)			Overtime		20,000	20,000	20,000
(4)			Telephone Allowance		3,282	3,282	3,282
(5)			Travel Allowance		11,880	11,880	11,880
(6)			Entertainment Allowance		13,346	13,346	13,346
			Total Item 102		481,541	481,541	379,437
103.			<i>National Insurance Contributions</i>				
(1)					258,404	258,404	258,797
			Total Item 103		258,404	258,404	258,797
	64	64	Total Subprogram 0247: Registration Department		3,427,132	3,427,132	3,325,421

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			242. Administration of Justice Subprogram 0248: SUPREME COURT Statutory Personal Emoluments				
(1)	2	2	Senior Legal Assistant	Z.16-11	101,774	101,774	101,774
(2)	1		Shorthand Writer	Z.16-11			
(3)	1	1	Court Reporter	Z.16-11	50,887	50,887	50,887
(4)	10	10	Legal Assistant	Z.23-17	426,340	426,340	426,340
(5)	4	4	Secretary/Legal Secretary	Z.23-14			
				Z.16-11	189,358	189,358	184,905
(6)	13	12	Court Transcription Officers	Z.16-8	687,720	687,720	661,478
(7)	1	1	Librarian	Z.38-17	63,874	63,874	53,855
(8)	6	6	Stenographer/Typist	Z.38-24	213,876	213,876	213,876
(9)	4	4	Clerical Officer	Z.38-24	142,584	142,584	142,584
(10)	1	1	Library Assistant	Z.38-24	35,646	35,646	35,646
(11)	2	2	Messenger	Z.38-30	60,384	60,384	60,384
(12)	1	1	Cleaner	C.X	23,245	23,245	23,245
	46	44	Total Item 101		1,995,688	1,995,688	1,954,974
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		44,750	44,750	36,109
(2)			Overtime		13,000	13,000	13,000
(3)			Temporary Staff		244,242	244,242	413,918
(4)			Responsibility Allowance		6,500	6,500	6,500
(5)			Plain Clothes Allowance		31,778	31,778	31,778
			Total Item 102		340,270	340,270	501,305
103.			<i>National Insurance Contributions</i>				
(1)					198,677	198,677	214,274
			Total Item 103		198,677	198,677	214,274
	46	44	Total Subprogram 0248: Supreme Court		2,534,635	2,534,635	2,670,553

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			242. Administration of Justice Subprogram 0249: MAGISTRATES COURTS <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Magistrate	S.4	109,114	109,114	109,114
(2)	10	9	Magistrate	S.5:S.4	1,058,059	1,058,059	948,945
(3)	1	1	Senior Legal Assistant	Z.16-11	50,887	50,887	50,887
(4)	7	7	Legal Assistant	Z.23-17	298,438	298,438	298,438
(5)	7	7	Stenographer/Typist	Z.38-24	249,522	249,522	249,522
(6)	35	35	Clerical Officer	Z.38-24	1,247,610	1,247,610	1,247,610
(7)	3	3	Messenger	Z.38-30	90,576	90,576	90,576
(8)	2	2	Maid	C.X	46,490	46,490	46,490
(9)	2	2	Cleaner	C.X	46,490	46,490	46,490
	68	67	Total Item 101		3,197,186	3,197,186	3,088,072
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		426,597	426,597	426,597
(2)			Acting Allowances and Payment of Substitutes		140,074	140,074	144,567
(3)			Overtime		10,000	10,000	10,000
(4)			Station Allowance		70,968	70,968	70,968
(5)			Plain Clothes Allowance		36,500	36,500	39,999
(6)			Travel Allowance		75,486	75,486	75,486
(7)			Entertainment Allowance		47,808	47,808	47,808
(8)			Telephone Allowance		12,000	12,000	12,000
			Total Item 102		819,433	819,433	827,425
103.			<i>National Insurance Contributions</i>				
(1)					297,270	297,270	293,323
			Total Item 103		297,270	297,270	293,323
	68	67	Total Subprogram 0249: Magistrates Courts		4,313,889	4,313,889	4,208,820

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			242. Administration of Justice Subprogram 0250: PROCESS SERVING Statutory Personal Emoluments				
(1)	1	1	Chief Marshal	Z.6-1	68,511	68,511	68,511
(2)	1	1	Deputy Chief Marshal	Z.10-6	58,586	58,586	58,586
(3)	3	3	Senior Marshal	Z.16-11	152,661	152,661	152,661
(4)	9	9	Marshal I	Z.23-17	383,706	383,706	383,706
(5)	1	1	Legal Assistant	Z.23-17	42,634	42,634	42,634
(6)	55	55	Marshal II	Z.27-20	1,702,481	1,702,481	2,091,098
(7)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(8)	1	1	General Workers	C.X	23,245	23,245	23,245
(9)	2		Watchman	C.XA	27,259	27,259	
	74	72	Total Item 101		2,489,275	2,489,275	2,850,633
102.			<i>Other Personal Emoluments</i>				
			<i>Temporary Staff</i>		75,286	75,286	
(1)			Acting Allowances and Payment of Substitutes		48,808	48,808	11,370
(2)			Plain Clothes Allowance		121,597	121,597	113,597
(3)			Travel Allowance		420,000	420,000	420,000
(4)			Driving Allowance		3,173	3,173	3,515
(5)			Inconvenience Allowance		80,160	80,160	80,160
			Total Item 102		749,024	749,024	628,642
103.			<i>National Insurance Contributions</i>				
(1)					293,804	293,804	267,688
			Total Item 103		293,804	293,804	267,688
	74	72	Total Subprogram 0250: Process Servicing		3,532,103	3,532,103	3,746,963

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			244. Police Services Subprogram 0255: POLICE HEADQUARTERS AND MANAGEMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Commissioner	P.1	147,926	147,926	147,926
(2)	1	1	Deputy Commissioner	P.2	109,114	109,114	109,114
(3)	4	4	Assistant Commissioner	P.3	392,348	392,348	392,348
(4)	7	7	Senior Superintendent	P.4	617,275	617,275	617,274
(5)	9	9	Superintendent	P.6-5	701,163	701,163	701,163
(6)	15	15	Assistant Superintendent	P.9-7	1,027,665	1,027,665	1,027,665
(7)			Financial Controller	S:5			
(8)	1		Workshop Manager	S:9	71,026	71,026	
(9)	46	42	Inspector	P.13-10	2,771,695	2,771,695	2,559,758
(10)	6	6	Station Sergeant	P.16-14	329,871	329,871	331,440
(11)	17	12	Sergeant	P.20-17	884,800	884,800	624,564
(12)	10	10	Constable	P.35-21	396,463	396,463	377,480
(13)	4	4	Medical Officer	Fixed	128,921	128,921	128,921
(14)	1	1	Accountant	Z.16-8	43,792	43,792	50,887
(15)	2	2	Assistant Accountant	Z.23-17	81,940	81,940	82,939
(16)	1	1	Secretary	Z.16-11 (Q.B.) Z.23-17	50,887	50,887	50,887
(17)	1	1	Senior Clerk	Z.23-17	41,136	41,136	42,135
(18)	1	1	Foreman Mechanic	Z.23-17	42,135	42,135	42,634
(19)	5	5	Clerk/Typist	Z.38-24	172,776	172,776	173,667
(20)	25	25	Clerical Officer	Z.38-24	835,862	835,862	870,012
(21)	10	10	Stenographer/Typist	Z.38-24	330,941	330,941	337,648
(22)	3	3	Groom	Z.38-34	80,151	80,151	80,151
(23)	12	12	Telephone Operators	Z.38-30	362,304	362,304	362,304
(24)	2	2	Driver /Messenger	Z.38-30	58,574	58,574	60,095
(25)	3	3	Mechanic	C5,C4,C3	92,514	92,514	92,514
(26)	2	2	General Workers	CX	46,488	46,488	46,488
	189	179	Total Item 101		9,817,767	9,817,767	9,310,014

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		159,524	159,524	162,178
(2)			Acting Allowances and Payment of Substitutes		296,488	296,488	278,275
(3)			Laundry Allowances		75,854	75,854	75,854
(4)			Plain Clothes		43,235	43,235	43,235
(5)			Detective Allowance		69,499	69,499	69,499
(6)			Duty Allowance		334,356	334,356	334,356
(7)			Overtime		63,000	63,000	63,000
(8)			Uniform Allowance		107,439	107,439	107,439
(9)			Responsibility Allowance		4,393	4,393	4,393
(10)			Protection Allowance		5,725	5,725	5,725
(11)			Entertainment Allowance		19,859	19,859	19,859
(12)			Commuted Travel Allowance		45,748	45,748	45,748
(13)			Telephone Allowance		73,756	73,756	73,756
(14)			Special Operations		400,000	400,000	400,000
			Total Item 102		1,698,876	1,698,876	1,683,317
103.			<i>National Insurance Contributions</i>		780,914	780,914	800,844
(1)			Total Item 103		780,914	780,914	800,844
	189	179	Total Subprogram 0255: Police Headquarters and Management		12,297,557	12,297,557	11,794,175

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			244. Police Services Subprogram 0256: GENERAL POLICE SERVICES <i>Statutory Personal Emoluments</i>				
(1)	63	63	Station Sergeants	P.16-14	3,437,978	3,437,978	3,506,976
(2)	240	235	Sergeants	P.20-17	12,356,878	12,356,878	12,404,330
(3)	977	946	Constables	P.35-21	38,316,486	38,316,486	37,224,050
(4)	12	12	General workers	C.X-XI	279,982	279,982	279,982
(5)	31	30	Cleaners	C.X	697,320	697,320	697,320
(6)	1	1	Electrical Assistant	C.V,VI,III	30,838	30,838	30,838
(7)	2	2	Operator IV	C.IV	53,310	53,310	53,310
(8)	2	2	Operator/Driver	C.IV	57,830	57,830	57,830
(9)	1	1	Artisan	C.V,VI,III	28,915	28,915	28,915
	1,329	1,292	Total Item 101		55,259,537	55,259,537	54,283,551
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		23,244	23,244	46,488
(2)			Special Constables		2,233,394	2,233,394	2,118,761
(3)			Island Constables		3,080,313	3,080,313	3,080,313
(4)			Apprentice Mechanics		104,097	104,097	53,494
(5)			Acting Allowances and Payment of Substitutes		257,431	257,431	257,431
(6)			Overtime		105,000	105,000	105,000
(7)			Laundry Allowance		1,879,960	1,879,960	1,879,960
(8)			Plain Clothes Allowance		294,190	294,190	305,845
(9)			Special Increment		29,590	29,590	27,360
(10)			Detectives Allowance		324,527	324,527	324,527
(11)			Duty Allowance		1,211,248	1,211,248	1,211,248
(12)			Special Operations		2,825,000	2,825,000	2,825,000
(13)			Responsibility Allowance		193,301	193,301	193,301
(14)			Protection Allowance		17,176	17,176	17,176
(15)			Flexibility Responsibility		5,175,000	5,175,000	5,175,000
(16)			Travel Allowance		300,170	300,170	300,170
(17)			Telephone Allowance		78,750	78,750	78,750
			Total Item 102		18,132,391	18,132,391	17,999,824
103.			<i>National Insurance Contributions</i>				
(1)					6,187,103	6,187,103	6,092,836
			Total Item 103		6,187,103	6,187,103	6,092,836
	1,329	1,292	Total Subprogram 0256: General Police Services		79,579,031	79,579,031	78,376,211

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			244. Police Services Subprogram 0258: POLICE BAND <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director of Music	P.4	88,182	88,182	88,182
(2)	1	1	Deputy Director of Music	P.6-5	77,907	77,907	77,907
(3)	1	1	Assistant Director of Music	P.9-7	68,511	68,511	66,772
(4)	2	1	Inspector	P.13-10	122,606	122,606	61,303
(5)	4	4	Station Sergeant	P.16-14	223,264	223,264	222,324
(6)	9	9	Sergeant	P.20-17	467,272	467,272	468,423
(7)	36	36	Constables	P.35-21	1,415,111	1,415,111	1,436,856
(8)	3	3	Cleaner	C.X	69,732	69,732	69,732
	57	56	Total Item 101		2,532,585	2,532,585	2,491,499
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes		20,643	20,643	20,643
(2)			Laundry Allowance		85,448	85,448	70,331
(3)			Special Increment		987	987	987
(4)			Duty Allowance		19,200	19,200	19,200
(5)			Uniform Allowance		8,711	8,711	8,711
(6)			Responsibility Allowance		7,029	7,029	7,029
(7)			Band Apprentices		212,658	212,658	74,628
(8)			Travel Allowance		19,058	19,058	19,058
(9)			Telephone Allowance		6,750	6,750	6,750
(10)			Extra Duty Allowance				30,000
			Total Item 102		380,484	380,484	257,337
103.			<i>National Insurance Contributions</i>				
(1)					233,250	233,250	239,478
			Total Item 103		233,250	233,250	239,478
	57	56	Total Subprogram 0258: Police Band		3,146,319	3,146,319	2,988,314

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			244. Police Services Subprogram 0259: TRAFFIC WARDEN DIVISION <i>Statutory Personal Emoluments</i>				
(1)	1	1	Senior Traffic Warden	Z.33	27,586	27,586	27,586
(2)	6	6	Traffic Warden	Z.38	139,458	139,458	139,458
(3)	2	2	Car Park Supervisor	C.III	61,676	61,676	61,676
(4)	27	27	Car Park Attendent	C.VII	683,667	683,667	683,667
(5)	2	2	General Worker	C.X	46,488	46,488	46,488
(6)	4	4	Watchman	C.XA	69,857	69,857	69,857
	42	42	Total Item 101		1,028,732	1,028,732	1,028,732
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payments of Substitutes		80,203	80,203	80,203
(2)			Temporary Staff		615,966	615,966	615,966
(3)			Overtime		26,000	26,000	26,000
(4)			Washing Allowance		49,472	49,472	49,472
			Total Item 102		771,641	771,641	771,641
103.			<i>National Insurance Contributions</i>				
(1)					165,092	165,092	165,091
			Total Item 103		165,092	165,092	165,091
	42	42	Total Subprogram 0259: Traffic Warden Division		1,965,465	1,965,465	1,965,464

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			245. Law Enforcement Subprogram 0261: ANTI-MONEY LAUNDERING PROGRAM <i>Statutory Personal Emoluments</i>				
(1)	1	1	Director	S.5	98,087	98,087	98,087
(2)	2	2	Senior Analyst	S.8	151,038	151,038	151,038
(3)	2	2	Analyst	Z.3-1	137,022	137,022	137,022
(4)	1	1	Executive Secretary/Secretary	Z.16-11/ Z.23-17	50,887	50,887	50,887
	6	6	Total Item 101		437,034	437,034	437,034
102.			<i>Other Personal Emoluments</i>				
(1)			Payment of Acting Allowances of Substitutes		10,627	10,627	10,627
(2)			Travel Allowance		21,933	21,933	21,933
(3)			Telephone Allowance		2,901	2,901	2,901
			Total Item 102		35,461	35,461	35,461
103.			<i>National Insurance Contributions</i>				
(1)					27,518	27,518	28,831
			Total Item 103		27,518	27,518	28,831
	6	6	Total Subprogram 0261: Anti-Money Laundering Program		500,013	500,013	501,326

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 30 ATTORNEY GENERAL	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			246. Modernisation of Administration of Justice And Penal Services Subprogram 0262: IADB JUSTICE IMPROVEMENT PROJECT <i>Other Personal Emoluments</i> Temporary Staff		510,244	510,244	591,058
(1)			Payment of Acting Allowances of Substitutes		37,913	37,913	37,913
(2)			Entertainment Allowance		7,447	7,447	7,447
(3)			Travel Allowance		8,225	8,225	8,225
(4)			Telephone Allowance		3,056	3,056	3,266
(5)							
			Total Item 102		566,885	566,885	647,909
103.			<i>National Insurance Contributions</i>		35,675	35,675	42,282
(1)			Total Item 103		35,675	35,675	42,282
	6	6	Total Subprogram 0262: IADB Justice Improvement Project		602,560	602,560	690,191

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Foreign Affairs and Foreign Trade**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
32.	Ministry of Foreign Affairs and Foreign Trade						
	330. Direction Formulation and Implementation of Foreign Policy						
7080.	General Management	5,838,632	1,018,778		383,778	775,441	8,016,629
	Coordination and Overseas Missions						
0060.	Overseas Missions - United Kingdom		2,045,001		800,709	170,066	3,015,776
0061.	Overseas Missions - Washington		942,637		1,560,698		2,503,335
0062.	Overseas Missions - Canada		693,393		271,824	81,600	1,046,817
0063.	Overseas Missions - Brussels		849,601		779,511	189,386	1,818,498
0064.	Overseas Missions - Venezuela		495,201		473,505		968,706
0065.	Overseas Missions - New York		811,072		406,054		1,217,126
0066.	Overseas Missions - United Nations		798,314		732,600		1,530,914
0067.	Overseas Missions - Toronto		689,785		217,072	53,040	959,897
0068.	Overseas Missions - Miami		767,305		624,786	28,785	1,420,876
0069.	Overseas Missions - Geneva		1,356,004		1,582,116		2,938,120
0070.	Overseas Missions - Brazil		553,095		364,806	40,000	957,901
0075.	Overseas Missions - China		668,392		736,622		1,405,014
0076.	Overseas Missions - Cuba		674,131		497,454		1,171,585
7081.	Foreign Trade	1,092,475	348,916		59,806	117,418	1,618,615
	Total	6,931,107	12,711,625		9,491,341	1,455,736	30,589,809

NOTES:

- (1) The Permanent Secretary, Foreign Affairs is the Accounting Officer for Foreign Affairs Division.
- (2) The Permanent Secretary, Foreign Trade is the Accounting Officer for Foreign Trade.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 7080: GENERAL MANAGEMENT, COORDINATION AND OVERSEAS MISSIONS				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(3)	1	1	Chief of Protocol	S.4	109,114	109,114	109,114
(4)	1	1	Counsellor (International Trade)	S.5	98,087	98,087	98,087
(5)	14	14	Senior Foreign Service Officer	S.6	1,234,548	1,234,548	1,234,548
(6)	1	1	Senior Systems Analyst	S.8			
(7)	20	20	Foreign Service Officer I	Z.6-1	1,368,481	1,368,481	1,347,495
(8)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(9)	9	10	Foreign Service Officer II	Z.16-8	485,314	485,314	518,764
(10)	3	3	Accountant	Z.16-8	166,017	166,017	166,017
(11)	1	1	Senior Executive Officer	Z.10-3	55,339	55,339	56,823
(12)	1	1	Manager, Grace Adams Suite	Z.16-11	50,887	50,887	50,887
(13)	7	7	Executive Officer	Z.16-11	355,962	355,962	356,209
(14)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(15)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(16)	6	6	Clerical Officer	Z.38-24	213,466	213,466	207,948
(17)	12	12	Executive Secretary/Secretary	Z.23-17/ Z.16-11	579,272	579,272	567,467
(18)	1	1	Cypher Officer I/Cypher Officer II	Z.23-17/ Z.16-11	42,634	42,634	42,634
(19)	3	3	Protocol Assistant	Z.23-17	121,579	121,579	122,827
(20)	1	1	Assistant Cypher Officer	Z.38-24	35,647	35,647	35,647
(21)	1	1	Clerk/Typist	Z.38-24	30,935	30,935	
(22)	6	6	Stenographer/Typist	Z.38-24	212,036	212,036	206,044
(23)	3	3	Driver/Messenger	Z.38-30	90,576	90,576	84,785
(24)	1	1	Librarian/ Library Assistant I/ Library Assistant II/ Library Assistant III	Z.10-3 Z.16-11 Z.23-17 Z.38-24	63,874	63,874	63,874
(25)	1	1	Telephone Operator	Z.38-30	30,192	30,192	30,192
(26)	2	2	Maid	CX	46,486	46,486	46,486
(27)	2	2	Janitor	CX	46,486	46,486	46,486
(28)	1	1	General Worker	CX	23,243	23,243	23,243
	103	104	Total Item 101		5,883,230	5,883,230	5,838,632

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		902,947	902,947	929,036
(2)			Acting Allowances and Payment of Substitutes		58,000	58,000	54,742
(3)			Housing Allowance				
(4)			Overtime		35,000	35,000	35,000
(5)			Entertainment Allowance		45,787	45,787	45,787
(6)			Representation Allowance				
(7)			Education Allowance				
(8)			Duty Allowance		5,100	5,100	5,100
(9)			Telephone Allowance		38,051	38,051	38,051
(10)			Travel Allowance		44,840	44,840	44,840
(11)			Non Pensionable Allowance		250,000	250,000	250,000
			Total Item 102		1,379,725	1,379,725	1,402,556
103.			<i>National Insurance Contributions</i>				
(1)					665,247	665,247	775,441
			Total Item 103		665,247	665,247	775,441
	103	104	Total Subprogram 7080: General Management, Coordination and Overseas Missions		7,928,202	7,928,202	8,016,629

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0060: OVERSEAS MISSIONS - UNITED KINGDOM				
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,659,220	1,659,220	1,695,923
(2)			Acting Allowances and Payment of Substitutes		19,758	19,758	19,078
(3)			Overtime		300,000	300,000	330,000
(4)			Travel Allowance		20,160	20,160	20,513
(5)			Housing Allowance		150,700	150,700	151,185
(6)			Education Allowance		188,960	188,960	192,267
(7)			Representation Allowance		423,176	423,176	436,744
			Total Item 102		2,761,974	2,761,974	2,845,710
103.			<i>National Insurance Contributions</i>				
(1)					191,640	191,640	170,066
			Total Item 103		191,640	191,640	170,066
			Total Subprogram 0060: Overseas Missions - United Kingdom		2,953,614	2,953,614	3,015,776

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0061: OVERSEAS MISSIONS - WASHINGTON				
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		821,157	821,157	821,157
(1)			Acting Allowances and Payment of Substitutes		21,480	21,480	21,480
(2)			Overtime		100,000	100,000	100,000
(3)			Travel Allowance		40,320	40,320	40,320
(4)			Housing Allowance		588,934	588,934	588,934
(5)			Education Allowance		400,050	400,050	488,950
(6)			Representation Allowance		442,494	442,494	442,494
(7)							
			Total Item 102		2,414,435	2,414,435	2,503,335
103.			<i>National Insurance Contributions</i>		16,440	16,440	
(1)							
			Total Item 103		16,440	16,440	
			Total Subprogram 0061: Overseas Missions - Washington		2,430,875	2,430,875	2,503,335

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0062: OVERSEAS MISSIONS - CANADA				
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		607,738	607,738	592,402
(1)			Acting Allowances and Payment of Substitutes		7,500	7,500	27,175
(2)			Overtime		70,000	70,000	73,816
(3)			Travel Allowance		7,680	7,680	7,680
(4)			Housing Allowance		57,856	57,856	63,984
(5)			Education Allowance		20,000	20,000	20,000
(6)			Representation Allowance		186,932	186,932	180,160
(7)							
			Total Item 102		957,706	957,706	965,217
103.			<i>National Insurance Contributions</i>		28,800	28,800	81,600
(1)			Total Item 103		28,800	28,800	81,600
			Total Subprogram 0062: Overseas Missions - Canada		986,506	986,506	1,046,817

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0063: OVERSEAS MISSIONS - BRUSSELS				
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		766,502	766,502	752,468
(1)			Acting Allowances and Payment of Substitutes		22,399	22,399	35,018
(2)			Overtime		99,628	99,628	62,115
(3)			Travel Allowance		22,739	22,739	22,638
(4)			Housing Allowance		267,471	267,471	267,471
(5)			Education Allowance		46,500	46,500	
(6)			Representation Allowance		380,863	380,863	380,863
(7)			Non Pensionable Allowance		97,110	97,110	108,539
(8)							
			Total Item 102		1,703,212	1,703,212	1,629,112
103.			<i>National Insurance Contributions</i>		184,073	184,073	189,386
(1)							
			Total Item 103		184,073	184,073	189,386
			Total Subprogram 0063: Overseas Missions - Brussels		1,887,285	1,887,285	1,818,498

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0064: OVERSEAS MISSIONS - VENEZUELA				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		336,702	336,702	381,075
(2)			Acting Allowances and Payment of Substitutes		54,126	54,126	54,126
(3)			Overtime		60,000	60,000	60,000
(4)			Travel Allowance		11,520	11,520	17,280
(5)			Housing Allowance		156,794	156,794	239,760
(6)			Education Allowance		122,208	122,208	44,768
(7)			Representation Allowance		101,088	101,088	110,356
(8)			Non Pensionable Allowance		65,193	65,193	61,341
			Total Item 102		907,631	907,631	968,706
			Total Subprogram 0064: Overseas Missions - Venezuela		907,631	907,631	968,706

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0065: OVERSEAS MISSIONS - NEW YORK				
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		702,116	702,116	702,122
(1)			Acting Allowances and Payment of Substitutes		15,450	15,450	15,450
(2)			Overtime		85,000	85,000	93,500
(3)			Travel Allowance		11,520	11,520	11,520
(4)			Housing Allowance		190,000	190,000	196,000
(5)			Education Allowance		44,450	44,450	44,450
(6)			Representation Allowance		154,084	154,084	154,084
(7)							
			Total Item 102		1,202,620	1,202,620	1,217,126
103.			<i>National Insurance Contributions</i>		38,380	38,380	
(1)			Total Item 103		38,380	38,380	
			Total Subprogram 0065: Overseas Missions - New York		1,241,000	1,241,000	1,217,126

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0066: OVERSEAS MISSIONS - UNITED NATIONS				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		707,062	707,062	664,104
(2)			Acting Allowances and Payment of Substitutes		21,335	21,335	20,944
(3)			Overtime		80,480	80,480	113,266
(4)			Travel Allowance		17,280	17,280	23,040
(5)			Housing Allowance		270,720	270,720	273,144
(6)			Education Allowance		134,450	134,450	133,350
(7)			Representation Allowance		302,436	302,436	303,066
			Total Item 102		1,533,763	1,533,763	1,530,914
103.			<i>National Insurance Contributions</i>				
(1)					23,945	23,945	
			Total Item 103		23,945	23,945	
			Total Subprogram 0066: Overseas Missions - United Nations		1,557,708	1,557,708	1,530,914

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0067: OVERSEAS MISSIONS - TORONTO				
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		665,654	665,654	625,719
(1)			Acting Allowances and Payment of Substitutes		21,802	21,802	24,066
(2)			Overtime		40,000	40,000	40,000
(3)			Travel Allowance		5,760	5,760	5,760
(4)			Housing Allowance		72,000	72,000	72,000
(5)			Education Allowance		32,076	32,076	32,076
(6)			Representation Allowance		107,236	107,236	107,236
(7)							
			Total Item 102		944,528	944,528	906,857
103.			<i>National Insurance Contributions</i>		48,000	48,000	53,040
(1)							
			Total Item 103		48,000	48,000	53,040
			Total Subprogram 0067: Overseas Missions - Toronto		992,528	992,528	959,897

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0068: OVERSEAS MISSIONS - MIAMI				
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		698,315	698,315	698,315
(1)			Acting Allowances and Payment of Substitutes		8,990	8,990	8,990
(2)			Overtime		60,000	60,000	60,000
(3)			Travel Allowance		23,040	23,040	23,040
(4)			Housing Allowance		215,020	215,020	228,690
(5)			Education Allowance		44,450	44,450	133,350
(6)			Representation Allowance		248,484	248,484	239,706
(7)							
			Total Item 102		1,298,299	1,298,299	1,392,091
103.			<i>National Insurance Contributions</i>		28,785	28,785	28,785
(1)							
			Total Item 103		28,785	28,785	28,785
			Total Subprogram 0068: Overseas Missions - Miami		1,327,084	1,327,084	1,420,876

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0069: OVERSEAS MISSIONS - GENEVA				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,286,724	1,286,724	1,283,045
(2)			Acting Allowances and Payment of Substitutes		21,506	21,506	22,959
(3)			Overtime		50,000	50,000	50,000
(4)			Travel Allowance		20,340	20,340	20,340
(5)			Housing Allowance		621,078	621,078	691,420
(6)			Education Allowance		53,446	53,446	61,754
(7)			Representation Allowance		808,602	808,602	808,602
			Total Item 102		2,861,696	2,861,696	2,938,120
			Total Subprogram 0069: Overseas Missions - Geneva		2,861,696	2,861,696	2,938,120

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0070: OVERSEAS MISSIONS - BRAZIL				
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		537,228	537,228	508,680
(1)			Acting Allowances and Payment of Substitutes				14,415
(2)			Overtime		30,000	30,000	30,000
(3)			Travel Allowance		11,520	11,520	11,520
(4)			Education Allowance				44,450
(5)			Housing Allowance		168,000	168,000	153,222
(6)			Representation Allowance		155,614	155,614	155,614
(7)							
			Total Item 102		902,362	902,362	917,901
103.			<i>National Insurance Contributions</i>				40,000
(1)							
			Total Item 103				40,000
			Total Subprogram 0070: Overseas Missions - Brazil		902,362	902,362	957,901

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0075: OVERSEAS MISSIONS - PEOPLE'S REPUBLIC OF CHINA				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		676,297	676,297	629,992
(2)			Acting Allowances and Payment of Substitutes		8,400	8,400	8,400
(3)			Overtime		30,000	30,000	30,000
(4)			Travel Allowance		23,040	23,040	23,040
(5)			Housing Allowance		380,000	380,000	380,000
(6)			Education Allowance		44,450	44,450	44,450
(7)			Representation Allowance		279,132	279,132	279,132
(8)			Non Pensionable Allowance				10,000
			Total Item 102		1,441,319	1,441,319	1,405,014
			Total Subprogram 0075: Overseas Missions - People's Republic of China		1,441,319	1,441,319	1,405,014

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			330. Direction Formulation and Implementation of Foreign Policy				
			Subprogram 0076: OVERSEAS MISSIONS - CUBA				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		612,238	612,238	607,786
(2)			Acting Allowances and Payment of Substitutes		8,400	8,400	36,345
(3)			Overtime		30,000	30,000	30,000
(4)			Travel Allowance		17,280	17,280	17,280
(5)			Housing Allowance		262,000	262,000	262,000
(6)			Representation Allowance		229,378	229,378	218,174
			Total Item 102		1,159,296	1,159,296	1,171,585
			Total Subprogram 0076: Overseas Missions - Cuba		1,159,296	1,159,296	1,171,585

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 32 MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			330. Direction Formulation and Implementation of Foreign Policy Subprogram 7081: FOREIGN TRADE <i>Statutory Personal Emoluments</i>				
(1)	1	1	Permanent Secretary	S.1	147,926	147,926	147,926
(2)	1	1	Director	S.2	135,024	135,024	135,024
(3)	1	1	Chief Economist	S.5	98,087	98,087	98,087
(4)	2	2	Senior Economist	Z.6-1	137,022	137,022	137,022
(5)	1	1	Administrative Officer	Z.6- 1	68,511	68,511	68,511
(6)	2	2	Economist I/II	Z.10-3 Z.16-11 Z.16-11	114,240	114,240	126,426
(7)	2	2	Executive Secretary/Secretary	Z.23-17	96,704	96,704	98,188
(8)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(9)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(10)	2	2	Clerical Officers	Z.38-24	71,294	71,294	71,294
(11)	2	2	Stenographer/Typist	Z.38-24	71,294	71,294	71,294
(12)	1	1	Driver /Messenger	Z.38-30	30,192	30,192	30,192
(13)	1	1	Maid	CX	23,243	23,243	23,243
	18	18	Total Item 101		1,078,805	1,078,805	1,092,475
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		557,167	557,167	326,892
(2)			Acting Allowances and Payment of Substitutes		33,495	33,495	10,024
(3)			Overtime		12,000	12,000	12,000
(4)			Entertainment Allowances		50,199	50,199	28,962
(5)			Travel Allowance		44,353	44,353	25,770
(6)			Telephone Allowance		8,013	8,013	5,074
(7)			Terminal Pay				
			Total Item 102		705,227	705,227	408,722
103.			<i>National Insurance Contributions</i>				
(1)					112,791	112,791	117,418
			Total Item 103		112,791	112,791	117,418
	18	18	Total Subprogram 7081: Foreign Trade		1,896,823	1,896,823	1,618,615

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Direction and Policy Formulation Services				
			Subprogram: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
	1		Permanent Secretary	S.1	147,927	147,927	
	1		Deputy Permanent Secretary	S.3	121,350	121,350	
	1		Senior Administrative Officer	S.6	88,183	88,183	
	2		Administrative Officer I	Z.6-1	137,022	137,022	
	2		Administrative Office II	Z.16-8	110,680	110,680	
	1		Programme Officer I/II	Z.10-3/ 16-11	61,671	61,671	
	1		Accountant	Z.16-8	55,340	55,340	
	1		Manager - Information Systems	S.6	88,183	88,183	
	4		Executive Secretary/ Secretary	Z.16-11 Z.23-17	186,543	186,543	
	1		Personnel Officer	Z16-8	55,340	55,340	
	1		Assistant Accountant	Z.23-17	42,634	42,634	
	1		Accounts Officer	Z.23-17	42,634	42,634	
	1		Senior Clerk	Z.23-17	42,634	42,634	
	6		Clerical Officer	Z.38-24	213,882	213,882	
	4		Steno/Typist	Z.36-24	142,588	142,588	
	2		Telephone-Operator/Receptionist	Z.38-30	55,462	55,462	
			Telephone Operator	Z.38-30			
	1		Driver/Messenger	Z.38-30	30,193	30,193	
	1		Clerk/Typist	Z.38-24	35,647	35,647	
	1		Supervisor C	Cat. VII	24,175	24,175	
	1		Maid	Cat. X	23,245	23,245	
	6		General Workers	Cat. X	139,470	139,470	
	3		Watchman	Cat. XA	69,858	69,858	
	43		Total Item		1,914,661	1,914,661	
			<i>Other Personal Emoluments</i>				
			Salaries		229,757	229,757	
			Acting Allowances and Payment of Substitutes		122,458	122,458	
			Overtime		4,500	4,500	
			Duty Allowance		1,200	1,200	
			Entertainment Allowance		24,288	24,288	
			Travel Allowance		23,410	23,410	
			Telephone Allowance		6,356	6,356	
			Total Item		411,969	411,969	
			<i>National Insurance Contributions</i>		165,340	165,340	
			Total Item		165,340	165,340	
	43		Total subprogram: General Management and Coordination Services		2,491,970	2,491,970	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Direction and Policy Formulation Services				
			Subprogram: HOUSING PLANNING UNIT				
			<i>Statutory Personal Emoluments</i>				
	1		Chief Housing Planner	S.5	98,088	98,088	
	2		Senior Housing Planner	Z.6-1	137,022	137,022	
	2		Housing Planner I/ Housing Planner II	Z.10-3/ Z.16-11	114,762	114,762	
	1		Supervisor Investigator	Z.16-11	50,887	50,887	
	5		Research Investigator	Z.23-17	50,887	50,887	
	2		Technical Assistant	Z.23-17	213,170	213,170	
	1		Senior Technical Assistant	Z.16-11	85,268	85,268	
	14		Total Item		750,084	750,084	
			<i>Other Personal Emoluments</i>				
			Acting Allowances and Payment of Substitutes		15,945	15,945	
			Travel Allowance		38,961	38,961	
			Telephone Allowance		1,050	1,050	
			Total Item		55,956	55,956	
			<i>National Insurance Contributions</i>		58,237	58,237	
			Total Item		58,237	58,237	
	14		Total Subprogram: Housing Planning Unit		864,277	864,277	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Direction and Policy Formulation Services				
			Subprogram: TENANTRIES, RELOCATION AND REDEVELOPMENT				
			<i>Statutory Personal Emoluments</i>				
	1		Clerical Officer	Z.38-24	35,647	35,647	
	1		Total Item		35,647	35,647	
			<i>National Insurance Contributions</i>		3,654	3,654	
			Total Item		3,654	3,654	
	1		Total Subprogram: Tenantries, Relocation & Redevelopment		39,301	39,301	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Land Use Regulation and Certification Programme				
			Subprogram : LANDS AND SURVEYS DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
	1		Chief Surveyor	S.4	109,115	109,115	
	3		Senior Surveyor	S.7	244,728	244,728	
	1		Manager Information Systems	S.6	88,183	88,183	
	1		Technical Officer	Z.6-1	58,586	58,586	
	8		Land Surveyor	Z.10-1	461,650	461,650	
	1		Senior Compiler/Operator	Z.10-6	58,586	58,586	
	1		Administrative Officer II	Z.16-8	55,340	55,340	
	1		Senior Draughtsman	Z.16-11	50,887	50,887	
	4		Draughtsman	Z.23-17	170,536	170,536	
	2		Computer Operator/Compiler	Z.23-17	83,937	83,937	
	1		Storekeeper	Z.33-24	34,649	34,649	
	2		Clerical Officer	Z.38-24	69,256	69,256	
	1		Stenographer/Typist	Z.38-24	35,647	35,647	
	1		Messenger	Z.38-30	30,193	30,193	
	3		Driver/Supervisor	Cat. V	83,403	83,403	
	11		Chainman	Cat. VIII - Cat. VII	275,093	275,093	
	4		General Worker	Cat. X/IX	92,980	92,980	
	1		Maid	Cat. X	23,245	23,245	
	47		Total Item		2,026,014	2,026,014	
			<i>Other Personal Emoluments</i>				
			Salaries		284,445	284,445	
			Acting Allowances and Payment of Substitutes		57,962	57,962	
			Overtime		9,500	9,500	
			Entertainment Allowance		8,280	8,280	
			Travel Allowance		9,150	9,150	
			Telephone Allowance		2,540	2,540	
			Total Item		371,877	371,877	
			<i>National Insurance Contributions</i>				
			Total Item		193,689	193,689	
			Total Item		193,689	193,689	
	47		Total Subprogram : Lands and Surveys Department		2,591,580	2,591,580	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Land Use Regulation and Certification Programme				
			Subprogram: LAND REGISTRY				
			<i>Statutory Personal Emoluments</i>				
			<i>Land Registration</i>				
	1		Registrar of Titles	S.3	121,350	121,350	
	1		Deputy Registrar of Titles	S.6	88,183	88,183	
	1		Manager, Information Systems	S.6	88,183	88,183	
	1		Registration Officer	Z. 3-1	68,511	68,511	
	2		Assistant Registrar	Z.6-1	137,022	137,022	
	1		Accountant	Z.16-8	55,340	55,340	
	3		Senior Legal Assistant	Z.16-11	152,661	152,661	
	1		Executive Officer	Z.16-11	50,887	50,887	
	1		Legal Secretary/ Secretary	Z.16-11/ Z.23 17	50,887	50,887	
	5		Legal Assistant	Z.23 17	213,170	213,170	
	1		Assistant Accountant	Z.23 17	42,634	42,634	
	1		Senior Clerk	Z.23 17	42,634	42,634	
	1		Senior Machine Operator	Z.23-17	42,634	42,634	
	7		Clerical Officer	Z.38-24	249,522	249,522	
	6		Stenographer/Typist	Z.38-24	213,876	213,876	
	2		Machine Operator	Z.38-24	71,292	71,292	
	1		Receptionist	Z.38-30	30,192	30,192	
	2		Vault Attendant	Z.38-30	60,384	60,384	
	1		Driver/Messenger	Z.38-30	30,192	30,192	
	1		Maid	Cat. X	23,243	23,243	
	1		General Worker	Cat. X	23,243	23,243	
			LAND ADJUDICATION				
	2		Commissioner of Titles	S.1	295,854	295,854	
	1		Chief Registration Officer	S.3	121,350	121,350	
	2		Senior Registration Officer	S.6	176,366	176,366	
	1		Principal Legal Assistant	Z.10-6	58,586	58,586	
	1		Senior Legal Assistant	Z.16-11	50,887	50,887	
	7		Legal Assistant	Z.23-17	298,438	298,438	
	2		Stenographer/Typist	Z.38-24	71,294	71,294	
	57		Total Item		2,928,815	2,928,815	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			<i>Other Personal Emoluments</i>				
			Salaries		75,519	75,519	
			Entertainment Allowance		48,576	48,576	
			Acting Allowance and Payment of Substitutes		196,466	196,466	
			Overtime		26,698	26,698	
			Travel Allowance		46,820	46,820	
			Telephone Allowance		10,686	10,686	
			Total Item		404,765	404,765	
			<i>National Insurance Contributions</i>		237,217	237,217	
			Total Item		237,217	237,217	
	57		Total Subprogram : Land Registry		3,570,797	3,570,797	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Land Property Acquisition and Management Programme				
			Subprogram : LEGAL UNIT				
			<i>Statutory Personal Emoluments</i>				
	1		Chief Legal Officer	S.3	121,350	121,350	
	1		Principal Legal Officer/ Principal Crown Counsel/	S.5/ S.4	109,115	109,115	
	2		Senior Legal Officer Legal Officer	S.6/ Z.3-1	137,022	137,022	
	1		Principal Legal Assistant	Z.13-1	68,511	68,511	
	5		Senior Legal Assistant/ Legal Assistant	Z.16-11/ Z.23-17	254,435	254,435	
	10		Total Item		690,433	690,433	
			<i>Other Personal Emoluments</i>				
			Salaries		88,183	88,183	
			Acting Allowance and Payment of Substitutes		41,122	41,122	
			Entertainment Allowance		16,560	16,560	
			Travel Allowance		18,300	18,300	
			Telephone Allowance		4,360	4,360	
			Total Item		168,525	168,525	
			<i>National Insurance Contributions</i>		52,667	52,667	
			Total Item		52,667	52,667	
	10		Total Subprogram : Legal Unit		911,625	911,625	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Land Property Acquisition and Management Programme				
			Subprogram : PROPERTY MANAGEMENT				
			<i>Statutory Personal Emoluments</i>				
	1		Chief Property Manager	S.4	109,115	109,115	
	1		Senior Property Manager	S.7	81,576	81,576	
	1		Property Manager	Z.6-1	68,511	68,511	
	1		Maintenance Supervisor II	Z.16-11	50,887	50,887	
	2		Assistant Property Manager	Z.16-11	99,177	99,177	
	2		Terrier Officer	Z.23-17	85,268	85,268	
	1		Trainee Property Manager	Z.16-11	50,887	50,887	
	9		Total Item		545,421	545,421	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		168,071	168,071	
			Acting Allowance and Payment of Substitutes		25,834	25,834	
			Entertainment Allowance		7,728	7,728	
			Travel Allowance		8,540	8,540	
			Telephone Allowance		1,456	1,456	
			Total Item		211,629	211,629	
			<i>National Insurance Contributions</i>		54,159	54,159	
			Total Item		54,159	54,159	
	9		Total Subprogram: Property Management		811,209	811,209	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF HOUSING AND LANDS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			<p>Housing and Neighbourhood Upgrading Project</p> <p>Subprogram : HOUSING SUBSIDY AND NEIGHBOURHOOD DEVELOPMENT</p> <p><i>Other Personal Emoluments</i></p> <p>Salaries 640,618 640,618</p> <p>Acting Allowance and Payment of Substitutes 49,498 49,498</p> <p>Entertainment Allowance 7,728 7,728</p> <p>Travel Allowance 8,540 8,540</p> <p>Telephone Allowance 1,456 1,456</p>				
			Total Item		707,840	707,840	
			<i>National Insurance Contributions</i>		50,479	50,479	
			Total Item		50,479	50,479	
			Total Subprogram: Housing Subsidy and Neighbourhood Development		758,319	758,319	

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Transport and Works

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
40.	Ministry of Transport and Works						
	040. Direction and Policy Formulation Services						
7085.	General Management and Coordination Services	7,618,819	682,434		79,193	673,017	9,053,463
0510.	Technical Management Services	731,784	28,177		80,574	42,600	883,135
	510. Road Network Services						
0511.	Highway Construction and Maintenance Services	25,449,974	4,411,445		604,973	2,708,123	33,174,515
0545.	Road Rehabilitation Special Project	2,414,205	75,000		50,000	238,833	2,778,038
	Special Works						
0516.	Scotland District Special Works	1,182,190	20,000		25,000	115,524	1,342,714
0517.	General Maintenance	5,821,303	669,487		75,829	570,195	7,136,814
0518.	Major Works & Renovations	3,040,354	100,000			288,809	3,429,163
	514. Government Vehicle Services						
0519.	Vehicle and Equipment Workshop	3,905,779	106,019		26,303	371,250	4,409,351
	Total Carried Forward	50,164,408	6,092,562		941,872	5,008,351	62,207,193

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Transport and Works**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
	Total Brought Forward	50,164,408	6,092,562		941,872	5,008,351	62,207,193
0521.	515. Electrical Engineering Services Government Electrical Engineer's Department	2,242,043	132,205		15,174	192,992	2,582,414
0523.	516. Public Transportation Services Licensing, Inspection of Vehicles	4,067,395	827,895		80,755	423,291	5,399,336
0525.	Improvement to Traffic Management	836,694	50,000			85,363	972,057
0526.	Parking System Car Parks	568,177	50,000			62,838	681,015
	Total	57,878,717	7,152,662		1,037,801	5,772,835	71,842,015

NOTES:

The Permanent Secretary, Ministry of Transport and Works is the Accounting Officer for Head 40.

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Housing and Lands, Urban and Rural Development

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
41.	Ministry of Housing and Lands Urban and Rural Development						
7090.	040. Direction and Policy Formulation Services General Management and Coordination Services	1,958,476	371,938		56,234	185,798	2,572,446
0531	Housing Planning Unit	753,911	18,179		40,011	59,770	871,871
0532	Tenancies, Relocation and Redevelopment	35,647				3,654	39,301
0535	521. Land Use Regulation and Certification Programme Lands and Surveys Department	2,042,701	353,660		19,970	199,610	2,615,941
0536	Land Registry	2,928,815	262,422		106,152	241,357	3,538,746
0538	522. Land Property Acquisition and Management Programme Legal Unit	690,433	116,450		40,382	55,953	903,218
0539	Property Management	546,878	196,521		17,724	55,430	816,553
0500	525. Housing and Neighbourhood Upgrading Project Housing Subsidy and Neighbourhood Development		732,663		17,724	54,585	804,972
	Total	8,956,861	2,051,833		298,197	856,157	12,163,048

NOTE: The Permanent Secretary, Ministry of Housing & Lands, Urban & Rural Development is the Accounting Officer for Head 41.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 41 MINISTRY OF HOUSING AND LANDS, URBAN AND RURAL DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			040. Direction and Policy Formulation Services Subprogram 7090: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Permanent Secretary	S.1			147,927
(2)		1	Deputy Permanent Secretary	S.3			121,350
(3)		1	Senior Administrative Officer	S.6			88,183
(4)		1	Manager - Information Systems	S.6			88,183
(5)		2	Administrative Officer I	Z.6-1			137,022
(6)		2	Administrative Office II	Z.16-8			110,680
(7)		1	Programme Officer I/II	Z.10-3/ Z.16-11/			63,875
(8)		1	Accountant	Z.16-8			49,403
(9)		1	Personnel Officer	Z16-8			55,340
(10)		5	Executive Secretary/ Secretary	Z.16-11 Z.23-17			237,929
(11)		1	Assistant Accountant	Z.23-17			39,640
(12)		1	Accounts Officer	Z.23-17			42,634
(13)		1	Senior Clerk	Z.23-17			38,906
(14)		6	Clerical Officer	Z.38-24			213,882
(15)		4	Steno/Typist	Z.36-24			142,588
(16)		1	Clerk/Typist	Z.38-24			35,647
(17)		2	Telephone-Operator/Receptionist	Z.38-30			57,200
(18)		1	Driver/Messenger	Z.38-30			30,193
(19)		1	Supervisor C	Cat. VII			25,321
(20)		1	Maid	Cat. X			23,245
(21)		6	General Workers	Cat. X			139,470
(22)		3	Watchman	Cat. XA			69,858
		44	Total Item 101				1,958,476
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries				232,989
(2)			Acting Allowances and Payment of Substitutes				133,949
(3)			Overtime				5,000
(4)			Duty Allowance				1,200
(5)			Entertainment Allowance				24,288
(6)			Travel Allowance				23,410
(7)			Telephone Allowance				7,336
			Total Item 102				428,172
103.			<i>National Insurance Contributions</i>				
(1)							185,798
			Total Item 103				185,798
		44	Total subprogram 7090: General Management and Coordination Services				2,572,446

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Social Care, Constituency Empowerment
and Community Development**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
42.	Ministry of Social Care Constituency Empowerment and Community Development						
7155.	040. Direction and Policy Formulation Services General Management and Coordination Services	970,991	230,488		40,531	84,292	1,326,302
0426.	422. Community Development Community Development Department	1,886,413	397,909		967	194,682	2,479,971
0427. 0435.	423. Personal Social Services Delivery Programme Welfare Department National Disability Unit	2,849,292 726,533	252,514 101,616		5,250 14,173	254,795 68,348	3,361,851 910,670
0439.	633. Social Policy, Research and Planning Bureau of Social Policy, Research and Planning		338,612		17,070	25,219	380,901
	Total	6,433,229	1,321,139		77,991	627,336	8,459,695

NOTE: The Permanent Secretary, Ministry of Social Care, Constituency Empowerment and Community Development is the Accounting Officer for Head 42.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 42 MINISTRY OF SOCIAL CARE, CONSTITUENCY EMPOWERMENT AND COMMUNITY DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 7155: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)		1	Permanent Secretary	S.1			147,927
(2)		1	Project Coordinator	S.5			98,087
(3)		1	Senior Administrative Officer	S.6			88,184
(4)		1	Administrative Officer I	Z.6-1			68,511
(5)		1	Senior Accountant	Z.6-1			68,511
(6)		1	Administrative Officer II	Z.16-11			55,340
(7)		1	Assistant Accountant	Z.23-17			42,634
(8)		3	Secretary/Executive Secretary	Z.23-17 Z.17-11			100,414
(9)		1	Field Investigator	Z.23-17			42,634
(10)		3	Clerical Officers	Z.38-25			106,941
(11)		2	Stenographer/Typist	Z.38-24			65,732
(13)		1	Receptionist /Typist	Z.38-24			32,640
(14)		1	Driver/ Messenger /Messenger	Z.38-30			30,193
(15)		1	Maid	CX			23,243
		18	Total Item 101				970,991
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				164,988
(2)			Acting Allowance and Payment of Substitutes				65,000
(3)			Overtime				500
(4)			Entertainment Allowance				14,066
(5)			Duty Allowance				1,350
(6)			Commutated Travel				21,384
(7)			Telephone Allowance				3,731
			Total Item 102				271,019
103.			<i>National Insurance Contributions</i>				
(1)							84,292
			Total Item 103				84,292
		18	Total Subprogram 7155: General Management and Coordination Services				1,326,302

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 42 MINISTRY OF SOCIAL CARE, CONSTITUENCY EMPOWERMENT AND COMMUNITY DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			422. Community Development				
			Subprogram 0426: COMMUNITY DEVELOPMENT DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
101.			Chief Community Development Officer	S.5			98,087
(1)		1					
(2)		1	Deputy Chief Community Development Officer	S.7			81,575
(3)		1	Program Co-ordinator	Z.5-3			63,874
(4)		3	Senior Community Development Officer	Z.6-1			205,533
(5)		5	Community Development Officer I	Z.16-11 (Q.B.) Z.10-6			292,930
(6)		1	Assistant Accountant	Z.23-17			42,634
(7)		2	Clerical Officer	Z.38-24			71,292
(8)		2	Stenographer/Typist	Z.38-24			71,292
(9)		29	Community Development Aide	Z.38-30			875,568
(10)		2	Driver/Operator	Z.38-30			60,384
(11)		1	Maid	CX			23,244
		48	Total Item 101				1,886,413
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff				254,642
(1)			Acting Allowance and Payment of Substitutes				126,767
(2)			Overtime				16,500
(3)			Telephone Allowance				967
(4)							
			Total Item 102				398,876
103.			<i>National Insurance Contributions</i>				194,682
(1)							
			Total Item 103				194,682
		48	Total Subprogram 0426: Community Development Department				2,479,971

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 42 MINISTRY OF SOCIAL CARE, CONSTITUENCY EMPOWERMENT AND COMMUNITY DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			423. Personal Social Services Delivery Programme				
			Subprogram 0427: WELFARE DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)		1	Chief Welfare Officer	S.5			98,087
(2)		1	Deputy Chief Welfare Officer	S.7			81,575
(3)		4	Senior Welfare Officer	Z.6-1			274,044
(4)		23	Welfare Officer I/II	Z.10-6 (Q.B.) 16-11 Z. 23-17			1,264,437
(5)		1	Senior Accountant	Z.6-1			68,511
(6)		1	Accountant	Z.16-8			55,339
(7)		1	Executive Officer	Z.6-11			50,887
(8)		1	Assistant Accountant	Z.23-17			42,634
(9)		1	Senior Clerk	Z.23-17			42,634
(10)		12	Clerical Officer	Z.38-24			427,752
(11)		1	Secretary	Z.23-17			50,887
(12)		4	Stenographer/Typist	Z.38-24			142,584
(13)		1	Receptionist	Z.38-30			30,192
(14)		1	Clerk/Typist	Z.38-24			35,646
(15)		3	Messenger	Z.38-30			90,576
(16)		1	Porter	CIX			23,772
(17)		3	General Worker	CX			69,735
(18)		1	Watchman	CIX			
		61	Total Item 101				2,849,292
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				46,496
(2)			Acting Allowance and Payment of Substitutes				196,700
(3)			Overtime				9,318
(4)			Telephone Allowance				5,250
			Total Item 102				257,764
103.			<i>National Insurance Contributions</i>				
(1)							254,795
			Total Items 103				254,795
		61	Total Subprogram 0427: Welfare Department				3,361,851

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 42 MINISTRY OF SOCIAL CARE, CONSTITUENCY EMPOWERMENT AND COMMUNITY DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			423. Personal Social Services Delivery Programme				
			Subprogram 0435: NATIONAL DISABILITY UNIT				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)		1	Director	S.5			98,087
(2)		1	Assistant Director	S.9			71,026
(3)		3	Social Worker	Z.10-6 (Q.B.) 16-11 Z.23-17			160,360
(4)		1	Executive Officer	Z.16-11			50,887
(5)		1	Assistant Accountant	Z.23-17			40,388
(6)		1	Secretary/ Executive Secretary	Z.23-17 Z.16-11			48,414
(7)		1	Clerk/Typist	Z.38-24			31,232
(8)		1	Receptionist/Typist	Z.38-24			35,646
(9)		1	Stenographer/Typist	Z.38-24			35,646
(10)		1	Driver Messenger/Messenger	Z.38-30			28,165
(11)		1	Driver Attendant	Z.38-30			30,192
(12)		1	Orderly	Z.38-34			26,717
(13)		1	Maid	CX			23,243
(14)		1	General Worker	CIX /CX			23,244
(15)		1	Watchman	CIX A CIX A			23,286
		17	Total Item 101				726,533
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				38,767
(2)			Acting Allowance and Payment of Substitutes				44,349
(3)			Overtime				18,500
(4)			Telephone Allowance				933
(5)			Non-Pensionable Allowance				13,240
							115,789
			Total Items 102				115,789
103.			<i>National Insurance Contributions</i>				
(1)							68,348
			Total Items 103				68,348
		17	Total Subprogram 0435: National Disability Unit				910,670

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 42 MINISTRY OF SOCIAL CARE, CONSTITUENCY EMPOWERMENT AND COMMUNITY DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			633. Social Policy, Research and Planning				
(1)			Subprogram 0439: BUREAU OF SOCIAL PLANNING, AND RESEARCH				
(2)			<i>Other Personal Emoluments</i> Temporary Staff				327,578
(3)			Acting Allowance and Payment of Substitutes				11,034
(4)			Commuted Travel				8,225
(5)			Telephone Allowance				1,398
			Entertainment Allowance				7,447
			Total Item 102				355,682
103.			<i>National Insurance Contributions</i>				
(1)							25,219
			Total Item 103				25,219
			Total Subprogram 0439: Bureau of Social Planning and Research				380,901

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Commerce and Trade

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
44	Ministry of Commerce and Trade						
7030.	040. Direction and Policy Formulation Services General Management and Coordination Services	1,601,074	168,400		49,120	131,594	1,950,188
0460.	National Council for Science and Technology	281,782	14,065		17,070	17,811	330,728
0480.	Office of Supervisor of Insolvency	198,632	74,753		17,070	17,392	307,847
0483.	Modernization of the Barbados National Standards System		240,081		18,003	11,169	269,253
0465.	462. Cooperatives Development Cooperatives Department	708,633	38,916		932	60,107	808,588
0469.	463. Utilities Regulation Office of Public Counsel	252,166	119,513		18,003	22,860	412,542
0485.	480. Development of Commerce, and Consumer Affairs Department of Commerce and Consumer Affairs	1,526,017	103,543		18,003	126,089	1,773,652
	Total	4,568,304	759,271		138,201	387,022	5,852,798

NOTE: The Permanent Secretary - Ministry of Commerce and Trade is the Accounting Officer for Head 44

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 44 MINISTRY OF COMMERCE AND TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 7030: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)		1	Permanent Secretary	S.1			147,926
(2)		1	Deputy Permanent Secretary	S.3			121,350
(3)		1	Chief Economist	S.5			98,087
(4)		1	E-Commerce Development Officer	S.7			81,575
(5)		2	Administrative Officer I	Z.6-1			137,021
(6)		2	Senior Economist	Z.6-1			68,511
(7)		3	Economist I/II	Z.10-3			63,874
(8)		1	Administrative Officer II	Z.16-8			55,339
(9)		1	Executive Officer	Z.16-11			50,887
(10)		1	Accountant	Z.16-8			49,403
(11)		1	Assistant Accountant	Z.23-17			42,634
(12)		1	Senior Clerk	Z.23-17			42,634
(13)		5	Clerical Officer	Z.38-24			178,232
(14)		2	Executive Secretary/ Secretary	Z16-11/ Z.23-17			101,774
(15)		5	Stenographer/Typist	Z.23-21/ Z.38-24/			178,230
(16)		1	Telephone Operator/Receptionist	Z.38-30			30,192
(17)		1	Driver/Messenger	Z.38-30			30,192
(18)		1	Messenger	Z.38-30			30,192
(19)		2	Cleaner	CX			46,490
(20)		1	Maid	CX			23,245
(21)		1	Watchman	CX			23,286
		35	Total Item 101				1,601,074

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 44 MINISTRY OF COMMERCE AND TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				66,982
(2)			Acting Allowances and Payment of Substitutes				85,690
(3)			Overtime				15,728
(4)			Entertainment Allowance				22,341
(5)			Telephone Allowance				4,195
(6)			Travel Allowance				21,384
(7)			Duty Allowance				1,200
			Total Item 102				217,520
103.			<i>National Insurance Contributions</i>				
(1)							131,594
			Total Item 103				131,594
		35	Total Subprogram 7030: General Management and Coordination Services				1,950,188

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 44 MINISTRY OF COMMERCE AND TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			040. Direction and Policy Formulation Services Subprogram 0460: NATIONAL COUNCIL FOR SCIENCE AND TECHNOLOGY <i>Statutory Personal Emoluments</i>				
(1)		1	Director	S.4			109,114
(2)		2	Senior Technical Officer	Z.10-1			137,022
(3)		1	Stenographer/Typist	Z.38-24			35,646
		4	Total Item 101				281,782
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes				14,065
(2)			Entertainment Allowance				7,447
(3)			Telephone Allowance				1,398
(4)			Travel Allowance				8,225
			Total Item 102				31,135
103.			<i>National Insurance Contributions</i>				
(1)							17,811
			Total Item 103				17,811
		4	Total Subprogram 0460: National Council for Science and Technology				330,728

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 44 MINISTRY OF COMMERCE AND TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			040. Direction and Policy Formulation Services Subprogram 0480: OFFICE OF SUPERVISOR OF INSOLVENCY <i>Statutory Personal Emoluments</i> Supervisor of Insolvency	S.3			121,350
(1)		1	Supervisor of Insolvency	Z.23-17			42,634
(2)		1	Executive Secretary/Secretary	Z.38-24			34,648
(3)		1	Clerk/Typist				
		3	Total Item 101				198,632
102.			<i>Other Personal Emoluments</i> Temporary Staff				63,874
(1)			Acting Allowances and Payment of Substitutes				9,379
(2)			Overtime				1,500
(3)			Entertainment Allowance				7,447
(4)			Telephone Allowance				1,398
(5)			Travel Allowance				8,225
(6)							
			Total Item 102				91,823
103.			<i>National Insurance Contributions</i>				17,392
(1)							
			Total Item 103				17,392
		3	Total Subprogram 0480: Office of Supervisor of Insolvency				307,847

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 44 MINISTRY OF COMMERCE AND TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			040. Direction and Policy Formulation Services Subprogram 0483: MODERNISATION OF THE BARBADOS NATIONAL STANDARDS SYSTEM				
(1)			<i>Other Personal Emoluments</i> Temporary Staff				232,777
(2)			Acting Allowances and Payment of Substitutes				7,304
(3)			Entertainment Allowance				7,447
(4)			Telephone Allowance				2,331
(5)			Travel Allowance				8,225
			Total Item 102				258,084
103.			<i>National Insurance Contributions</i>				11,169
(1)			Total Item 103				11,169
			Total Subprogram 0483: Modernisation of the Barbados National Standards System				269,253

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 44 MINISTRY OF COMMERCE AND TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			462. Cooperatives Development Subprogram 0465: COOPERATIVES DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)		1	Registrar	S.5			98,087
(2)		1	Deputy Registrar	S.8			75,519
(3)		1	Senior Cooperatives Officer	Z.10- 3			63,874
(4)		6	Cooperatives Officer I/II	Z.16-11/ Z.23-17			305,322
(5)		2	Clerical Officer	Z.38-24			71,293
(6)		2	Stenographer Typist	Z.38-24			71,293
(7)		1	Maid	CX			23,245
		14	Total Item 101				708,633
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payment of Substitutes				38,916
(2)			Telephone Allowance				932
			Total Item 102				39,848
103.			<i>National Insurance Contributions</i>				
(1)							60,107
			Total Item 103				60,107
		14	Total Subprogram 0465: Cooperatives Department				808,588

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 44 MINISTRY OF COMMERCE AND TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			463. Utilities Regulation Subprogram 0469: OFFICE OF PUBLIC COUNSEL <i>Statutory Personal Emoluments</i>				
(1)		1	Public Counsel	S.3			121,350
(2)		1	Investigations Officer	S.6			88,182
(3)		1	Secretary	Z.23-17			42,634
(4)			Cleaner	CX			
		3	Total Item 101				252,166
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				104,157
(2)			Acting Allowances and Payment of Substitutes				15,356
(3)			Entertainment Allowance				7,447
(4)			Telephone Allowance				2,331
(5)			Travel Allowance				8,225
			Total Item 102				137,516
103.			<i>National Insurance Contributions</i>				
(1)							22,860
			Total Item 103				22,860
		3	Total Subprogram 0469: Office of Public Counsel				412,542

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 44 MINISTRY OF COMMERCE AND TRADE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			480. Development of Commerce and Consumer Affairs				
			Subprogram 0485: DEPARTMENT OF COMMERCE AND CONSUMER AFFAIRS				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)		1	Director	S.4			109,114
(2)		1	Deputy Director	S.6			88,182
(3)		1	Senior Trade Officer	Z.6-1			68,511
(4)		1	Senior Consumer Affairs Officer	Z.6-1			68,511
(5)		2	Trade Officer	Z.10-3			127,748
(6)		2	Trading Standards Officer	Z.10-3			127,748
(7)		1	Senior Legal Assistant	Z.16-11			50,887
(8)		4	Trading Standard Inspector I	Z.23-14			183,966
(9)		7	Trading Standard Inspector II	Z.27-20			277,474
(10)		2	Senior Clerk	Z.23-17			85,267
(11)		6	Clerical Officer	Z.38-24			213,879
(12)		2	Stenographer/Typist	Z.38-24			71,293
(13)		1	Messenger	Z.38-30			30,192
(14)		1	Maid	CX			23,245
		32	Total Item 101				1,526,017
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				
(2)			Acting Allowances and Payment of Substitutes				59,925
(3)			Entertainment Allowance				7,447
(4)			Overtime				43,618
(5)			Telephone Allowance				2,331
(6)			Travel Allowance				8,225
			Total Item 102				121,546
103.			<i>National Insurance Contributions</i>				126,089
(1)			Total Item 103				126,089
		32	Total Subprogram 0485: Department of Commerce and Consumer Affairs				1,773,652

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of the Environment,
Water Resource Management and Drainage

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
45.	Ministry of the Environment, Water Resources Management and Drainage						
0373.	400. Environmental Health Services Solid Waste Project		506,221		829	47,942	554,992
0501.	511. Drainage Services National Environmental Enhancement Programme		4,645,089		85,000	473,873	5,203,962
0515.	Maintenance of Drainage to Prevent Flooding	3,426,656	492,032		92,651	357,852	4,369,191
7095.	650. Preservation and Conservation of the Terrestrial and Marine Environment General Management and Coordination Services	1,603,181	486,176		51,037	155,801	2,296,195
0384.	Environmental Unit	499,879	16,085		932	35,083	551,979
0387.	Coastal Zone Management Unit	1,243,342	220,036		26,718	108,985	1,599,081
0393.	Gully Ecosystems		178,859		9,157	9,430	197,446
0399.	Botanical Gardens		43,939			4,504	48,443
0555.	Natural Heritage Unit	538,767	46,393		9,312	69,351	663,823
0411.	651. Primary Environmental Care Services Environmental Protection Department	2,499,918	357,101		25,638	302,377	3,185,034
	Total	9,811,743	6,991,931		301,274	1,565,198	18,670,146

NOTE: The Permanent Secretary, Ministry of the Environment, Water Resource Management and Drainage is the Accounting Officer for Head 45.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 45 MINISTRY OF THE ENVIRONMENT, WATER RESOURCE MANAGEMENT AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			400. Environmental Health Services				
			Subprogram 0373:				
			SOLID WASTE PROJECT				
			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				482,238
(2)			Acting Allowance and Payments of				
			Substitutes				23,983
(3)			Telephone Allowance				829
			Total Item 102				507,050
103.							
(1)			<i>National Insurance Contributions</i>				47,942
			Total Item 103				47,942
			Total Subprogram 0373: Solid Waste Project				554,992

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 45 MINISTRY OF THE ENVIRONMENT, WATER RESOURCE MANAGEMENT AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			511. Drainage Services				
			Subprogram 0501:				
			NATIONAL ENVIRONMENTAL ENHANCEMENT PROGRAMME				
			<i>Other Personal Emoluments</i>				
(1)			Salaries				4,432,740
(2)			Acting Allowances and Payment of Substitutes				190,349
(3)			Allowances				85,000
(4)			Overtime				22,000
			Total Item 102				4,730,089
103.							
(1)			<i>National Insurance Contributions</i>				473,873
			Total Item 103				473,873
			Total Subprogram 0501: National Environmental Enhancement Programme				5,203,962

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 45 MINISTRY OF THE ENVIRONMENT, WATER RESOURCE MANAGEMENT AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			511. Drainage Services Subprogram 0515: MAINTENANCE OF DRAINAGE TO PREVENT FLOODING <i>Statutory Personal Emoluments</i>				
(1)		1	Senior Technical Officer	S.6			88,182
(2)		1	Technician I	Z.16-11			50,887
(3)		1	Senior Well Inspector	Z.10-6			58,586
(4)		3	Inspector of Wells	Z.23-17			127,992
(5)		7	Section Leader	CI			249,984
(6)		1	Data Entry Operator	Z.33-24			35,646
(7)		10	Supervisor A	CIII			308,380
(8)		4	Supervisor B	CVI			106,620
(9)		4	Operator V	CVIII			96,700
(10)		93	Heavy Duty General Worker	CIX			2,210,703
(11)		4	General Worker	CX			92,976
		129	Total Item 101				3,426,656
102.			<i>Other Personal Emoluments</i>				
(1)		4	Salaries				179,901
(2)			Overtime				188,883
(3)			Acting Allowances and Payment of Substitutes				123,248
(4)			Hazard Allowance				75,000
(5)			Telephone Allowance				2,118
(6)			Entertainment Allowance				7,381
(7)			Travel Allowance				8,152
			Total Item 102				584,683
103.			<i>National Insurance Contributions</i>				
(1)							357,852
			Total Item 103				357,852
		133	Total Subprogram 0515: Maintenance of Drainage to Prevent Flooding				4,369,191

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 45 MINISTRY OF THE ENVIRONMENT, WATER RESOURCE MANAGEMENT AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			650. Preservation and Conservation of the Terrestrial and Marine Environment				
			Subprogram 7095: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)		1	Permanent Secretary	S.1			147,927
(2)		1	Senior Administrative Officer	S.6			88,183
(3)		1	Administrative Officer I	Z.6-1			67,352
(4)		1	Administrative Officer II	Z.16-8			55,340
(5)		1	Technician	Z.10-6			58,586
(6)		2	Executive Secretary/ Secretary	Z.16-11/ Z.23-17			101,776
(7)		1	Accountant	Z.16-8			47,919
(8)		1	Assistant Accountant	Z.23-17			42,634
(9)		1	Assistant Personnel Officer	Z.23-17			42,634
(10)		1	Senior Clerk	Z.23-17			42,634
(11)		4	Clerical Officer	Z.38-24			142,584
(12)		3	Clerk/Typist	Z.38-24			97,887
(13)		4	Stenographer/Typist	Z.38-24			138,214
(14)		1	Library Assistant III	Z.38-24			45,693
(15)		1	Supervisor	Z.33-24			35,647
(16)		1	Telephone Operator/Receptionist	Z.38-24			30,192
(17)		1	Driver/Messenger	Z.38-30			30,194
(18)		1	Foreman	Cat III			30,839
(19)		1	Irrigator	Cat VIII			24,176
(20)		1	Sprayman	Cat VII			25,322
(21)		10	General Workers	Cat IX			237,713
(22)		1	Watchman	CX			23,245
(23)		2	Maid	CX			46,490
		42	Total Item 101				1,603,181
102.			<i>Other Personal Emoluments</i>				
(1)		5	Salaries				391,702
(2)			Acting Allowance and Payment of Substitutes				89,474
(3)			Entertainment Allowance				23,189
(4)			Travel Allowance				19,922
(5)			Overtime				5,000
(6)			Telephone Allowance				6,526
(7)			Duty allowance				1,400
			Total Item 102				537,213
103.			<i>National Insurance Contributions</i>				
(1)							155,801
			Total Item 103				155,801
		47	Total Subprogram 7095: General Management and Coordination Services				2,296,195

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 45 MINISTRY OF THE ENVIRONMENT, WATER RESOURCE MANAGEMENT AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			650. Preservation and Conservation of the Terrestrial and Marine Environment				
			Subprogram 0384: POLICY RESEARCH, PLANNING & INFORMATION UNIT				
			<i>Statutory Personal Emoluments</i>				
	(1)	1	Senior Environmental Officer	S.5			98,087
	(2)	3	Environmental Officer	Z.6-1			205,533
(3)	1	Environmental Education Officer	Z.10-1			68,511	
(4)	2	Research Officer I/II	Z.10-3/ Z.16-11			127,748	
		7	Total Item 101				499,879
102.			<i>Other Personal Emoluments</i>				
	(1)		Acting Allowance and Payment of Substitutes				16,085
	(2)		Telephone Allowance				932
			Total Item 102				17,017
103.			<i>National Insurance Contributions</i>				
	(1)						35,083
			Total Item 103				35,083
		7	Total Subprogram 0384: Policy Research, Planning & Information Unit				551,979

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 45 MINISTRY OF THE ENVIRONMENT, WATER RESOURCE MANAGEMENT AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			650. Preservation and Conservation of the Terrestrial and Marine Environment				
			Subprogram 0387: COASTAL ZONE MANAGEMENT UNIT				
			<i>Statutory Personal Emoluments</i>				
101.							
(1)		1	Director	S.3			121,350
(2)		1	Deputy Director	S.5			98,087
(3)		1	Coastal Engineer	S.8			75,519
(4)		1	Coastal Planner	Z.6-1			68,511
(5)		1	Marine Biologist I/ Marine Biologist II	Z.6-1/ Z.14-1			68,511
(6)		1	Technical Officer I/ Technical Officer II	Z.6-1/ Z.10-6			68,511
(7)		1	Research Officer I/ Research Officer II	Z.10-3/ Z.16-11			63,874
(8)		1	Water Quality Technican	Z.13-8			55,339
(9)		1	Accountant	Z.16-8			48,166
(10)		1	Hydrographer	Z.16-11			50,887
(11)		1	Executive Officer	Z.16-11			47,548
(12)		1	Executive Secretary	Z.16-11			48,414
(13)		1	Library Assistant I/ Library Assistant II/ Library Assistant III	Z.16-11/ Z.23-17/ Z.38-24			46,064
(14)		1	Field Inspector	Z.23-14			44,178
(15)		1	Draughtsman/ Trainee Draughtsman	Z.23-17/ Z.38-24			41,136
(16)		1					29,106
(17)		2	Clerical Officer	Z.38-24			71,292
(18)		2	Clerk/Typist	Z.38-24			71,292
(19)		1	Driver/Messenger	Z.38-30			30,192
(20)		2	Chainman	Cat. VIII			48,350
(21)		1	General Worker	Cat. IX			23,771
(22)		1	Maid	Cat. X			23,244
		25	Total Item 101				1,243,342
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries				167,664
(2)			Acting Allowance and Payment of Substitutes				52,372
(3)			Entertainment Allowance				7,723
(4)			Travel Allowance				15,611
(5)			Telephone Allowance				3,384
			Total Item 102				246,754
103.			<i>National Insurance Contributions</i>				
(1)							108,985
			Total Item 103				108,985
		25	Total Subprogram 0387: Coastal Zone Management Unit				1,599,081

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 45 MINISTRY OF THE ENVIRONMENT, WATER RESOURCE MANAGEMENT AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			650. Preservation and Conservation of the Terrestrial and Marine Environment				
			Subprogram : 0553				
			PROJECT DEVELOPMENT & COORDINATION				
			<i>Other Personal Emoluments</i>				
(1)			Salaries				166,598
(2)			Acting Allowance and Payment of Substitutes				12,261
(3)			Travel Allowance				8,225
(4)			Telephone Allowance				932
			Total Item 102				188,016
103.							
(1)			<i>National Insurance Contributions</i>				9,430
			Total Item 103				9,430
			Total Subprogram :0553 Project Development & Coordination				197,446

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 45 MINISTRY OF THE ENVIRONMENT, WATER RESOURCE MANAGEMENT AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			650. Preservation and Conservation of the Terrestrial and Marine Environment Subprogram 0399: BOTANICAL GARDENS <i>Other Personal Emoluments</i> Salaries				40,558
							Acting Allowance and Payment of Substitutes
			Total Item 102				43,939
103.			<i>National Insurance Contributions</i>				4,504
							Total Item 103
			Total Subprogram 0399: Botanical Gardens				48,443

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 45 MINISTRY OF THE ENVIRONMENT, WATER RESOURCE MANAGEMENT AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			650. Preservation and Conservation of the Terrestrial and Marine Environment Subprogram 0555: NATURAL HERITAGE DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)		1	Director	S.5			98,087
(2)		1	Senior Technical Officer	S6			88,183
(3)		1	Technical Officer	Z.6-1			68,511
(4)			Technician	Z.10-6			
(5)		1	Administrative Officer II	Z.16-8			55,339
(6)		1	Assistant Accountant	Z23-17			42,634
(7)		1	Field Supervisor	Z33-24			35,647
(8)		1	Operations Supervisor	Z33-24			34,803
(9)		1	Stenographer/Typist	Z38-24			33,386
(10)		1	Clerk/Typist	Z38-24			35,646
(11)		1	Maid	CX			23,245
(12)		1	Watchman	CX			23,286
		11	Total Item 101				538,767
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries				11,643
(2)			Acting Allowance and Payment of Substitutes				25,750
(3)			Overtime				9,000
(4)			Non-Pensionable Allowance				9,312
			Total Item 102				55,705
103.			<i>National Insurance Contributions</i>				
(1)							69,351
			Total Item 103				69,351
		11	Total Subprogram 0555: Natural Heritage Unit				663,823

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 45 MINISTRY OF THE ENVIRONMENT, WATER RESOURCE MANAGEMENT AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			651. Primary Environmental Care Services				
			Subprogram 0411: ENVIRONMENTAL PROTECTION DEPARTMENT <i>Statutory Personal Emoluments</i>				
101.							
(1)		1	Director	S.4			109,114
(2)		1	Deputy Director	S.6			88,182
(3)		1	Senior Environmental Technical Officer	S.9			71,026
(4)		1	Chief Building Development Officer	Z.6-1			71,026
(5)		1	Environmental Technical Officer	Z.6-1			68,511
(6)		1	Senior Marine Pollution Officer	Z.6-1			60,349
(7)		1	Senior Environmental Protection Officer	Z.6-1			60,349
(8)		1	Senior Environmental Technician	Z.6-1			68,511
(9)		2	Senior Building Development Officer	Z.5-3			127,748
(10)		3	Environmental Technician	Z.13-8			166,017
(11)		8	Building Development Officer	Z.13-8			439,744
(12)		2	Marine Pollution Officer	Z.13-8			106,226
(13)		1	Executive Secretary/ Secretary	Z.16-11 Z23-17			48,290
(14)		3	Environmental Protection Officer	Z.13-8			154,145
(15)		2	Building Development Inspector	Z.16-11			101,774
(16)		1	Marine Pollution Inspector	Z.16-11			50,887
(17)		6	Environmental Inspector I/II	Z.23-14			256,006
(18)		1	Draughtsman/ Technician	Z.23-21 Q.B.20-17			38,641
(19)		1	Computer Operator	Z.23-17			42,634
(20)		1	Administrative Officer II	Z.16-8			55,339
(21)		1	Senior Clerk	Z.23-17			42,634
(22)		3	Clerical Officer	Z.38-24			106,938
(23)		2	Clerk/Typist	Z.38-24			71,292
(24)		1	Stenographer/Typist	Z.38-24			35,646
(25)		1	Receptionist/Typist	Z.38-24			35,646
(26)		1	Maid	Cat. X			23,243
		48	Total Item 101				2,499,918
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries				289,629
(2)			Acting Allowance and Payment of Substitutes				67,472
(3)			Hazard Allowance				7,850
(4)			Entertainment Allowance				7,447
(5)			Travel Allowance				8,222
(6)			Telephone Allowance				2,119
			Total Item 102				382,739
103.			<i>National Insurance Contributions</i>				
(1)							302,377
			Total Item 103				302,377
		48	Total Subprogram 0411: Environmental Protection Department				3,185,034

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Family, Culture, Sports and Youth

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
48.	Ministry of Family, Culture, Sports and Youth						
0053.	040. Direction and Policy Formulation Services National HIV/AIDS Commission	707,303	196,998	6,221	18,152	64,965	993,639
7005	276. Culture General Management and Coordination Services	1,058,259	806,285		49,385	149,223	2,063,152
0299.	Archives	801,391	53,098		17,070	68,398	939,957
0300.	National Library Service	3,520,326	268,918		25,564	320,073	4,134,881
7110	277. Youth Affairs and Sports General Management and Coordination Services	818,948	529,560		55,642	97,279	1,501,429
0565.	Youth Entrepreneurship Scheme	514,028	34,410		933	39,618	588,989
0566.	Youth Development Programme	1,866,907	64,588		1,399	164,827	2,096,322
0567.	Barbados Youth Service	1,485,610	117,385			138,642	1,743,036
0438.	632. Gender Affairs Bureau of Gender Affairs	332,036	81,932			31,384	445,352
	Total	11,104,808	2,153,174	6,221	168,145	1,074,409	14,506,757

NOTES: The Permanent Secretary Ministry Family, Culture, Sports and Youth is Accounting Officer for Family, Sports and Youth
The Permanent Secretary, Culture is Accounting Officer for Culture

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 48 MINISTRY OF FAMILY, CULTURE, SPORTS AND YOUTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			040. Direction and Policy Formulation Services Subprogram 0053: THE NATIONAL HIV/AIDS COMMISSION <i>Statutory Personal Emoluments</i>				
(1)		1	Director	S.4			109,114
(2)		1	Deputy Director	S.6			88,183
(3)		1	Assistant director	Z.6-1			68,511
(4)		1	Administrative Officer I	Z.6-1			68,511
(5)		1	Senior Accountant	Z.6-1			60,789
(6)		1	Public Relations/Liason Officer				62,993
(7)		1	Administrative Officer II				55,339
(8)		1	Secretary	Z.23-17			42,634
(9)		2	Clerical officer	Z.38-24			71,292
(10)		1	Stenographer/Typist	Z.38-24			32,940
(11)		1	Driver/Messenger	Z.38-30			23,754
(12)		1	Maid	CX			23,243
			Travel Allowance				6,221
		13	Total Item 101				713,524
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Straff				149,629
(2)			Acting Allowances and Payment of Substitutes				45,369
(3)			Entertainment Allowance				8,478
(4)			Travel Allowance				7,447
(5)			Telephone Allowance				2,227
(6)			Overtime				2,000
			Total Item 102				215,150
103.			<i>National Insurance Contributions</i>				
(1)							64,965
			Total Item 103				64,965
		13	Total Subprogram 0053: The National HIV/AIDS Commission				993,639

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 48 MINISTRY OF FAMILY, CULTURE, SPORTS AND YOUTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			276. Culture Subprogram 7005: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Permanent Secretary	S.1			147,926
(2)		1	Director, Cultural & Policy Research	S.5			98,087
(3)		1	Senior Administrative Officer	S.6			88,182
(4)		1	Senior Cultural Policy Officer	S.8			75,519
(5)		1	Events Coordinator	Z.16-1			61,818
(6)		1	Administrative Officer I	Z.16-1			
(7)		1	Administrative Officer II	Z.16-8			55,339
(8)		1	Cultural Policy Officer I/II	Z.16-9			
(9)				Z.10-3/			58,586
(10)		2	Executive Secretary/	Z.16-11			
(11)			Secretary	Z.23-17			50,887
(12)		1	Assistant Accountant	Z.23-17			42,634
(13)		3	Field Officer	Z.23-17			142,162
(14)		3	Clerical Officer	Z.38-24			178,230
(15)		1	Clerk Typist	Z.38-24			35,646
(16)		2	Maid	Z.38-24			23,243
		20	Total Item 101				1,058,259
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payments of Substitutes				30,059
(2)			Temporary Staff				776,226
(3)			Telephone Allowance				4,316
(4)			Entertainment Allowance				22,893
(5)			Travel Allowance				22,176
			Total Item 102				855,670
103.			<i>National Insurance Contributions</i>				
(1)							149,223
			Total Item 103				149,223
		20	Total Subprogram 7005: General Management and Coordination Services				2,063,152

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 48 MINISTRY OF FAMILY, CULTURE, SPORTS AND YOUTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			276. Culture Subprogram 0299: ARCHIVES <i>Statutory Personal Emoluments</i>				
(1)		1	Chief Archivist	S.4			109,114
(2)		1	Senior Archivist	S.7			81,575
(3)		3	Archivist/	Z.10-3			
(4)			Archives Assistant I/II/III	Z.16-11 Z.23-16 Z.38-24			148,118
(5)		1	Senior Archives/				
(6)			Senior Technical Assistant	Z.16-11			50,887
(7)		1	Archives Technical Assistant	Z.23-14			42,827
(8)		1	Assistant Technician	Z.38-30			30,192
(9)		1	Librarian/	Z.10-3			
			Library Assistant I/II/III				63,874
(10)		1	Senior Clerk	Z.23-17			42,634
(11)		1	Clerical Officer	Z.38-24			35,646
(12)		1	Clerk/Typist	Z.38-24			35,646
(13)		3	Archives Keepers	Z.38-30			90,576
(14)		2	General Worker	CX			47,016
(15)		1	Watchman	CX			23,286
		18	Total Item 101				801,391
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				12,538
(2)			Overtime for Watchman				3,643
(3)			Acting Allowances & Payment of Substitutes				36,917
(4)			Telephone Allowance				1,398
(5)			Travel Allowance				8,225
(6)			Entertainment Allowance				7,447
			Total Item 102				70,168
103.			<i>National Insurance Contributions</i>				
(1)							68,398
			Total Item 103				68,398
		18	Total Subprogram 0299: Archives				939,957

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 48 MINISTRY OF FAMILY, CULTURE, SPORTS AND YOUTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			276. Culture Subprogram 0300: NATIONAL LIBRARY SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Director of Library Services	S.4			109,114
(2)		1	Deputy Director of Library Services	S.6			88,182
(3)		1	Co-ordinator, Government Department Libraries	S.8			75,519
(4)		3	Senior Librarian	S.9			213,078
(5)		1	Data Processing Manager/ Trainee Data Processing Manager	S.7 Z.16-11			81,575
(6)		1	Supervisor, Microfilming & Binding	Z.5-3			63,874
(7)		38	Librarian/Library Assistant I/II/III	Z.39-24 Z.23-17 (Q.B.) Z.16-11 Z.10-3			1,922,121
(8)		1	Executive Officer	Z.16-11			50,887
(9)		1	Assistant Accountant	Z.23-17			42,634
(10)		1	Clerical Officer	Z.38-24			35,646
(11)		2	Technical Assistant	Z.23-14			78,319
(12)		1	Graphic Artist	Z.23-14			39,390
(13)		1	Binder	Z.33-24			31,975
(14)		2	Binder's Assistant	Z.38-24			53,434
(15)		13	Library Attendant	Z.38-36			324,740
(16)		3	Driver/Operator	Z.38-30			83,626
(17)		2	Stenographer/Typist	Z.38-24			71,292
(18)		2	Clerk/Typist	Z.38-24			71,292
(19)		1	Messenger	Z.38-30			30,192
(20)		1	Driver/Messenger	Z.38-30			30,192
(21)		1	General Worker	CX			23,244
		78	Total Item 101				3,520,326
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payments of Substitutes				226,712
(2)			Temporary Staff				34,929
(3)			Entertainment Allowance				7,447
(4)			Overtime				7,277
(5)			Telephone Allowance				2,227
(6)			Commuted Travel				8,225
(7)			Responsibility Allowance				7,665
			Total Item 102				294,482
103.			<i>National Insurance Contributions</i>				
(1)							320,073
			Total Item 103				320,073
		78	Total Subprogram 0300: National Library Services				4,134,881

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 48 MINISTRY OF FAMILY, CULTURE, SPORTS AND YOUTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			277. Youth Affairs and Sports Subprogram: 7110 GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)		1	Permanent Secretary	S.4			147,926
(2)		1	Director of Youth Affairs	S.4			109,114
(3)		1	Administrative Officer 1	Z.6-1			68,511
(4)		1	Administrative Officer II	Z.16-8			55,340
(5)		1	Research Officer I/II	Z.10-3			50,888
(6)		1	Public Relations Officer	Z.10-3			63,874
(7)		1	Youth Project Co-ordinator	Z.16-11			50,888
(8)		2	Ex. Secretary/Secretary	Z.16-11			83,936
(9)		1	Assistant Personnel Officer	Z.23-17			39,639
(10)		2	Clerical Officer	Z.38-24			71,294
(11)		1	Stenographer/Typist	Z.38-24			35,647
(12)		1	Driver/Messenger Travel Allowance	Z.38-30			30,194 11,697
		14	Total Item 101				818,948
102.			<i>Other Personal Emoluments</i> Acting Allowances and Payments of Substitutes				
(1)			Temporary Staff				37,299
(2)			Entertainment Allowance				488,461
(3)			Overtime				30,891
(4)			Travel Allowance				3,800
(5)			Telephone Allowance				17,059
(6)			Duty Allowance				6,492
(7)							1,200
			Total Item 102				585,202
103.			<i>National Insurance Contributions</i>				
(1)							97,279
			Total Item 103				97,279
		14	Total Subprogram 7110: General Management and Coordination Services				1,501,429

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 48 MINISTRY OF FAMILY, CULTURE, SPORTS AND YOUTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			277. Youth Affairs and Sports Subprogram 0565 YOUTH ENTREPRENEURSHIP SCHEME (YES) <i>Statutory Personal Emoluments</i>				
(1)		1	Manager	S.6			88,183
(2)		5	Youth Entrepreneurial Officer	Z.10-1			331,308
(3)		2	Clerk/Typist	Z.38-24			71,294
(4)		1	Maid	C.X			23,243
		9	Total Item 101				514,028
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payments of Substitutes				34,410
(2)			Telephone Allowance				933
			Total Item 102				35,343
103.			<i>National Insurance Contributions</i>				
(1)							39,618
			Total Item 103				39,618
		9	Total Subprogram 0565: Youth Entrepreneurship Scheme (YES)				588,989

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 48 MINISTRY OF FAMILY, CULTURE, SPORTS AND YOUTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			277. Youth Affairs and Sports Subprogram 0566: YOUTH DEVELOPMENT PROGRAMME <i>Statutory Personal Emoluments</i>				
(1)		1	Youth Development Officer	S6			88,182
(2)		1	Principal Youth Development Officer	Z.5-3			63,874
(3)		4	Senior Youth Commissioner	Z.10-6			234,344
(4)		15	Youth Commissioner I	Z.16-11			813,466
(5)		8	Youth Commissioner I/II	Z.16-11			317,404
(6)		2	Clerk/Typist	Z.38-24			71,294
(7)		9	Youth Commissioner III	Z.38-24			278,343
		40	Total Item 101				1,866,907
102.			<i>Other Personal Emoluments</i> Acting Allowances and Payments of Substitutes				
(1)							64,588
			Total Item 102				64,588
103.			<i>National Insurance Contributions</i>				
(1)							164,827
			Total Item 103				164,827
		40	Total Subprogram 0566: Youth Development Programme				2,096,322

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 48 MINISTRY OF FAMILY, CULTURE, SPORTS AND YOUTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			277. Youth Affairs and Sports				
			Subprogram 0567: BARBADOS YOUTH SERVICE				
(1)		1	Director of Barbados Youth Service	S.6			88,183
(2)		1	Senior Counsellor	Z.6-1			68,511
(3)		1	Senior Programme Officer	Z.5-3			63,874
(4)		4	Counsellor I/II	(Q.B)10-6			201,821
(5)		4	Programme Officer I/II	(Q.B)10-6			203,552
(6)		1	Executive Officer	Z.16-11			50,888
(7)		1	Qualified Teacher	Z.22-2			66,192
(8)		1	Nurse	Z.23-11			49,403
(9)		1	Furniture & Handicraft Instructor	Z.23-17			42,634
(10)		1	Cultural Arts Officer	Z.16-11			50,888
(11)		1	Maintenance Supervision	Z.23-17			42,634
(12)		3	Clerk/Typist	Z.38-24			106,941
(13)		1	Driver/Messenger	Z.38-24			30,194
(14)		1	Head Cook	Z.36-24			26,718
(15)		3	Cook	Z.38-30			74,943
(16)		9	Warden	Z.38-30			271,746
(17)		1	Maid	CX			23,244
(18)		1	General Worker	CX			23,244
		36	Total Item 101				1,485,610
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowance and Payment of Substitutes				106,634
(2)			Overtime				10,751
(3)			Telephone Allowance				1,399
			Total Item 102				118,784
103.			<i>National Insurance Contributions</i>				
(1)							138,642
			Total Item 103				138,642
		36	Total Subprogram 0567: Barbados Youth Service				1,743,036

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 48 MINISTRY OF FAMILY, CULTURE, SPORTS AND YOUTH	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			632. Gender Affairs Subprogram 0438: BUREAU OF GENDER AFFAIRS <i>Statutory Personal Emoluments</i>				
(1)		1	Director, Women's Bureau	S.9			71,028
(2)		2	Programme Officer	Z.5-3			127,749
(3)		1	Research Officer II/I	Z.16-11/ Z.10-3			61,965
(4)		1	Clerk/Typist	Z.38-24			35,647
(5)		1	Clerical Officer	Z.38-24			35,647
		6	Total Item 101				332,036
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff				60,532
(2)			Acting Allowance and Payment of Substitutes				21,400
			Total Item 102				81,932
103.			<i>National Insurance Contributions</i>				
(1)							31,384
			Total Item 103				31,384
		6	Total Subprogram 0438: Bureau of Gender Affairs				445,352

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Education and Human Resource Development**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
54.	Ministry of Education & Human Resource Development						
7100.	040. Direction and Policy Formulation Services General Management and Coordination Services	8,533,614	1,801,657		175,547	780,948	11,291,766
0270.	Project Implementation Unit		1,142,799		66,188	87,347	1,296,334
0272.	270. Teacher Training Erdiston College	1,443,593	1,435,659		16,701	184,673	3,080,626
0275.	271. Basic Educational Development Nursery and Primary Schools	112,142,539	21,666,454		180,414	9,680,052	143,669,459
0283.	272. Secondary Children at Risk	379,282	100,557			43,361	523,200
0303.	Secondary Schools	75,954,385	28,322,411		787,872	8,058,245	113,122,913
0279.	273. Tertiary Samuel Jackman Prescod Polytechnic	5,712,394	3,783,482		105,942	747,704	10,349,522
0293.	275. Special Services Audio Visual Aids Department	1,679,813	133,463			134,689	1,947,965
0294.	School Meals Department	14,256,275	589,018			1,384,795	16,230,088
	Total	220,101,895	58,975,500		1,332,664	21,101,814	301,511,873

NOTE:

The Permanent Secretary, Ministry of Education & Human Resource Development is the Accounting Officer for Head 54.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 7100: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Permanent Secretary	S.1	147,926	147,926	147,926
(1)	1	1	Chief Education Officer	S.1	147,926	147,926	147,926
(2)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(3)	1	1	Deputy Chief Education Officer	S.3	242,700	242,700	242,700
(4)	2	2	Financial Controller/Finance Officer	S.5/S.8	98,087	98,087	98,087
(5)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(6)	1	1	Senior Education Officer	S.6	617,277	617,277	617,274
(7)	7	7	Principal Personnel Officer	S.6	88,182	88,182	88,182
(8)	1	1	Manager Information System	S.6	88,182	88,182	88,182
(9)	1	1	Senior Psychologist	S.7	81,575	81,575	81,575
(10)	1	1	Education Officer	S.8	1,661,413	1,661,413	1,674,081
(11)	22	22	Administrative Officer 1	Z.6-1	342,554	342,554	328,567
(12)	5	5	Senior Personnel Officer	Z.6-1	68,511	68,511	68,511
(13)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(14)	1	1	Senior Executive Officer	Z.10-3	63,875	63,875	63,875
(15)	1	1	Economist I/Economist II	Z.10-3	63,875	63,875	63,875
(16)	1	1	System Analyst	Z.10-1	68,511	68,511	68,511
(17)	1	1	Senior School Attendance Officer	Z.10-6	58,587	58,587	58,587
(18)	1	1	Administrative Officer II	Z.16-11	332,034	332,034	323,625
(19)	6	6	Personnel Officer	Z.16-8	110,678	110,678	110,060
(20)	2	2	Accountant	Z.16-8	55,339	55,339	47,424
(21)	1	1	School Attendance Officer	Z.16-8	166,017	166,017	161,318
(22)	3	3	Senior Draughtsman	Z.16-11	50,887	50,887	50,887
(23)	1	1	Executive Officer	Z.16-11	101,774	101,774	101,774
(24)	2	2	Social Worker	Z.16-11	117,172	117,172	111,328
(25)	2	2	Special Needs Educator	Z.15-2			
(26)	4	4	Executive Secretary/Secretary	Z.16-11	203,548	203,548	203,548
(27)	1	1	Machine Supervisor	Z.16-11			
(28)	1	1	Maintenance Supervisor III	Z.23-17	127,901	127,901	127,902
(29)	3	3	Draughtsman	Z.23-17	42,634	42,634	42,634
(30)	1	1	Assistant Accountant	Z.23-17	127,901	127,901	125,489
(31)	3	3	Statistical Assistant	Z.23-17			
(32)	1	1	Senior Clerk	Z.23-17	170,534	170,534	160,137
(33)	4	4	Assistant Personnel Officer	Z.23-17	42,634	42,634	
(34)	1	1	Equipment Operator	Z.23-17	42,634	42,634	42,634
(35)	1	1	Library Assistant I	Z.38-24	50,887	50,887	50,887
(36)	1	1	Clerical Officer	Z.38-24	1,639,739	1,639,739	1,579,501
(37)	46	46	Stenographer/Typist	Z.38-24	534,698	534,698	514,549
(38)	15	15	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(39)	1	1	Messenger	Z.38-30	60,384	60,384	55,245
(40)	2	2	Telephone Operator	Z.38-30	60,384	60,384	55,534
(41)	2	2	Tractor Operator	CIV	28,915	28,915	28,915
(42)	1	1	Lorry Driver	CV	27,801	27,801	27,801
(43)	1	1	Cleaner	CX	23,245	23,245	23,245
(44)	1	1	Maid	CX	116,223	116,223	139,464
(45)	6	5	General Worker	CX	209,201	209,201	209,201
(46)	9	9	Clerk/Typist	Z.38-24	71,293	71,293	58,951
(47)	2	2	Storekeeper	Z.38-24	35,467	35,467	35,467
(48)	1	1					
	174	173	Total Item 101		8,697,340	8,697,340	8,533,614

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,299,204	1,299,204	1,310,642
(2)			Acting Allowances and Payment of Substitutes		734,932	734,932	491,015
(3)			Entertainment Allowances		54,060	54,060	54,060
(4)			Travel Allowance		45,328	45,328	45,328
(5)			Telephone Allowance		16,159	16,159	16,159
(6)			Overtime		60,000	60,000	60,000
			Total Item 102		2,209,683	2,209,683	1,977,204
103.			<i>National Insurance Contributions</i>		810,235	810,235	780,948
(1)			Total Item 103		810,235	810,235	780,948
	174	173	Total Subprogram 7100: General Management and Coordination Services		11,717,258	11,717,258	11,291,766

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			040. Direction and Policy Formulation Services				
			Subprogram 0270: PROJECT IMPLEMENTATION UNIT <i>Other Personal Emoluments</i>				
(1)			Temporary Staff		1,131,495	1,131,495	1,142,799
(2)			Entertainment Allowance		7,452	7,452	7,452
(3)			Acting Allowance and Payment		39,001	39,001	39,970
(4)			Overtime		7,237	7,237	7,237
(5)			Travel Allowance		8,235	8,235	8,235
(6)			Telephone Allowance		3,294	3,294	3,294
			Total Item 102		1,196,714	1,196,714	1,208,987
103.			<i>National Insurance Contributions</i>		85,340	85,340	87,347
(1)			Total Item 103		85,340	85,340	87,347
			Total Subprogram 0270: Project Implementation Unit		1,282,054	1,282,054	1,296,334

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			270. Teacher Training Subprogram 0272: ERDISTON COLLEGE <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal	S.4	109,114	109,114	109,114
(2)	1	1	Deputy Principal	S.6	88,183	88,183	88,183
(3)	3	3	Senior Tutor	S.7	264,549	264,549	264,549
(4)	19	13	Tutor	S.8	1,434,861	1,434,861	981,747
	24	18	Total Item 101		1,896,707	1,896,707	1,443,593
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		973,370	973,370	973,370
(2)			Part-time Staff		384,024	384,024	394,993
(3)			Entertainment Allowance		5,976	5,976	5,976
(4)			Acting Allowance and Payment of Substitutes		65,787	65,787	67,296
(5)			Telephone Allowance		4,125	4,125	4,125
(6)			Travel Allowance		6,600	6,600	6,600
			Total Item 102		1,439,882	1,439,882	1,452,360
103.			<i>National Insurance Contributions</i>				
(1)					191,364	191,364	184,673
			Total Item 103		191,364	191,364	184,673
	24	18	Total Subprogram 0272: Erdiston College		3,527,953	3,527,953	3,080,626

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			271. Basic Educational Development Subprogram 0571: NURSERY AND PRIMARY SCHOOLS <i>Statutory Personal Emoluments</i>				
(1)	83	83	Principal		7,557,263	7,557,263	7,319,146
(2)	134	134	Senior Teacher		9,332,810	9,332,810	9,332,810
(3)	1,258	1,258	Grad/Qual/Sp. Grade Teacher		86,519,283	86,519,283	86,297,506
(4)	10	10	Nursery Aide		319,750	319,750	348,607
(5)	193	193	Janitors	C.X	4,555,914	4,555,914	4,555,914
(6)	48	50	General Workers	C.X	1,185,467	1,185,467	1,162,223
(7)	70	70	Regular Watchmen	C.X	1,629,986	1,629,986	1,629,986
(8)	34	34	Clerk Typist	Z.38-24	1,232,565	1,232,565	1,232,565
			Provision for graduate status		263,782	263,782	263,782
	1,830	1,832	Total Item 101		112,596,820	112,596,820	112,142,539
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		14,952,423	14,952,423	18,664,006
(2)			Non-Pensionable Allowances		180,414	180,414	180,414
(3)			Acting Allowance and Payment of Substitutes		944,531	944,531	944,531
(4)			Part-time Teachers		113,938	113,938	113,938
(5)			Spanish Teachers		718,504	718,504	718,504
(6)			Subject Co-ordinators		366,269	366,269	737,175
(7)			Telephone Allowance		63,000	63,000	63,000
(8)			Relief Watchmen		448,927	448,927	425,300
			Total Item 102		17,788,006	17,788,006	21,846,868
103.			<i>National Insurance Contributions</i>				
(1)					9,364,696	9,364,696	9,680,052
			Total Item 103		9,364,696	9,364,696	9,680,052
	1,830	1,832	Total Subprogram 0571: Nursery and Primary Schools		139,749,522	139,749,522	143,669,459

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			272. Secondary Subprogram 0283: CHILDREN AT RISK <i>Statutory Personal Emoluments</i>				
(1)	1	1	Programme Co-ordinator	S.8	75,519	75,519	75,519
(2)	2	2	Special Needs Educator	Z.15-2	113,044	113,044	113,044
(3)	1	1	Social Worker I/ Social Worker II	Z.16-6 Z.23-17	48,290	48,290	48,290
(4)	2	2	Classroom Assistant	Z.36-24	60,297	60,297	60,297
(5)	1	1	Clerk/Typist	Z.38-24	35,646	35,646	35,646
(6)	1	1	Janitor	CX	23,243	23,243	23,243
(7)	1	1	General Worker	CX	34,865	34,865	23,243
	9	9	Total Item 101		390,904	390,904	379,282
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		23,243	23,243	23,243
(2)			Acting Allowance and Payment of Part-Time Teachers		77,314	77,314	77,314
			Total Item 102		100,557	100,557	100,557
103.			<i>National Insurance Contributions</i>				
(1)					44,375	44,375	43,361
			Total Item 103		44,375	44,375	43,361
	9	9	Total Subprogram 0283: Children at Risk		535,836	535,836	523,200

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			272. Secondary Subprogram 0303: SECONDARY SCHOOLS <i>Statutory Personal Emoluments</i>				
(1)	22	22	Head Teacher	S.4	2,400,510	2,400,510	2,400,508
(2)	22	22	Deputy Head Teacher	S.6	1,940,015	1,940,015	1,940,026
(3)	1,125	1,125	Senior Teachers/Teachers	Z.15-2/ Z.22-2	68,890,387	68,890,387	68,612,005
(4)	24	24	Guidance Counsellor Pensionable Allowances	Z.22-2	1,522,235 1,451,260	1,522,235 1,451,260	1,547,231 1,454,615
	1,193	1,193	Total Item 101		76,204,407	76,204,407	75,954,385
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		22,942,632	22,942,632	24,078,783
(2)			Acting Allowance and Payment of Substitutes		3,754,248	3,754,248	3,816,676
(3)			Duty Allowance		437,340	437,340	435,784
(4)			Overtime		409,354	409,354	426,952
(5)			Entertainment Allowance		145,640	145,640	145,640
(6)			Travel Allowance		160,842	160,842	160,842
(7)			Telephone Allowance		45,881	45,881	45,606
			Total Item 102		27,895,937	27,895,937	29,110,283
103.			<i>National Insurance Contributions</i>				
(1)					7,459,010	7,459,010	8,058,245
			Total Item 103		7,459,010	7,459,010	8,058,245
	1,206	1,193	Total Subprogram 0303: Secondary Schools		111,559,354	111,559,354	113,122,913

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			273. Tertiary Subprogram 0279: SAMUEL JACKMAN PRESCOD POLYTECHNIC <i>Statutory Personal Emoluments</i>				
(1)	1	1	Principal	S.4	109,114	109,114	109,114
(2)	2	2	Deputy Principal	S.7	163,150	163,150	163,150
(3)	1	1	Guidance Officer	S9	66,193	66,193	71,026
(4)	1	1	Curriculum Development/Liaison Officer	S.9	66,193	66,193	71,026
(5)	1	1	System Database Administrator	S.9	71,026	71,026	71,026
(6)	1	1	Computer/Network Technician	Z.6-1	68,511	68,511	68,511
(7)	49	50	Instructor I	Z.5-2	3,307,307	3,307,307	3,280,406
(8)	20	21	Instructor II	Z.10-6	1,228,544	1,228,544	1,230,306
(9)	15	13	Instructor III	Z.23-17 (Q.B.) Z.16-11	637,929	637,929	647,829
	91	91	Total Item 101		5,717,967	5,717,967	5,712,394
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		3,600,671	3,600,671	3,604,601
(2)			Acting Allowance and Payment of Substitutes		176,532	176,532	178,881
(3)			Pensionable Allowance		44,880	44,880	44,866
(4)			Entertainment Allowance		7,470	7,470	7,470
(5)			Non-Pensionable Allowance		27,264	27,264	45,600
(6)			Travelling Allowance		6,600	6,600	6,600
(7)			Telephone Allowance		1,406	1,406	1,406
			Total Item 102		3,864,823	3,864,823	3,889,424
103.			<i>National Insurance Contributions</i>				
(1)					744,853	744,853	747,704
			Total Item 103		744,853	744,853	747,704
	91	91	Total Subprogram 0279: Samuel Jackman Prescod Polytechnic		10,327,643	10,327,643	10,349,522

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			275. Special Services Subprogram 0294: SCHOOL MEALS DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Manager	S.5	98,087	98,087	98,087
(2)	1	1	Senior School Meal Officer	Z.10-1	68,511	68,511	68,511
(3)	3	3	School Meals Officer	Z.16-11	149,211	149,211	151,179
(4)	1	1	Senior Executive Officer	Z.10-3	63,874	63,874	58,586
(5)	3	1	Executive Officer	Z.16-11	47,919	47,919	49,403
(6)	1	1	Superintendent of Works	Z.16-11	50,888	50,888	50,888
(7)	1	1	Senior Accountant	Z.6-1	60,349	60,349	62,111
(8)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(9)	3	3	Senior Clerk	Z.23-17	127,903	127,903	127,903
(10)	6	5	Supervisor	Z.30-28	159,875	159,875	159,875
(11)	14	13	Assistant Supervisor	Z.35-32	369,928	369,928	369,928
(12)	6	6	Clerical Officer	Z38-24	213,879	213,879	213,882
(13)	2	2	Stenographer/Typist	Z.38-24	64,970	64,970	65,839
(14)	1	1	Messenger	Z.38-30	30,193	30,193	30,193
(15)	170	170	School Meals Assistant	Z.38-36	4,246,770	4,246,770	4,246,770
(16)	287	287	Server	Z.38	6,670,741	6,670,741	6,670,741
(17)	15	15	Van Driver	CVI	399,820	399,820	399,820
(18)	4	4	Lorry Driver	CV	111,304	111,304	111,204
(19)	1	1	Cleaner	CX	23,245	23,245	23,245
(20)	48	48	General worker	CX, CIX	1,115,736	1,115,736	1,115,760
(21)	6	6	Watchmen	CXA	139,713	139,713	139,716
	575	571	Total Item 101		14,255,550	14,255,550	14,256,275
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		220,922	220,922	220,922
(2)			Acting Allowances and Payment of Substitutes		368,096	368,096	368,096
(3)			Telephone Allowance				
			Total Item 102		589,018	589,018	589,018
103.			<i>National Insurance Contributions</i>				
(1)					1,384,795	1,384,795	1,384,795
			Total Item 103		1,384,795	1,384,795	1,384,795
	575	571	Total Subprogram 0294: School Meals Department		16,229,363	16,229,363	16,230,088

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 54 MINISTRY OF EDUCATION AND HUMAN RESOURCE DEVELOPMENT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			275. Special Services Subprogram 0568: MEDIA RESOURCE DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Media Resource Officer	S.6	88,182	88,182	88,182
(2)	1	1	Deputy Chief Media Resource Officer	S.8	75,519	75,519	75,519
(3)	1	1	Technical Officer I/II	Z.6-1	68,511	68,511	68,511
(4)	7	7	Media Resource Officer	Z.10-1	479,574	479,574	479,574
(5)	2	2	Technician I	Z.16-11	101,774	101,774	100,290
(6)	1	1	Technician II	Z.23-17	42,634	42,634	42,634
(7)	1	1	Photographer	Z.23-17	42,634	42,634	42,634
(8)	1	1	Library Assistant I	Z.16-11	50,887	50,887	50,887
(9)	2	2	Graphic Artist	Z.23-14	92,870	92,870	92,870
(10)	1	1	Cameraman	Z.23-17	42,634	42,634	42,634
(11)	1	1	Floor Manager	Z.23-17	42,634	42,634	42,634
(12)	4	4	Technical Assistant	Z.23-17	170,534	170,534	170,534
(13)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(14)	2	2	Clerical Officer	Z.38-24	66,730	66,730	71,293
(15)	3	3	Stenographer/Typist	Z.38-24	105,941	105,941	106,939
(16)	3	3	Driver/Operator	Z.38-30	84,496	84,496	85,364
(17)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(18)	1	1	Cleaner	C.X	23,244	23,244	23,244
(19)	1	1	Maid	C.X	23,244	23,244	23,244
	35	35	Total Item 101		1,674,868	1,674,868	1,679,813
102.			<i>Other Personal Emoluments</i>				
(1)			Acting Allowances and Payments of Substitutes		107,171	107,171	126,806
(2)			Telephone Allowance		1,500	1,500	1,657
(3)			Overtime		18,814	18,814	5,000
			Total Item 102		127,485	127,485	133,463
103.			<i>National Insurance Contributions</i>				
(1)					148,769	148,769	134,689
			Total Item 103		148,769	148,769	134,689
	35	35	Total Subprogram 0293: Media Resource Department		1,951,122	1,951,122	1,947,965

**SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Tourism**

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
55.	Ministry of Tourism and International Transport						
7060.	040. Direction and Policy Formulation Services						
0074.	General Management and Coordination Services Research & Product Development Unit	1,237,684	169,285		53,412	122,108	1,582,489
0000.	Tourism Master Plan	1,004,607	208,757		27,984	96,203	1,337,551
8305.	HIV/AIDS Care & Support		249,886		25,559	15,452	290,897
	Total	2,242,291	696,439		106,955	238,794	3,284,479

NOTE:

(1) The Permanent Secretary, Ministry of Tourism is the Accounting Officer for Head 55.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 55 MINISTRY OF TOURISM	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 7060: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Permanent Secretary	S.1	147,926	147,926	147,926
(1)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(2)	1	1	Senior Administrative Officer	S.6	88,182	88,182	88,182
(3)	1	1	Senior Accountant	Z.6-1	68,511	68,511	68,511
(4)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(5)	1	1	Administrative Officer II	Z.16-8	55,339	55,339	55,339
(6)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(7)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(8)	1	1	Executive Secretary/	Z.16-11	50,887	50,887	50,887
(9)	1	1	Secretary	Z.23-17	42,634	42,634	42,634
(10)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(11)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(12)	5	5	Stenographer/Typist	Z.38-24	174,856	174,856	176,638
(13)	3	3	Clerical Officer	Z.38-24	106,938	106,938	106,938
(14)	1	1	Receptionist/Telephone Operator	Z.38-30	35,646	35,646	35,646
(15)	1	1	Receptionist/Typist	Z.38-24	30,192	30,192	30,192
(16)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(17)	1	1	Maid	Cat.X	23,244	23,244	23,244
	24	24	Total Item 101		1,235,902	1,235,902	1,237,684
			<i>Other Personal Emoluments</i>				
102.			Salaries		90,985	90,985	90,985
(1)			Overtime		3,800	3,800	3,800
(2)			Acting Allowance and Payment of Substitutes		74,500	74,500	74,500
(3)			Entertainment Allowance		24,272	24,272	24,272
(4)			Travel Allowance		23,151	23,151	23,151
(5)			Telephone Allowance		4,489	4,489	4,489
(6)			Duty Allowance		1,500	1,500	1,500
(7)					222,697	222,697	222,697
103.			<i>National Insurance Contributions</i>		120,195	120,195	122,108
(1)			Total Item 103		120,195	120,195	122,108
	24	24	Total Subprogram 7060: General Management and Coordination Services		1,578,794	1,578,794	1,582,489

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 55 MINISTRY OF TOURISM	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 0074: RESEARCH & PRODUCT DEVELOPMENT UNIT				
			<i>Statutory Personal Emoluments</i>				
101.			Director Research and Planning	S.4	109,114	109,114	109,114
(1)	1	1	Chief Research Officer	S.5	98,087	98,087	98,087
(2)	1	1	Chief Tourism Development Officer	S.5	98,087	98,087	98,087
(3)	1	1	Senior Tourism Development Officer	S.8	75,519	75,519	75,519
(4)	1	1	Tourism Development Officer I	Z.6-1	397,894	397,894	397,894
(5)	6	6	Senior Research Officer	Z.6-1	68,511	68,511	68,511
(6)	1	1	Research Officer I/II	Z.10-3	63,874	63,874	63,874
(7)	1	1	Library Assistant I/II/III	Z.38-24/ Z. 23-17/ Z.16-11	50,887	50,887	50,887
(8)	1	1	Statistical Assistant	Z.23-17	42,634	42,634	42,634
(9)	1	1					
	14	14	Total Item 101		1,004,607	1,004,607	1,004,607
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries		91,144	91,144	92,046
(2)			Acting Allowance and Payment of Substitutes		116,711	116,711	116,711
(3)			Entertainment Allowance		8,275	8,275	8,275
(4)			Travel Allowance		16,221	16,221	16,221
(5)			Telephone Allowance		3,488	3,488	3,488
					235,839	235,839	236,741
103.			<i>National Insurance Contributions</i>				
(1)					93,870	93,870	96,203
			Total Item 103		93,870	93,870	96,203
	14	14	Total Subprogram 0074: Research & Product Development Unit		1,334,316	1,334,316	1,337,551

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 55 MINISTRY OF TOURISM	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102. (1)			040. Direction and Policy Formulation Services Subprogram 0089: TOURISM MASTER PLAN <i>Other Personal Emoluments</i> Salaries Acting Allowance and Payment of Substitutes Entertainment Allowance Commuted Travel Allowance Telephone Allowance				233,941 15,945 8,275 14,763 2,521
							275,445
103. (1)			<i>National Insurance Contributions</i> Total Item 103				15,452 15,452
			Total Subprogram 0089: Tourism Master Plan				290,897

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 55 MINISTRY OF TOURISM	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102. (1)			365. HIV/AIDS Prevention & Control Project Subprogram 8305: HIV/AIDS CARE & SUPPORT <i>Other Personal Emoluments</i> Salaries		61,850	61,850	68,511
					61,850	61,850	68,511
103. (1)			<i>National Insurance Contributions</i> Total Item 103		4,576	4,576	5,031
			Total Subprogram 8305: HIV/AIDS Care and Support		4,576	4,576	5,031
					66,426	66,426	73,542

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF COMMUNITY DEVELOPMENT & CULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Culture				
			GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
1			Permanent Secretary	S.1	147,926	147,926	
1			Director, Cultural & Policy Research	S.5	98,087	98,087	
1			Senior Administrative Officer	S.6	88,182	88,182	
1			Senior Cultural Policy Officer	S.8	75,519	75,519	
1			Events Coordinator	Z.16-1	68,511	68,511	
1			Administrative Officer I	Z.16-1			
1			Administrative Officer II	Z.16-8	55,339	55,339	
1			Cultural Policy Officer I/II	Z.16-9			
				Z.10-3/	56,823	56,823	
2			Executive Secretary/ Secretary	Z.16-11			
				Z.23-17	50,887	50,887	
1			Assistant Accountant	Z.23-17	42,634	42,634	
3			Field Officer	Z.23-17	141,164	141,164	
3			Clerical Officer	Z.38-24	178,230	178,230	
1			Clerk Typist	Z.38-24	35,646	35,646	
2			Maid	Z.38-24	23,243	23,243	
	20		Total		1,062,191	1,062,191	
			<i>Other Personal Emoluments</i>				
			Acting Allowances and Payments of Substitutes		65,977	65,977	
			Temporary Staff		725,250	725,250	
			Telephone Allowance		4,316	4,316	
			Entertainment Allowance		22,893	22,893	
			Travel Allowance		22,176	22,176	
			Total		840,612	840,612	
			<i>National Insurance Contributions</i>				
			Total		139,684	139,684	
			Total General Management and Coordination Services		2,042,487	2,042,487	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF COMMUNITY DEVELOPMENT & CULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Culture				
			ARCHIVES				
			<i>Statutory Personal Emoluments</i>				
1			Chief Archivist	S.4	109,114	109,114	
1			Senior Archivist	S.7	81,575	81,575	
3			Archivist/ Archives Assistant I/II/III	Z.10-3 Z.16-11 Z.23-16 Z.38-24	152,661	152,661	
1			Senior Archives/ Senior Technical Assistant	Z.16-11	50,887	50,887	
1			Archives Technical Assistant	Z.23-14	41,802	41,802	
1			Assistant Technician	Z.38-30	30,192	30,192	
1			Librarian/ Library Assistant I/II/III	Z.10-3	63,874	63,874	
1			Senior Clerk	Z.23-17	42,634	42,634	
1			Clerical Officer	Z.38-24	35,646	35,646	
1			Clerk/Typist	Z.38-24	35,646	35,646	
3			Archives Keepers	Z.38-30	88,911	88,911	
2			General Worker	CX	47,016	47,016	
1			Watchman	CX	23,286	23,286	
	18		Total		803,244	803,244	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		12,538	12,538	
			Overtime for Watchman		3,643	3,643	
			Acting Allowances & Payment of Substitutes		36,917	36,917	
			Telephone Allowance		1,398	1,398	
			Travel Allowance		8,225	8,225	
			Entertainment Allowance		7,447	7,447	
			Total		70,168	70,168	
			<i>National Insurance Contributions</i>				
			Total		66,940	66,940	
	18		Total Archives		940,352	940,352	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF COMMUNITY DEVELOPMENT & CULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Culture				
			NATIONAL LIBRARY SERVICES				
			<i>Statutory Personal Emoluments</i>				
1			Director of Library Services	S.4	109,114	109,114	
1			Deputy Director of Library Services	S.6	88,182	88,182	
1			Co-ordinator, Government Department Libraries	S.8	75,519	75,519	
3			Senior Librarian	S.9	213,078	213,078	
1			Data Processing Manager/ Trainee Data Processing Manager	S.7			
1			Supervisor, Microfilming & Binding	Z.16-11	81,575	81,575	
37			Librarian/Library Assistant	Z.5-3	63,874	63,874	
				Z.39-24			
				Z.23-17 (Q.B.)			
				Z.16-11			
				Z.10-3	1,910,542	1,910,542	
1			Executive Officer	Z.16-11	50,887	50,887	
1			Assistant Accountant	Z.23-17	42,634	42,634	
1			Clerical Officer	Z.38-24	29,975	29,975	
3			Technical Assistant	Z.23-14	128,334	128,334	
1			Graphic Artist	Z.23-14	38,391	38,391	
1			Binder	Z.33-24	31,083	31,083	
2			Binder's Assistant	Z.38-24	53,434	53,434	
13			Library Attendant	Z.38-36	324,740	324,740	
3			Driver/Operator	Z.38-30	90,576	90,576	
2			Stenographer/Typist	Z.38-24	71,292	71,292	
2			Clerk/Typist	Z.38-24	71,292	71,292	
1			Messenger	Z.38-30	30,192	30,192	
1			Driver/Messenger	Z.38-30	30,192	30,192	
1			General Worker	CX	23,244	23,244	
	78		Total		3,558,150	3,558,150	
			<i>Other Personal Emoluments</i>				
			Acting Allowances and Payments of Substitutes		203,993	203,993	
			Temporary Staff		34,929	34,929	
			Entertainment Allowance		7,447	7,447	
			Overtime		7,277	7,277	
			Telephone Allowance		2,227	2,227	
			Commuted Travel		8,225	8,225	
			Responsibility Allowance		6,707	6,707	
			Total		270,805	270,805	
			<i>National Insurance Contributions</i>				
			Total		308,056	308,056	
			Total National Library Services		4,137,011	4,137,011	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF COMMUNITY DEVELOPMENT & CULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Community Development				
			COMMUNITY DEVELOPMENT DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
1			Chief Community Development Officer	S.5	98,087	98,087	
1			Deputy Chief Community Development Officer	S.7	81,575	81,575	
1			Program Co-ordinator	Z.5-3	63,874	63,874	
3			Senior Community Development Officer	Z.6-1	205,533	205,533	
5			Community Development Officer I	Z.16-11 (Q.B.)	292,930	292,930	
1			Assistant Accountant	Z.10-6			
2			Clerical Officer	Z.23-17	42,634	42,634	
2			Stenographer/Typist	Z.38-24	71,292	71,292	
29			Community Development Aide	Z.38-24	71,292	71,292	
2			Driver/Operator	Z.38-30	875,568	875,568	
1			Maid	Z.38-30	60,384	60,384	
				CX	23,244	23,244	
	48		Total		1,886,413	1,886,413	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		254,642	254,642	
			Acting Allowance and Payment of Substitutes		146,767	146,767	
			Overtime		16,500	16,500	
			Telephone Allowance		967	967	
			Total		418,876	418,876	
			<i>National Insurance Contributions</i>				
					194,682	194,682	
			Total		194,682	194,682	
	48		Total Community Development Department		2,499,971	2,499,971	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Direction and Policy Formulation Services				
			GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
	1		Director, Finance & Economic Affairs	S.1	147,928	147,928	
	1		Permanent Secretary, Finance	S.1	147,928	147,928	
	1		Deputy Permanent Secretary	S.3	121,350	121,350	
	1		Senior Administrative Officer	S.6	88,182	88,182	
	1		Administrative Officer I	Z.6-1	68,511	68,511	
	1		Senior Executive Officer	Z.10-3	55,463	55,463	
	2		Administrative Officer II	Z.16-8	102,392	102,392	
	2		Executive Secretary/Secretary	Z.16-11/ Z.23-17	93,860	93,860	
	2		Senior Clerk	Z.23-17	85,268	85,268	
	5		Stenographer/Typist	Z.38-24	166,599	166,599	
	1		Clerk Typist	Z.38-24	24,905	24,905	
	12		Clerical Officer	Z.38-24	419,709	419,709	
	1		Maid/Messenger	Z.38-30	23,188	23,188	
			Personal and Pensionable Allowance		28,788	28,788	
	31		Total		1,574,071	1,574,071	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		151,102	151,102	
			Overtime		63,335	63,335	
			Acting Allowances and Payment of Substitutes		155,109	155,109	
			Entertainment Allowance		62,891	62,891	
			Telephone Allowance		16,933	16,933	
			Travel Allowance		60,680	60,680	
			Total		510,050	510,050	
			<i>National Insurance Contributions</i>				
			Total		144,993	144,993	
	31		Total General Management and Coordination Services		2,229,114	2,229,114	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Budget and Public Expenditure Policy				
			BUDGET ADMINISTRATION				
			<i>Statutory Personal Emoluments</i>				
	1		Deputy Permanent Secretary	S.3	121,350	121,350	
	1		Chief Budget Analyst	S.5	98,087	98,087	
	2		Senior Budget Analyst	Z.6-1	137,022	137,022	
	6		Budget Analyst I or II	Z.16-11/ Z.10-3	269,997	269,997	
	10		Total		626,456	626,456	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		88,182	88,182	
			Total		88,182	88,182	
			<i>National Insurance Contributions</i>				
			Total		42,495	42,495	
	10		Total Budget Administration		757,133	757,133	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Budget and Public Expenditure Policy				
			TAX ADMINISTRATION				
			<i>Statutory Personal Emoluments</i>				
	1		Senior Administrative Officer	S.6	88,182	88,182	
	1		Administrative Officer I	Z.6-1	68,511	68,511	
	2		Administrative Officer II	Z.16-8	107,463	107,463	
	4		Total		264,156	264,156	
			<i>National Insurance Contributions</i>		16,755	16,755	
			Total		16,755	16,755	
	4		Total Tax Administration		280,911	280,911	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Budget and Public Expenditure Policy				
			MANAGEMENT AND ACCOUNTING				
			<i>Statutory Personal Emoluments</i>				
	1		Chief Management Accountant	S.4	109,114	109,114	
	5		Chief Accountant/Finance Officer	S5:8	490,435	490,435	
	1		Senior Accountant	Z.6-1	68,511	68,511	
	1		Accountant	Z.16-8	55,339	55,339	
	1		Assistant Accountant	Z.23-17	42,634	42,634	
	9		Total		766,033	766,033	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		282,343	282,343	
			Total		282,343	282,343	
			<i>National Insurance Contributions</i>				
			Total		58,268	58,268	
					58,268	58,268	
	9		Total Management and Accounting		1,106,644	1,106,644	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Financial Control and Treasury Management				
			TAX ADMINISTRATION & PUBLIC EXPENDITURE MANAGEMENT				
			<i>Statutory Personal Emoluments</i>				
	1		Director	S.4	109,114	109,114	
	1		Deputy Director	S.5	98,087	98,087	
	2		Network Administrator	S.9	142,052	142,052	
	2		Database Administrator	S.9	142,052	142,052	
	2		Systems Administrator	S.9	142,052	142,052	
	2		Technical Support Specialist	S.9	142,052	142,052	
	1		Systems Analyst	Z.6-1	59,614	59,614	
	7		Application Support Specialist I/II	Z.6-1/ Z.16-8	381,662	381,662	
	1		Assistant Accountant	Z.23-17	42,634	42,634	
	1		Maid	CX	23,244	23,244	
	20		Total		1,282,563	1,282,563	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		299,908	299,908	
			Acting Allowance and Payment of Substitutes		32,778	32,778	
			Overtime		5,000	5,000	
			Entertainment Allowance		7,447	7,447	
			Telephone Allowance		2,331	2,331	
			Travel Allowance		15,135	15,135	
			Total		362,599	362,599	
			<i>National Insurance Contributions</i>				
			Total		93,536	93,536	
	20		Total Tax Administration & Public Expenditure Management		1,738,698	1,738,698	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Financial Control and Treasury Management				
			TREASURY				
			<i>Statutory Personal Emoluments</i>				
	1		Accountant General	S.3/2	135,024	135,024	
	1		Deputy Accountant General	S.5	98,087	98,087	
	1		Professional Accountant	S.5	98,087	98,087	
	3		Senior Accountant	Z.6-1	195,902	195,902	
	7		Accountant	Z.16-8	364,868	364,868	
	1		Executive Officer	Z.16-11	47,177	47,177	
	8		Assistant Accountant	Z.23-17	321,274	321,274	
	1		Senior Clerk	Z.23-17	42,634	42,634	
	28		Clerical Officer	Z.38-24	919,888	919,888	
	1		Executive Secretary/ Secretary	Z.16-11/ Z.23-17	50,887	50,887	
	2		Stenographer/Typist	Z.38-24	59,388	59,388	
	1		Clerk/Typist	Z.38-24	28,310	28,310	
	1		Senior Records Sorter	Z.33-24	35,646	35,646	
	1		Record Sorter	Z.38-30	30,192	30,192	
	1		Telephone Operator	Z.38-30	30,192	30,192	
	1		Messenger	Z.38-30	30,192	30,192	
	1		Driver/Messenger	Z.38-30	30,192	30,192	
	1		Building Supervisor	Z.23-17	42,634	42,634	
	1		General Worker	CX	23,244	23,244	
	1		Cleaner	CX	23,244	23,244	
	63		Total		2,607,062	2,607,062	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		585,786	585,786	
			Acting Allowance and Payment of Substitutes		100,322	100,322	
			Entertainment Allowance		14,895	14,895	
			Telephone Allowance		4,172	4,172	
			Travel Allowance		13,160	13,160	
			Total		718,335	718,335	
			<i>National Insurance Contributions</i>				
			Total		259,790	259,790	
	63		Total Treasury		3,585,187	3,585,187	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Revenue Collection				
			INLAND REVENUE DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
			Commissioner	S.2	135,024	135,024	
			Deputy Commissioner	S.4	109,114	109,114	
			Chief Management Accountant	S.4	109,114	109,114	
			Professional Accountant	S.5	588,522	588,522	
			Chief Internal Auditor	S.5	98,087	98,087	
			Chief Accountant	S.5	98,087	98,087	
			Director of Information Systems	S.5	98,087	98,087	
			Assistant Commissioner	S.8	320,244	320,244	
			Principal Inspector	S.8	226,557	226,557	
			Senior Data Processing Officer	S.8	75,519	75,519	
			Senior Inspector	Z.6-1	954,515	954,515	
			Senior Accountant	Z.6-1	62,112	62,112	
			Data Processing Officer	Z.10-1	53,979	53,979	
			Systems Analyst/Senior Programmer	Z.10-1	254,636	254,636	
			Inspector	Z.16-8	1,102,066	1,102,066	
			Accountant	Z.16-8	150,807	150,807	
			Executive Officer	Z.16-11	47,177	47,177	
			Executive Secretary/ Secretary	Z.16-11/ Z.23-17	40,970	40,970	
			Senior Clerk	Z.23-17	85,268	85,268	
			Computer Operator	Z.23-17	81,358	81,358	
			Assistant Accountant	Z.23-17	331,339	331,339	
			Tax Officer	Z.23-17	885,248	885,248	
			Legal Assistant	Z.23-17	85,268	85,268	
			Data Entry Operator I and II	Z.33-24/ Z.38-30	232,176	232,176	
			Clerical Officer	Z.38-24	1,139,574	1,139,574	
			Stenographer/Typist	Z.38-24	133,658	133,658	
			Attendant	Z.38-30	30,192	30,192	
			Driver Messenger/Messenger	Z.38-30	60,384	60,384	
			Maid/Cleaner	CX	93,688	93,688	
	156		Total		7,682,770	7,682,770	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		368,044	628,044	
			Overtime		70,000	70,000	
			Entertainment Allowance		28,738	28,738	
			Acting Allowance and Payment of Substitutes		136,871	136,871	
			Telephone Allowance		12,571	12,571	
			Travel Allowance		28,465	28,465	
			Total		644,689	904,689	
			<i>National Insurance Contributions</i>				
			Total		639,380	639,380	
	156		Total Inland Revenue Department		8,966,839	9,226,839	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Revenue Collection				
			CUSTOMS				
			<i>Statutory Personal Emoluments</i>				
	1		Comptroller of Customs	S.2	135,024	135,024	
	3		Deputy Comptroller of Customs	S.5	294,261	294,261	
	1		Finance Officer/ Financial Controller	S.5:S6	98,087	98,087	
	5		Assistant Comptroller of Customs	S.7	407,875	407,875	
	1		Human Resource Development Officer	S.7	81,575	81,575	
	1		Systems/Database Administrator	S.9			
	1		Network/Security Specialist	S.9			
	15		Customs Officer I	Z.10-3	911,761	911,761	
	27		Customs Officer II	Z.16-11	1,342,064	1,342,064	
	1		Senior Personnel Officer	Z.6-1	65,033	65,033	
	1		Senior Accountant	Z.6-1	68,510	68,510	
	1		Application Support Specialist I	Z.6-1			
	1		Application Support Specialist II	Z.16-8			
	1		Accountant	Z.16-8	45,074	45,074	
	1		Personnel Officer	Z.16-8	55,339	55,339	
	1		Executive Officer	Z.16-11	46,434	46,434	
	1		Assistant Personnel Officer	Z.23-17	42,633	42,633	
	1		Assistant Accountant	Z.23-17	37,725	37,725	
	62		Customs Officer III	Z.23-17	2,592,410	2,592,410	
	1		Senior Clerk	Z.23-17	42,633	42,633	
	1		Secretary	Z.23-17	42,467	42,467	
	1		Chief Customs Guard	Z.23-17	42,633	42,633	
	13		Senior Customs Guard	Z.33-24	451,335	451,335	
	8		Data Entry Operator I&II	Z.33-24/ Z.38-30	239,442	239,442	
	150		Clerical Officers	Z.38-24	5,122,852	5,122,852	
	3		Stenographer/Typist	Z.38-24	94,385	94,385	
	1		Clerk Typist	Z.38-24	31,455	31,455	
	59		Customs Guard	Z.38-30	1,748,687	1,748,687	
	3		Messenger	Z.38-30	84,423	84,423	
	1		Driver/Messenger	Z.38-30	30,192	30,192	
	1		Telephone Operator/Receptionist	Z.38-30	30,192	30,192	
	3		Maid	CX	69,733	69,733	
	2		Porters	CIX	47,543	47,543	
	1		Forklift Driver/Porter	CII	34,697	34,697	
	374		Total Customs		14,336,474	14,336,474	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			VALUE-ADDED TAX UNIT				
			<i>Statutory Personal Emoluments</i>				
1			Director VAT	S.4	109,114	109,114	
1			Chief Internal Auditor	S.5	98,087	98,087	
2			Professional Accountant	S.5	196,174	196,174	
1			Deputy Director VAT	S.6	88,182	88,182	
1			Manager - Information Services	S.6	88,182	88,182	
2			Principal Auditor	S.7	163,150	163,150	
1			Assistant Comptroller	S.7	81,575	81,575	
6			Principal Inspector	S.8	355,129	355,129	
10			Senior Auditor	Z.6-1	682,788	682,788	
2			Senior Inspector	Z.6-1	123,812	123,812	
1			Data Processing Officer	Z.10-1	56,575	56,575	
4			Senior Analyst/Programmer	Z.10-1	261,884	261,884	
1			Customs Officer I	Z.10-3	63,139	63,139	
21			Auditor	Z.16-8	1,035,613	1,035,613	
1			Accountant	Z.16-8	50,515	50,515	
1			Senior Legal Assistant	Z.16-11	50,889	50,889	
1			Executive Officer	Z.16-11	49,403	49,403	
2			Customs Officer II	Z.16-11	101,774	101,774	
1			Executive Secretary/ Secretary	Z.16-11/ Z.23-14	50,887	50,887	
2			Customs Officer III	Z.23-17	81,725	81,725	
17			Tax Officer	Z.23-17	698,968	698,968	
1			Assistant Accountant	Z.23-17	39,473	39,473	
1			Senior Clerk	Z.23-17	36,895	36,895	
3			Data Entry Operator I & II	Z.33-24/ Z.38-30	88,984	88,984	
15			Clerical Officer	Z.38-24	521,634	521,634	
1			Maid/Messenger	Z.38-30	23,245	23,245	
1			Driver/Messenger	Z.38-30	30,193	30,193	
1			Stenographer/Typist	Z.38-24	30,193	30,193	
1			Telephone Operator	Z.38-24	30,193	30,193	
103			Total VAT		5,288,375	5,288,375	
477			Total		19,624,849	19,624,849	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		717,251	717,251	
			Acting Allowances and Payment of Substitutes		771,085	771,085	
			Overtime		1,495,290	1,495,290	
			Duty Allowance		310,884	310,884	
			Entertainment Allowance		22,343	22,343	
			Plain Clothes Allowance		25,316	25,316	
			Telephone Allowance		17,248	17,248	
			Travel Allowance		46,058	46,058	
			Total		3,405,475	3,405,475	
			<i>National Insurance Contributions</i>				
			Total		2,150,198	2,150,198	
477			Total Customs		25,180,522	25,180,522	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Revenue Collection				
			LAND TAX DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
1			Commissioner of Land Tax	S.3	121,350	121,350	
1			Deputy Commissioner of Land Tax	S.6	88,182	88,182	
1			Manager, Information Systems	S.6	88,182	88,182	
4			Supervising Valuer	S.8	302,076	302,076	
1			Senior Accountant	Z.6-1	68,510	68,510	
10			Valuer I & Valuer II	Z.6-1			
				Z.16-6	620,469	620,469	
2			Systems Analyst/ Senior Programmer	Z.10-1	130,180	130,180	
4			Accountant	Z.16-8	215,420	215,420	
1			Executive Officer	Z.16-11	50,886	50,886	
1			Senior Draughtsman	Z.16-11	50,886	50,886	
2			Tax Relief Investigator	Z.16-11	97,678	97,678	
1			Executive Secretary/ Secretary	Z.16-11/ Z.23-17	42,634	42,634	
11			Assistant Valuer	Z.23-17	468,974	468,974	
5			Draughtsman	Z.23-17	212,717	212,717	
4			Assistant Accountant	Z.23-17	170,536	170,536	
3			Senior Clerk	Z.23-17	124,907	124,907	
1			Legal Assistant	Z.23-17	42,634	42,634	
26			Clerical Officer	Z.38-24	922,540	922,540	
6			Stenographer/Typist	Z.38-24	202,990	202,990	
2			Attendant	Z.38-30	30,384	30,384	
2			Messenger	Z.38-30	60,384	60,384	
1			Telephone Operator/Receptionist	Z.38-30	30,192	30,192	
6			Maid	CX	139,470	139,470	
1			Van Driver	CVI	26,656	26,656	
2			Watchman	CX	23,286	23,286	
1			Gardener	CIX	23,771	23,771	
100			Total		4,355,894	4,355,894	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		116,682	116,682	
			Acting Allowances and Payment of Substitutes		177,358	177,358	
			Entertainment Allowance		7,447	7,447	
			Telephone Allowance		3,264	3,264	
			Travel Allowance		8,225	8,225	
			Total		312,976	312,976	
			<i>National Insurance Contributions</i>		392,339	392,339	
			Total		392,339	392,339	
100			Total Land Tax Department		5,061,209	5,061,209	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Revenue Collection				
			MODERNISATION OF CUSTOMS, EXCISE AND VAT				
			<i>Other Personal Emoluments</i>				
			Temporary Staff		395,560	395,560	
			Acting Allowance and Payment of Substitutes		34,320	34,320	
			Entertainment Allowance		7,447	7,447	
			Telephone Allowance		2,330	2,330	
			Travel Allowance		8,225	8,225	
			Total		447,882	447,882	
			<i>National Insurance Contributions</i>		27,437	27,437	
			Total		27,437	27,437	
			Total Modernisation of Customs, Excise and VAT		475,319	475,319	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Energy and Natural Resources				
			GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
	1		Deputy Permanent Secretary	S.3	121,350	121,350	
	1		Senior Administrative Officer	S.6	88,182	88,182	
	1		Senior Economist	Z.6-1	61,818	61,818	
	1		Administrative Officer I	Z.6-1	68,511	68,511	
	1		Economist I/ Economist II	Z.10-3 Z.16-11	55,957	55,957	
	1		Administrative Officer II	Z.16-8	55,339	55,339	
	1		Accountant	Z.16-8	52,124	52,124	
	1		Executive Secretary/ Secretary	Z.16-11/ Z.23-17	50,887	50,887	
	1		Senior Clerk	Z.23-17	42,550	42,550	
	2		Clerical Officer	Z.38-24	69,997	69,997	
	1		Stenographer/Typist	Z.38-24	32,940	32,940	
	1		Driver/Messenger	Z.38-30	28,455	28,455	
	13		Total		606,760	728,110	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		98,087	98,087	
			Acting Allowance and Payment of Substitutes		34,446	34,446	
			Entertainment Allowance		7,447	7,447	
			Travel Allowance		8,224	8,224	
			Telephone Allowance		2,123	2,123	
			Total		150,327	150,327	
			<i>National Insurance Contributions</i>				
			Total		53,958	53,958	
	13		Total General Management and Coordination Services		811,045	932,395	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Energy and Natural Resources				
			NATURAL RESOURCES DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
	1		Director	S.3	121,350	121,350	
	1		Chief Geologist	S.5	98,087	98,087	
	2		Petroleum Officer	Z.10-1	57,117	57,117	
	1		Geologist Assistant	Z.38-24	35,646	35,646	
	1		Survey Assistant	Z.38 24	31,900	31,900	
	6		Total		344,100	344,100	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		161,889	161,889	
			Acting Allowance and Payment of Substitutes		5,460	5,460	
			Entertainment Allowance		8,225	8,225	
			Travel Allowance		7,447	7,447	
			Telephone Allowance		2,123	2,123	
			Total		185,144	185,144	
			<i>National Insurance Contributions</i>				
					35,977	35,977	
			Total		35,977	35,977	
	6		Total Natural Resources Department		565,221	565,221	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Energy and Natural Resources				
			ENERGY CONSERVATION & RENEWABLE ENERGY UNIT				
			<i>Other Personal Emoluments</i>				
			Temporary Staff		163,719	163,719	
			Telephone Allowance				
			Total		163,719	163,719	
			<i>National Insurance Contributions</i>				
			Total		12,511	12,511	
			Total Conservation & Renewable Energy Unit		176,230	176,230	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Energy and Natural Resources				
			BARBADOS OFFSHORE PETROLEUM PROGRAM				
			<i>Other Personal Emoluments</i>				
			Temporary Staff		135,024	135,024	
			Acting Allowance and Payment of Substitutes		8,314	8,314	
			Travel Allowance		13,160	13,160	
			Entertainment Allowance		14,895	14,895	
			Telephone Allowance		1,657	1,657	
			Total		173,050	173,050	
			<i>National Insurance Contributions</i>				
			Total		5,040	5,040	
			Total Barbados Offshore Petroleum Program		178,090	178,090	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Regulation of the Insurance Industry				
			SUPERVISION OF THE INSURANCE INDUSTRY				
			<i>Statutory Personal Emoluments</i>				
1			Supervisor of Insurance	S.3	135,024	135,024	
1			Deputy Supervisor of Insurance	S.5	98,087	98,087	
1			Assistant Supervisor of Pensions	S.7	81,575	81,575	
8			Insurance Officer I/II	Z.10-3/ Z.16-11	433,835	433,835	
2			Pension Officer I/II	Z.10-3/ Z.16-11			
1			Secretary	Z.23-17	41,968	41,968	
1			Assistant Accountant	Z.23-17	38,475	38,475	
1			Stenographer/Typist	Z.38-24	35,314	35,314	
3			Clerical Officer	Z.38-24	101,533	101,533	
1			Maid/Messenger	Z.38-30	30,192	30,192	
	20		Total		996,003	996,003	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		95,838	95,838	
			Total		95,838	95,838	
			<i>National Insurance Contributions</i>				
			Total		100,194	100,194	
			Total		100,194	100,194	
	20		Total Supervision of the Insurance Industry		1,192,035	1,192,035	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Supplies and Purchasing Management				
			CENTRAL PURCHASING DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
1			Chief Supply Officer	S.4	109,115	109,115	
1			Deputy Chief Supply Officer	S.6	88,183	88,183	
1			Senior Accountant	Z.6-1	68,511	68,511	
3			Senior Supply Officer	Z.10-3	190,303	190,303	
1			Accountant	Z.16-8	53,856	53,856	
4			Supply Officer	Z.16-11	203,548	203,548	
1			Executive Secretary/Secretary	Z.16-11/ Z.23-17	40,397	40,397	
1			Senior Storekeeper	Z.23-17	42,634	42,634	
2			Assistant Accountant	Z.23-17	85,268	85,268	
4			Senior Clerk	Z.23-17	166,543	166,543	
1			Supplies Assistant	Z.23-17	42,634	42,634	
1			Storekeeper	Z.33-24	35,647	35,647	
2			Stenographer/Typist	Z.38-24	71,294	71,294	
12			Clerical Officer	Z.38-24	415,462	415,462	
1			Driver/Messenger	Z.38-30	30,193	30,193	
4			General Worker	CX,CIX	94,562	94,562	
1			Operator II	CIII	30,840	30,840	
3			Operator III	CV	83,406	83,406	
2			Petrol Pump Attendant	CVIII	48,352	48,352	
1			Watchman	CX	21,347	21,347	
47			Total Item 101		1,922,095	1,922,095	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		34,901	34,901	
			Acting Allowances and Payment of Substitutes		133,464	133,464	
			Overtime		10,187	10,187	
			Entertainment Allowance		7,447	7,447	
			Telephone Allowance		2,331	2,331	
			Travel Allowance		8,224	8,224	
			Total		196,554	196,554	
			<i>National Insurance Contributions</i>				
			Total		175,742	175,742	
47			Total Central Purchasing Department		2,294,391	2,294,391	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Supplies and Purchasing Management				
			MODERNISATION OF PUBLIC PROCUREMENT SYSTEMS				
			<i>Other Personal Emoluments</i>				
			Temporary Staff		140,306	140,306	
			Acting Allowance and Payment of Substitutes		17,538	17,538	
			Telephone Allowance		932	932	
			Total		158,776	158,776	
			<i>National Insurance Contributions</i>		9,576	9,576	
			Total		9,576	9,576	
			Total Modernisation of Public Procurement Systems		168,352	168,352	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Operations of National Insurance and Social Security Schemes				
			NATIONAL INSURANCE DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
	1		Director	S.1	147,926	147,926	
	1		Chief Legal Officer	S.2	135,023	135,023	
	1		Deputy Director	S.3	121,350	121,350	
	1		Financial Controller	S.4	109,114	109,114	
	1		Chief Information Technology Officer	S.4	109,114	109,114	
	1		Manager Investment	S.5/S.4	109,114	109,114	
	1		Principle Legal Officer	S.5/S.4	109,114	109,114	
	1		Chief Internal Auditor	S.5	98,087	98,087	
	3		Finance Officer	S.6	294,261	294,261	
	1		Investments Officer	S.6/S.5	98,087	98,087	
	1		Senior Legal Officer	S.6	88,182	88,182	
	1		Investments Analyst	S.6	88,182	88,182	
	3		Assistant Director	S.7	264,547	264,547	
	1		Systems Network Administrator	S.7	81,575	81,575	
	1		Project Development Officer	S.7	81,575	81,575	
	2		Manager Accounts	S.8	151,038	151,038	
	1		Senior Data Processing Officer	S.8	75,519	75,519	
	1		System/Portal Administrator	S.8	75,519	75,519	
	1		Principal Inspector	S.9	71,026	71,026	
	1		Database Administrator	S.9	71,026	71,026	
	1		Senior Internal Auditor	Z.6-1	68,511	68,511	
	4		Senior Accounts Officer	Z.6-1	262,304	262,304	
	1		Senior Human Resource Officer	Z.6-1	68,511	68,511	
	1		Marketing Research Officer	Z.6-1	68,511	68,511	
	1		Systems Analyst	Z.10-1	60,202	60,202	
	5		Insurance Officer I	Z.10-3	307,364	307,364	
	1		Document Management Officer	Z.10-3	52,371	52,371	
	1		Operations Officer	Z.10-6	58,586	58,586	
	2		Programmer/ Programmer's Assistant	Z.16-6/ Z.23-17	101,220	101,220	
	2		Enterprise Resource Program Support Specialist	Z.16-6	44,951	44,951	
	2		Internal Auditor I	Z.16-8	110,678	110,678	
	3		Accounts Officer I	Z.16-8	146,532	146,532	
	2		Human Resource Officer	Z.16-8	110,678	110,678	
	14		Inspector	Z.16-8	759,165	759,165	
	1		Insurance Officer II	Z.16-11	50,887	50,887	
	1		Senior Legal Assistant	Z.16-11	50,887	50,887	
	67		Total Forward		4,700,737	4,700,737	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
67			Total Brought Forward		4,700,737	4,700,737	
10			Executive Officer	Z.16-11	507,569	507,569	
1			Secretary	Z.23-14	47,711	47,711	
2			End User Support Specialist	Z.23-17	42,634	42,634	
22			Senior Clerk	Z.23-17	934,362	934,362	
2			Accounts Officer II	Z.23-17	39,889	39,889	
2			Assistant Accountant	Z.23-17	84,020	84,020	
2			Internal Auditor II	Z.23-17	76,949	76,949	
2			Computer Operator	Z.23-17	42,634	42,634	
5			Legal Assistant	Z.23-17	202,687	202,687	
1			Senior Data Quality Officer	Z.23-17	42,634	42,634	
3			Audit Clerk	Z.38-24	60,533	60,533	
95			Clerical Officer	Z.38-24	3,274,094	3,274,094	
23			Accounts Clerk	Z.38-25	808,586	808,586	
5			Stenographer/Typist	Z.38-24	99,748	99,748	
10			Data Entry Operator II/I	Z.38-24/ Z33-24	348,839	348,839	
2			Receptionist	Z.38-30	60,384	60,384	
1			Telephone Operator	Z.38-30	30,192	30,192	
2			Driver/Messenger/ Messenger	Z.38-30	54,303	54,303	
1			Cleaner	CX	23,243	23,243	
258			Total		11,481,748	11,481,748	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		1,180,288	1,180,288	
			Acting Allowances and Payment of Substitutes		854,212	854,212	
			Entertainment Allowance		66,196	66,196	
			Duty Allowance		6,648	6,648	
			Telephone Allowance		20,925	20,925	
			Travel Allowance		66,529	66,529	
			Total		2,194,798	2,194,798	
			<i>National Insurance Contributions</i>				
			Total		1,144,050	1,144,050	
258			Total National Insurance Department		14,820,596	14,820,596	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Revenue & Non Bank Regulatory Management				
			SPECIAL PROJECTS - FINANCIALS				
			<i>Other Personal Emoluments</i>				
			Temporary Staff		92,561	92,561	
			Acting Allowance and Payment of Substitutes		5,644	5,644	
			Telephone Allowance				
			Total		98,205	98,205	
			<i>National Insurance Contributions</i>				
			Total		8,464	8,464	
			Total Special Projects - Financials		106,669	106,669	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Investment				
			PUBLIC INVESTMENT UNIT				
			<i>Statutory Personal Emoluments</i>				
			Permanent Secretary	S.1			
1			Manager Public Investment Unit	S.3	121,350	121,350	
3			Chief Project Analyst	S.5	294,261	294,261	
3			Senior Project Analyst	Z.6-1	180,732	180,732	
3			Project Analyst I or II	Z.10-3/ Z.16-11	145,242	145,242	
1			Executive Secretary/ Secretary	Z.38-24/ Z.23-17	50,886	50,886	
1			Stenographer/Typist	Z.38-24	33,831	33,831	
	12		Total		826,302	826,302	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		124,827	124,827	
			Acting Allowance and Payment of Substitutes		33,337	33,337	
			Overtime		1,000	1,000	
			Entertainment Allowance		7,448	7,448	
			Telephone Allowance		4,195	4,195	
			Travel Allowance		8,225	8,225	
			Total		54,205	54,205	
			<i>National Insurance Contributions</i>				
					55,544	55,544	
			Total		55,544	55,544	
	12		Total Public Investment Unit		936,051	936,051	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF FINANCE, INVESTMENT TELECOMMUNICATIONS & ENERGY	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Telecommunication Services				
			TELECOMMUNICATIONS UNIT				
			<i>Statutory Personal Emoluments</i>				
1			Chief Telecommunications Officer	S.3.	121,350	121,350	
1			Deputy Chief Telecommunications Officer	S.6	88,183	88,183	
1			Senior Telecommunications Officer	Z.6-1	66,386	66,386	
2			Telecommunications Officer I	Z.10-6	116,878	116,878	
6			Telecommunications Officer II	Z.16-11	303,220	303,220	
1			Telecommunications Officer III	Z.23-14			
1			Secretary	Z.23-17	42,550	42,550	
1			Clerk/Typist	Z.38-24	33,460	33,460	
1			Clerical Officer	Z.38-24	32,792	32,792	
1			Gardener	CX	23,771	23,771	
1			Maid	CX	23,244	23,244	
1			Watchman	CXA	27,166	27,166	
	18		Total		879,000	879,000	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		391,543	391,543	
			Acting Allowances and Payment of Substitutes		19,822	19,822	
			Overtime		1,000	1,000	
			Entertainment Allowance		7,447	7,447	
			Duty Allowance				
			Telephone Allowance		2,072	2,072	
			Travel Allowance		8,286	8,286	
			Total		430,170	430,170	
			<i>National Insurance Contributions</i>		112,868	112,868	
			Total		112,868	112,868	
	18		Total Telecommunications Unit		1,422,038	1,422,038	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF YOUTH, FAMILY AND SPORTS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Direction and Policy Formulation Services				
			THE NATIONAL HIV/AIDS COMMISSION				
			<i>Statutory Personal Emoluments</i>				
	1		Director	S.4	109,114	109,114	
	1		Deputy Director	S.6	88,182	88,182	
	1		Assistant director	Z.6-1	68,511	68,511	
	1		Administrative Officer I	Z.6-1	68,511	68,511	
	1		Senior Accountant	Z.6-1	68,511	68,511	
	1		Public Relations/Liason Officer	Z.10-3	61,230	61,230	
	1		Administrative Officer II	Z.16-8	54,968	54,968	
	1		Secretary	Z.23-17	42,634	42,634	
	2		Clerical officer	Z.38-24	71,210	71,210	
	1		Stenographer/Typist	Z.38-24	32,792	32,792	
	2		Messenger	Z.38-30	26,935	26,935	
	1		Maid	CX	23,245	23,245	
			Travel Allowance		6,619	6,619	
	14		Total Item 101		722,462	722,462	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		147,814	147,814	
			Acting Allowances and Payment of Substitutes		51,540	51,540	
			Entertainment Allowance		9,420	9,420	
			Travel Allowance		7,447	7,447	
			Telephone Allowance		2,331	2,331	
			Overtime		2,000	2,000	
			Total Item 102		220,552	220,552	
			<i>National Insurance Contributions</i>		63,285	63,285	
			Total Item 103		63,285	63,285	
	14		Total: The National HIV/AIDS Commission		1,006,299	1,006,299	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF YOUTH, FAMILY AND SPORTS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Gender Affairs				
			BUREAU OF GENDER AFFAIRS				
			<i>Statutory Personal Emoluments</i>				
	1		Director, Women's Bureau	S.9	71,026	71,026	
	2		Programme Officer	Z.5-3	127,749	127,749	
	1		Research Officer II/I	Z.16-11/ Z.10-3	60,202	60,202	
	1		Clerk/Typist	Z.38-24	35,647	35,647	
	1		Clerical Officer	Z.38-24	35,647	35,647	
	6		Total Item 101		330,271	330,271	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		58,148	58,148	
			Acting Allowance and Payment of Substitutes		21,400	21,400	
			Total Item 102		79,548	79,548	
			<i>National Insurance Contributions</i>		29,962	29,962	
			Total Item 103		29,962	29,962	
	6		Total: Bureau of Gender Affairs		439,781	439,781	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF YOUTH, FAMILY AND SPORTS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Youth Affairs and Sports				
			GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
	1		Permanent Secretary	S.4	147,926	147,926	
	1		Director of Youth Affairs	S.4	109,114	109,114	
	1		Administrative Officer I	Z.6-1	68,511	68,511	
	1		Administrative Officer II	Z.16-8	55,340	55,340	
	1		Research Officer I/II	Z.10-3	50,888	50,888	
	1		Public Relations Officer	Z.10-3	63,874	63,874	
	1		Youth Project Co-ordinator	Z.16-11	50,888	50,888	
	2		Ex. Secretary/Secretary	Z.16-11	93,366	93,366	
	1		Assistant Personnel Officer	Z.23-17	39,639	39,639	
	2		Clerical Officer	Z.38-24	103,343	103,343	
	1		Stenographer/Typist	Z.38-24	35,647	35,647	
	1		Driver/Messenger	Z.38-30	30,194	30,194	
			Travel Allowance		11,697	11,697	
	14		Total Item 101		860,427	860,427	
			<i>Other Personal Emoluments</i>				
			Acting Allowances and Payments of Substitutes		37,299	37,299	
			Temporary Staff		484,273	484,273	
			Entertainment Allowance		30,891	30,891	
			Overtime		5,000	5,000	
			Travel Allowance		17,059	17,059	
			Telephone Allowance		6,492	6,492	
			Total Item 102		581,014	581,014	
			<i>National Insurance Contributions</i>				
			Total Item 103		94,797	94,797	
	14		Total: General Management and Coordination Services		1,536,238	1,536,238	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF YOUTH, FAMILY AND SPORTS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Youth Affairs and Sports				
			YOUTH ENTREPRENEURSHIP SCHEME (YES)				
			<i>Statutory Personal Emoluments</i>				
	1		Manager	S.6	88,183	88,183	
	5		Youth Entrepreneurial Officer	Z.10-1	327,436	327,436	
	2		Clerk/Typist	Z.38-24	71,294	71,294	
	1		Maid	C.X	23,243	23,243	
	9		Total Item 101		510,156	510,156	
			<i>Other Personal Emoluments</i>				
			Acting Allowances and Payments of Substitutes		34,410	34,410	
			Telephone Allowance		933	933	
			Total Item 102		35,343	35,343	
			<i>National Insurance Contributions</i>				
			Total Item 103		38,335	38,335	
	9		Total: Youth Entrepreneurship Scheme (YES)		583,834	583,834	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF YOUTH, FAMILY AND SPORTS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Youth Affairs and Sports				
			YOUTH DEVELOPMENT PROGRAMME				
			<i>Statutory Personal Emoluments</i>				
	1		Youth Development Officer	S6	88,182	88,182	
	1		Principal Youth Development Officer	Z.5-3	63,874	63,874	
	4		Senior Youth Commissioner	Z.10-6	234,344	234,344	
	15		Youth Commissioner I	Z.16-11	798,125	798,125	
	8		Youth Commissioner I/II	Z.16-11	308,878	308,878	
	2		Clerk/Typist	Z.38-24	71,294	71,294	
	9		Youth Commissioner III	Z.38-24	258,234	258,234	
	40		Total Item 101		1,822,931	1,822,931	
			<i>Other Personal Emoluments</i>				
			Acting Allowances and Payments of Substitutes		64,588	64,588	
			Total Item 102		64,588	64,588	
			<i>National Insurance Contributions</i>				
			Total Item 103		164,358	164,358	
	40		Total: Youth Development Programme		2,051,877	2,051,877	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF YOUTH, FAMILY AND SPORTS	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Youth Affairs and Sports				
			BARBADOS YOUTH SERVICE				
1			Director of Barbados Youth Service	S.6	88,183	88,183	
1			Senior Counsellor	Z.6-1	68,511	68,511	
1			Senior Programme Officer	Z.5-3	63,874	63,874	
4			Counsellor I/II	(Q.B)10-6	202,996	202,996	
4			Programme Officer I/II	(Q.B)10-6	202,562	202,562	
1			Executive Officer	Z.16-11	50,888	50,888	
1			Qualified Teacher	Z.22-2	66,192	66,192	
1			Nurse	Z.23-11	47,919	47,919	
1			Furniture & Handicraft Instructor	Z.23-17	42,634	42,634	
1			Cultural Arts Officer	Z.16-11	50,888	50,888	
1			Maintenance Supervision	Z.23-17	42,634	42,634	
3			Clerk/Typist	Z.38-24	106,941	106,941	
1			Driver/Messenger	Z.38-24	30,194	30,194	
1			Head Cook	Z.36-24	26,138	26,138	
3			Cook	Z.38-30	73,494	73,494	
9			Warden	Z.38-30	269,788	269,788	
1			Maid	CX	23,244	23,244	
1			General Worker	CX	23,244	23,244	
	36		Total Item 101		1,480,324	1,480,324	
			<i>Other Personal Emoluments</i>				
			Acting Allowance and Payment of Substitutes		106,634	106,634	
			Overtime		10,751	10,751	
			Telephone Allowance		1,399	1,399	
			Total Item 102		118,784	118,784	
			<i>National Insurance Contributions</i>				
			Total Item 103		135,236	135,236	
	36		Total: Barbados Youth Service		1,734,344	1,734,344	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Economic and Social Planning				
			GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
	1		Permanent Secretary	S.1	147,926	147,926	
	1		Director of Research	S.4	109,117	109,117	
	1		Chief Economist	S.5	98,087	98,087	
	3		Senior Economist	Z.6-1	204,180	204,180	
	5		Economist I or II	Z.10-3	265,716	265,716	
				Z.16-11			
	1		Administrative Officer II	Z.16-8	55,339	55,339	
	1		Executive Officer	Z.16-11	50,024	50,024	
	1		Executive Secretary/ Secretary	Z.16-11/ Z.23-17	50,892	50,892	
	1		Assistant Accountant	Z.23-17	40,968	40,968	
	1		Senior Clerk	Z.23-17	40,761	40,761	
	2		Clerical Officer	Z.38-24	58,364	58,364	
	1		Stenographer/Typist	Z.38-24	27,732	27,732	
	1		Driver/Messenger		30,192	30,192	
	20		Total Item 101		1,179,298	1,179,298	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		182,741	182,741	
			Overtime		3,000	3,000	
			Acting Allowance and Payment of Substitutes		44,081	44,081	
			Entertainment Allowance		22,436	22,436	
			Telephone Allowance		4,283	4,283	
			Travel Allowance		20,863	20,863	
			Total Item 102		277,404	277,404	
			<i>National Insurance Contributions</i>		97,982	97,982	
			Total Item 103		97,982	97,982	
	20		Total: General Management and Coordination Services		1,554,684	1,554,684	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Economic and Social Planning				
			STATISTICAL DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
	1		Director of Statistical Service	S.4	121,350	121,350	
	1		Deputy Director of Statistical Service	S.6	88,182	88,182	
	4		Senior Statistician	Z.6-1	274,044	274,044	
	1		Information Technology Officer	Z.6-1	66,966	66,966	
	8		Statistician I/II	Z.10-3/ Z.16-11	464,547	464,547	
	3		Senior Field Investigator	Z.16-11	152,661	152,661	
	1		Executive Secretary/ Secretary	Z.16-11 Z.23-17	39,556	39,556	
	12		Statistical Assistant	Z.23-17	507,282	507,282	
	15		Field Investigator	Z.23-17	636,182	636,182	
	1		Senior Clerk	Z.23-17	42,634	42,634	
	23		Clerical Officer	Z.38-24	807,773	807,773	
	2		Stenographer/Typist	Z.38-24	68,660	68,660	
	1		Driver/Messenger	Z.38-30	30,192	30,192	
	1		Maid	CX	23,254	23,254	
	1		General Worker	CX	23,254	23,254	
	75		Total Item 101		3,346,537	3,346,537	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		93,696	93,696	
			Overtime		49,513	49,513	
			Acting Allowance and Payment of Substitutes		116,084	116,084	
			Entertainment Allowance		7,999	7,999	
			Telephone Allowances		2,333	2,333	
			Travel Allowances		8,834	8,834	
			Total Item 102		278,459	278,459	
			<i>National Insurance Contributions</i>				
			Total Item 103		301,923	301,923	
	75		Total: Statistical Department		3,926,919	3,926,919	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Economic and Social Planning				
			POPULATION AND HOUSING CENSUS				
			<i>Other Personal Emoluments</i>				
			Temporary Staff		141,630	141,630	
			Acting Allowance and Payment of Substitutes		8,420	8,420	
			Entertainment Allowance		829	829	
			Total Item 102		150,879	150,879	
			<i>National Insurance Contributions</i>		8,986	8,986	
			Total Item 103		8,986	8,986	
			Total: Population and Housing Census		159,865	159,865	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Economic and Social Planning				
			HOUSEHOLD BUDGET SURVEY				
			<i>Other Personal Emoluments</i>				
			Temporary Staff		367,877	367,877	
			Acting Allowance and Payment of Substitutes		11,187	11,187	
			Overtime		72,236	72,236	
			Total Item 102		451,300	451,300	
			<i>National Insurance Contributions</i>				
					46,384	46,384	
			Total Item 103		46,384	46,384	
			Total: Household Budget Survey		497,684	497,684	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Economic and Social Planning				
			STRENGTHENING & MODERNISATION OF THE NATIONAL STATISTICAL SYSTEM				
			<i>Other Personal Emoluments</i>				
			Temporary Staff		247,526	247,526	
			Acting Allowance and Payment of Substitutes		18,789	18,789	
			Telephone Allowances		932	932	
			Total Item 102		267,247	267,247	
			<i>National Insurance Contributions</i>		16,906	16,906	
			Total Item 103		16,906	16,906	
			Total: Strengthening & Modernisation of the National Statistical System		284,153	284,153	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Economic and Social Planning				
			STRENGTHENING OF NATIONAL ACCOUNTS				
			<i>Other Personal Emoluments</i>				
			Temporary Staff		512,099	512,099	
			Acting Allowance and Payment of Substitutes		17,860	17,860	
			Total Item 102		529,959	529,959	
			<i>National Insurance Contributions</i>		53,799	53,799	
			Total Item 103		53,799	53,799	
			Total: Strengthening of National Accounts		583,758	583,758	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Economic and Social Planning				
			BUSINESS DEVELOPMENT				
			<i>Statutory Personal Emoluments</i>				
	1		Chief Business Development Officer	S.4	109,117	109,117	
	1		Senior Business Development Officer	Z.6-1	68,511	68,511	
	1		Business Development Officer	Z.10-3	63,874	63,874	
	3		Total Item 101		241,502	241,502	
			<i>Other Personal Emoluments</i>				
			Acting Allowances and Payment of Substitutes		13,083	13,083	
			Entertainment Allowance		8,279	8,279	
			Telephone Allowance		1,404	1,404	
			Travel Allowance		8,235	8,235	
			Total Item 102		31,001	31,001	
			<i>National Insurance Contributions</i>		13,174	13,174	
			Total Item 103		13,174	13,174	
	3		Total: Business Development		285,677	285,677	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Economic and Social Planning				
			BARBADOS COMPETITIVENESS PROGRAM				
			<i>Other Personal Emoluments</i>				
			Temporary Staff		255,885	255,885	
			Acting Allowances and Payment of Substitutes		6,253	6,253	
			Entertainment Allowance		8,279	8,279	
			Telephone Allowance		1,404	1,404	
			Travel Allowance		8,235	8,235	
			Total Item 102		280,056	280,056	
			<i>National Insurance Contributions</i>				
			Total Item 103		15,571	15,571	
			Total: Barbados Competitiveness Program		295,627	295,627	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Direction and Policy Formulation Services				
			GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
	1		Permanent Secretary	S.1	147,926	147,926	
	1		Deputy Permanent Secretary	S.3	121,350	121,350	
	1		Chief Economist	S.5	98,087	98,087	
	1		E-Commerce Development Officer	S.7	81,575	81,575	
	2		Administrative Officer I	Z.6-1	137,021	137,021	
	2		Senior Economist	Z.6-1	137,021	137,021	
	3		Economist I/II	Z.10-3	165,648	165,648	
	1		Administrative Officer II	Z.16-8	55,339	55,339	
	1		Executive Officer	Z.16-11	50,887	50,887	
	1		Accountant	Z.16-8	47,053	47,053	
	1		Assistant Accountant	Z.23-17	42,634	42,634	
	1		Senior Clerk	Z.23-17	42,634	42,634	
	5		Clerical Officer	Z.38-24	178,232	178,232	
	2		Executive Secretary/ Secretary	Z.16-11/ Z.23-17	101,774	101,774	
	6		Stenographer/Typist	Z.23-21/ Z.38-24/	213,879	213,879	
	1		Telephone Operator/Receptionist	Z.38-30	30,192	30,192	
	1		Driver/Messenger	Z.38-30	30,192	30,192	
	1		Messenger	Z.38-30	30,192	30,192	
	2		Cleaner	CX	46,490	46,490	
	1		Maid	CX	23,245	23,245	
	1		Watchman	CX	23,286	23,286	
	36		Total Item 101		1,804,657	1,804,657	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			<i>Other Personal Emoluments</i>				
			Temporary Staff		117,869	117,869	
			Acting Allowances and Payment of Substitutes		68,625	68,625	
			Overtime		15,728	15,728	
			Entertainment Allowance		22,341	22,341	
			Telephone Allowance		4,195	4,195	
			Travel Allowance		21,384	21,384	
			Duty Allowance		1,200	1,200	
			Total Item 102		251,342	251,342	
			<i>National Insurance Contributions</i>		150,439	150,439	
			Total Item 103		150,439	150,439	
	36		Total: General Management and Coordination Services		2,206,438	2,206,438	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Direction and Policy Formulation Services				
			NATIONAL COUNCIL FOR SCIENCE AND TECHNOLOGY				
			<i>Statutory Personal Emoluments</i>				
	1		Director	S.4	109,114	109,114	
	2		Senior Technical Officer	Z.10-1	133,158	133,158	
	1		Stenographer/Typist	Z.38-24	35,646	35,646	
	4		Total Item 101		277,918	277,918	
			<i>Other Personal Emoluments</i>				
			Acting Allowances and Payment of Substitutes		14,065	14,065	
			Entertainment Allowance		7,447	7,447	
			Telephone Allowance		1,398	1,398	
			Travel Allowance		8,225	8,225	
			Total Item 102		31,135	31,135	
			<i>National Insurance Contributions</i>				
			Total Item 103		17,198	17,198	
	4		Total: National Council for Science and Technology		326,251	326,251	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Direction and Policy Formulation Services				
			OFFICE OF SUPERVISOR OF INSOLVENCY				
			<i>Statutory Personal Emoluments</i>				
	1		Supervisor of Insolvency	S.3	121,350	121,350	
	1		Executive Secretary/Secretary	Z.23-17	42,634	42,634	
	1		Clerk/Typist	Z.38-24	33,460	33,460	
	3		Total Item 101		197,444	197,444	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		63,874	63,874	
			Acting Allowances and Payment of Substitutes		9,379	9,379	
			Overtime		1,500	1,500	
			Entertainment Allowance		7,447	7,447	
			Telephone Allowance		1,398	1,398	
			Travel Allowance		8,225	8,225	
			Total Item 102		91,823	91,823	
			<i>National Insurance Contributions</i>				
					16,784	16,784	
			Total Item 103		16,784	16,784	
	3		Total: Office of Supervisor of Insolvency		306,051	306,051	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Direction and Policy Formulation Services				
			MODERNISATION OF THE BARBADOS NATIONAL STANDARDS SYSTEM				
			<i>Other Personal Emoluments</i>				
			Temporary Staff		232,777	232,777	
			Acting Allowances and Payment of Substitutes				
			Entertainment Allowance		7,447	7,447	
			Telephone Allowance		2,331	2,331	
			Travel Allowance		8,225	8,225	
			Total Item 102		250,780	250,780	
			<i>National Insurance Contributions</i>				
			Total Item 103		10,761	10,761	
			Total: Modernisation of the Barbados National Standards System		261,541	261,541	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Cooperatives Development				
			COOPERATIVES DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
	1		Registrar	S.5	98,087	98,087	
	1		Deputy Registrar	S.8	75,519	75,519	
	1		Senior Cooperatives Officer	Z.10- 3	63,874	63,874	
	6		Cooperatives Officer I/II	Z.16-11/ Z.23-17	305,322	305,322	
	2		Clerical Officer	Z.38-24	71,293	71,293	
	2		Stenographer Typist	Z.38-24	71,293	71,293	
	1		Maid	CX	23,245	23,245	
	14		Total Item 101		708,633	708,633	
			<i>Other Personal Emoluments</i>				
			Acting Allowances and Payment of Substitutes		38,916	38,916	
			Telephone Allowance		932	932	
			Total Item 102		39,848	39,848	
			<i>National Insurance Contributions</i>		97,104	97,104	
			Total Item 103		97,104	97,104	
	14		Total: Cooperatives Department		845,585	845,585	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Utilities Regulation				
			OFFICE OF PUBLIC COUNSEL				
			<i>Statutory Personal Emoluments</i>				
	1		Public Counsel	S.3	121,350	121,350	
	1		Investigations Officer	S.6	88,182	88,182	
	1		Secretary	Z.23-17	42,634	42,634	
			Cleaner	CX			
	3		Total Item 101		252,166	252,166	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		101,747	101,747	
			Acting Allowances and Payment of Substitutes		15,356	15,356	
			Entertainment Allowance		7,447	7,447	
			Telephone Allowance		2,331	2,331	
			Travel Allowance		8,225	8,225	
			Total Item 102		135,106	135,106	
			<i>National Insurance Contributions</i>		21,971	21,971	
			Total Item 103		21,971	21,971	
	3		Total : Office of Public Counsel		409,243	409,243	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ECONOMIC AFFAIRS AND EMPOWERMENT, INNOVATION, TRADE INDUSTRY AND COMMERCE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Development of Commerce and Consumer Affairs				
			DEPARTMENT OF COMMERCE AND CONSUMER AFFAIRS				
			<i>Statutory Personal Emoluments</i>				
	1		Director	S.4	109,114	109,114	
	1		Deputy Director	S.6	88,182	88,182	
	1		Senior Trade Officer	Z.6-1	68,511	68,511	
	1		Senior Consumer Affairs Officer	Z.6-1	68,511	68,511	
	2		Trade Officer	Z.10-3	127,161	127,161	
	2		Trading Standards Officer	Z.10-3	123,634	123,634	
	1		Senior Legal Assistant	Z.16-11	50,887	50,887	
	4		Trading Standard Inspector I	Z.23-14	182,807	182,807	
	7		Trading Standard Inspector II	Z.27-20	277,474	277,474	
	2		Senior Clerk	Z.23-17	85,267	85,267	
	6		Clerical Officer	Z.38-24	213,879	213,879	
	2		Stenographer/Typist	Z.38-24	71,293	71,293	
	1		Messenger	Z.38-30	30,192	30,192	
	1		Maid	CX	23,245	23,245	
	32		Total Item 101		1,520,157	1,520,157	
			<i>Other Personal Emoluments</i>				
			Temporary Staff				
			Acting Allowances and Payment of Substitutes		60,175	60,175	
			Entertainment Allowance		7,447	7,447	
			Overtime		39,384	39,384	
			Telephone Allowance		2,331	2,331	
			Travel Allowance		8,225	8,225	
			Total Item 102		117,562	117,562	
			<i>National Insurance Contributions</i>		123,768	123,768	
			Total Item 103		123,768	123,768	
	32		Total: Department of Commerce and Consumer Affairs		1,761,487	1,761,487	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Enviromental Health Services				
			Subprogram: SOLID WASTE PROJECT				
			<i>Other Personal Emoluments</i>				
			Temporary Staff		607,665	607,665	
			Acting Allowance and Payments of Substitutes		33,926	33,926	
			Telephone Allowance		829	829	
			Total Item		642,420	642,420	
			<i>National Insurance Contributions</i>		46,394	46,394	
			Total Item		46,394	46,394	
			Total Subprogram: Solid Waste Project		688,814	688,814	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Drainage Services				
			Subprogram: NATIONAL ENVIRONMENTAL ENHANCEMENT PROGRAMME				
			<i>Other Personal Emoluments</i>				
			Salaries		4,432,254	4,432,254	
			Acting Allowances and Payment of Substitutes		190,346	190,346	
			Allowances		85,000	85,000	
			Overtime		22,000	22,000	
			Total Item		4,729,600	4,729,600	
			<i>National Insurance Contributions</i>		473,871	473,871	
			Total Item		473,871	473,871	
			Total Subprogram: National Environmental Enhancement Programme		5,203,471	5,203,471	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Drainage Services				
			Subprogram: MAINTENANCE OF DRAINAGE TO PREVENT FLOODING				
			<i>Statutory Personal Emoluments</i>				
1			Senior Technical Officer	S.7	88,182	88,182	
1			Technician I	Z.16-11	50,887	50,887	
1			Senior Well Inspector	Z.10-6	58,586	58,586	
3			Inspector of Wells	Z.23-17	127,992	127,992	
13			Section Leader	CI	464,256	464,256	
1			Data Entry Operator	Z.33-24	35,646	35,646	
10			Supervisor A	CIII	308,380	308,380	
4			Supervisor B	CVI	106,620	106,620	
92			Heavy Duty General Worker	CIX	2,186,932	2,186,932	
4			Operator V	CVIII	96,700	96,700	
4			General Worker	CX	92,976	92,976	
	134		Total Item		3,617,157	3,617,157	
			<i>Other Personal Emoluments</i>				
4			Salaries		179,901	179,901	
			Overtime		188,833	188,833	
			Acting Allowances and Payment of Substitutes		123,247	123,247	
			Hazard Allowance		75,000	75,000	
			Telephone Allowance		1,386	1,386	
			Entertainment Allowance		7,381	7,381	
			Travel Allowance		8,152	8,152	
			Total Item		583,900	583,900	
			<i>National Insurance Contributions</i>				
					428,259	428,259	
			Total Item		428,259	428,259	
	134		Total Subprogram : Maintenance of Drainage to Prevent Flooding		4,629,316	4,629,316	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Preservation and Conservation of the Terrestrial and Marine Environment				
			Subprogram : GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
1			Permanent Secretary	S.1	147,927	147,927	
1			Senior Administrative Officer	S.6	88,183	88,183	
1			Administrative Officer I	Z.6-1	67,352	67,352	
1			Administrative Officer II	Z.16-8	55,340	55,340	
2			Executive Secretary/ Secretary	Z.16-11/ Z.23-17	93,522	93,522	
1			Accountant	Z.16-8	55,340	55,340	
1			Assistant Accountant	Z.23-17	42,634	42,634	
1			Assistant Personnel Officer	Z.23-17	42,634	42,634	
1			Senior Clerk	Z.23-17	42,634	42,634	
4			Clerical Officer	Z.38-24	141,868	141,868	
3			Clerk/Typist	Z.38-24	95,756	95,756	
4			Stenographer/Typist	Z.38-24	137,039	137,039	
1			Library Assistant III	Z.38-24	50,887	50,887	
1			Driver/Messenger	Z.38-30	30,193	30,193	
2			Maid	CX	46,490	46,490	
1			Foreman	Cat III	30,839	30,839	
1			Irrigator	Cat VIII	24,176	24,176	
1			Sprayman	Cat VII	25,322	25,322	
10			General Workers	Cat IX	237,712	237,712	
1			Watchman	CX	23,245	23,245	
1			Telephone Operator/Receptionist	Z.38-24	30,192	30,192	
1			Technician	Z.38-24	58,586	58,586	
1			Supervisor	Z.33-24	34,803	34,803	
42			Total Item		1,602,674	1,602,674	
5			<i>Other Personal Emoluments</i>				
			Salaries		389,829	389,829	
			Acting Allowance and Payment of Substitutes		98,669	98,669	
			Entertainment Allowance		23,190	23,190	
			Travel Allowance		18,480	18,480	
			Overtime		11,859	11,859	
			Telephone Allowance		5,000	5,000	
			Total Item		547,027	547,027	
			<i>National Insurance Contributions</i>				
			Total Item		145,630	145,630	
42			Total Subprogram : General Management and Coordination Services		2,295,331	2,295,331	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Preservation and Conservation of the Terrestrial and Marine Environment				
			Subprogram: ENVIRONMENTAL UNIT				
			<i>Statutory Personal Emoluments</i>				
	1		Senior Environmental Officer	S.5	98,087	98,087	
	3		Environmental Officer	Z.6-1	205,532	205,532	
	1		Environmental Education Officer	Z.10-1	67,931	67,931	
	2		Research Officer I/II	Z.10-3/ Z.16-11	127,749	127,749	
	7		Total Item		499,299	499,299	
			<i>Other Personal Emoluments</i>				
			Acting Allowance and Payment of Substitutes		22,412	22,412	
			Telephone Allowance		932	932	
			Total Item		23,344	23,344	
			<i>National Insurance Contributions</i>				
			Total Item		33,506	33,506	
	7		Total Subprogram: Environmental Unit		556,149	556,149	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Preservation and Conservation of the Terrestrial and Marine Environment				
			Subprogram: COASTAL ZONE MANAGEMENT UNIT				
			<i>Statutory Personal Emoluments</i>				
1			Director	S.3	121,350	121,350	
2			Deputy Director	S.5	196,174	196,174	
1			Coastal Engineer	S.8	75,518	75,518	
1			Coastal Planner	Z.6-1	66,965	66,965	
1			Engineer		68,511	68,511	
1			Technical Officer I/ Technical Officer II	Z.6-1/ Z.10-6	68,511	68,511	
1			Research Officer I/ Research Officer II	Z.10-3/ Z.16-11	63,581	63,581	
1			Marine Biologist I/ Marine Biologist II	Z.6-1/ Z.14-1	68,511	68,511	
1			Hydrographer	Z.16-11	50,887	50,887	
1			Field Inspector	Z.23-14	43,020	43,020	
1			Draughtsman/ Trainee Draughtsman	Z.23-17/ Z.38-24	40,138 28,238	40,138 28,238	
1			Water Quality Analyst	Z.13-8	55,339	55,339	
1			Accountant	Z.16-8	46,682	46,682	
1			Library Assistant I/ Library Assistant II/ Library Assistant III	Z.16-11/ Z.23-17/ Z.38-24	50,887	50,887	
1			Executive Officer	Z.16-11	46,064	46,064	
1			Secretary	Z.23-17	45,445	45,445	
1			Accounts Clerk	Z.38-24	33,757	33,757	
2			Clerk/Typist	Z.38-24	71,292	71,292	
2			Clerical Officer	Z.38-24	71,292	71,292	
1			Driver/Messenger	Z.38-30	30,192	30,192	
2			Chainman	Cat. VIII	48,351	48,351	
1			Maid	Cat. X	23,244	23,244	
1			General Worker	Cat. IX	23,771	23,771	
	28		Total Item		1,437,720	1,437,720	
			<i>Other Personal Emoluments</i>				
			Salaries		34,929	34,929	
			Acting Allowance and Payment of Substitutes		88,537	88,537	
			Entertainment Allowance		7,723	7,723	
			Travel Allowance		15,611	15,611	
			Telephone Allowance		3,384	3,384	
			Total Item		150,184	150,184	
			<i>National Insurance Contributions</i>				
			Total Item		100,486	100,486	
			Total Item		100,486	100,486	
	28		Total Subprogram: Coastal Zone Management Unit		1,688,390	1,688,390	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			<p>Preservation and Conservation of the Terrestrial and Marine Environment</p> <p>Subprogram : GULLY ECOSYSTEMS MANAGEMENT</p> <p><i>Other Personal Emoluments</i></p> <p>Salaries 166,598 166,598</p> <p>Acting Allowance and Payment of Substitutes 12,261 12,261</p> <p>Travel Allowance 8,225 8,225</p> <p>Telephone Allowance 932 932</p> <p>Total Item 188,015 188,015</p> <p><i>National Insurance Contributions</i></p> <p>8,966 8,966</p> <p>Total Item 8,966 8,966</p> <p>Total Subprogram : Gully Ecosystems</p> <p>196,981 196,981</p>				

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Preservation and Conservation of the Terrestrial and Marine Environment Subprogram: BOTANICAL GARDENS <i>Other Personal Emoluments</i> Salaries Acting Allowance and Payment of Substitutes Total Item <i>National Insurance Contributions</i> Total Item Total Subprogram : Botanical Gardens				
					40,560	40,560	
					3,381	3,381	
					43,941	43,941	
					8,754	8,754	
					8,754	8,754	
					52,695	52,695	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Preservation and Conservation of the Terrestrial and Marine Environment				
			Subprogram: NATURAL HERITAGE UNIT				
			<i>Statutory Personal Emoluments</i>				
	1		Director	S.5	98,087	98,087	
	1		Senior Technical Officer	S6	88,183	88,183	
	2		Technical Officer	Z.6-1	132,385	132,385	
	2		Technician	Z.10-6	106,340	106,340	
	1		Administrative Officer II	Z.16-8	55,339	55,339	
	1		Assistant Accountant	Z23-17	42,634	42,634	
	3		Field Supervisor	Z33-24	97,817	97,817	
	1		Operations Supervisor	Z33-24	34,803	34,803	
	1		Stenographer/Typist	Z38-24	32,494	32,494	
	1		Clerk/Typist	Z38-24	35,647	35,647	
	1		Maid	CX	23,245	23,245	
	1		Watchman	CX	23,286	23,286	
	16		Total Item		770,260	770,260	
			<i>Other Personal Emoluments</i>				
			Salaries		77,836	77,836	
			Acting Allowance and Payment of Substitutes		36,354	36,354	
			Overtime		10,000	10,000	
			Non-Pensionable Allowance		9,312	9,312	
			Total Item		133,502	133,502	
			<i>National Insurance Contributions</i>				
			Total Item		68,327	68,327	
	16		Total Subprogram: Natural Heritage Unit		972,089	972,089	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Primary Environmental Care Services				
			Subprogram : ENVIRONMENTAL PROTECTION DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
	1		Director	S.4	109,114	109,114	
	1		Deputy Director	S.6	88,182	88,182	
	1		Senior Environmental Technical Officer	S.9	71,026	71,026	
	1		Chief Building Development Officer	Z.6-1	71,026	71,026	
	1		Senior Marine Pollution Officer	Z.6-1	58,586	58,586	
	2		Senior Environmental Protection Officer	Z.6-1	117,172	117,172	
	1		Senior Environmental Technician	Z.6-1	68,511	68,511	
	2		Senior Building Development Officer	Z.5-3	127,749	127,749	
	8		Building Development Officer	Z.13-8	435,292	435,292	
	3		Marine Pollution Officer	Z.13-8	160,081	160,081	
	1		Marine Pollution Inspector	Z.16-11	49,403	49,403	
	3		Environmental Protection Officer	Z.13-8	160,081	160,081	
	2		Building Development Inspector	Z.16-11	98,806	98,806	
	6		Environmental Protection Inspector I/II	Z.23-14			
				Z.33-24	255,953	255,953	
	1		Draughtsman/ Technician	Z.23-21			
				Q.B.20-17	38,641	38,641	
	1		Secretary	Z23-17	46,344	46,344	
	1		Computer Operator	Z.23-17	42,634	42,634	
	2		Environmental Technical Officer	Z.6-1	134,703	134,703	
	3		Environmental Technician	Z.13-8	164,533	164,533	
	1		Senior Clerk	Z.23-17	42,634	42,634	
	2		Clerk/Typist	Z.38-24	71,293	71,293	
	1		Administrative Officer II	Z.16-8	55,339	55,339	
	3		Clerical Officer	Z.38-24	104,159	104,159	
	1		Stenographer/Typist	Z.38-24	35,646	35,646	
	1		Receptionist/Typist	Z.38-24	35,646	35,646	
	1		Maid	Cat. X	23,243	23,243	
	51		Total Item		2,665,797	2,665,797	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF ENVIRONMENT, WATER RESOURCES AND DRAINAGE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			<i>Other Personal Emoluments</i>				
			Salaries		147,029	147,029	
			Acting Allowance and Payment of Substitutes		30,917	30,917	
			Hazard Allowance		7,850	7,850	
			Entertainment Allowance		6,723	6,723	
			Telephone Allowance		1,922	1,922	
			Total Item		194,441	194,441	
			<i>National Insurance Contributions</i>				
					207,188	207,188	
			Total Item		207,188	207,188	
	51		Total Subprogram : Environmental Protection Department		3,067,426	3,067,426	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		Ministry of Social Care, Constituency Empowerment, Urban & Rural Development	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010	2011					
			Direction and Policy Formulation Services				
			GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
1			Permanent Secretary	S.1	147,927	147,927	
1			Project Coordinator	S.5	98,087	98,087	
1			Senior Administrative Officer	S.6	88,184	88,184	
1			Administrative Officer I	Z.6-1	68,511	68,511	
1			Senior Accountant	Z.6-1	68,511	68,511	
1			Administrative Officer II	Z.16-11	55,340	55,340	
1			Assistant Accountant	Z.23-17	42,634	42,634	
3			Secretary/Executive Secretary	Z.23-17	100,414	100,414	
				Z.17-11			
1			Field Investigator	Z.23-17	42,634	42,634	
3			Clerical Officers	Z.38-25	106,941	106,941	
2			Stenographer/Typist	Z.38-24	65,732	65,732	
1			Receptionist /Typist	Z.38-24	32,640	32,640	
1			Driver/ Messenger /Messenger	Z.38-30	30,193	30,193	
1			Maid	CX	23,243	23,243	
	18		Total		970,991	970,991	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		164,988	164,988	
			Acting Allowance and Payment of Substitutes		79,979	79,979	
			Entertainment Allowance		15,446	15,446	
			Duty Allowance		1,350	1,350	
			Overtime		500	500	
			Commuted Travel		21,872	21,872	
			Telephone Allowance		3,972	3,972	
			Total		288,107	288,107	
			<i>National Insurance Contributions</i>				
					84,292	84,292	
			Total		84,292	84,292	
	18		Total General Management and Coordination Services		1,343,390	1,343,390	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		Ministry of Social Care, Constituency Empowerment, Urban & Rural Development	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010	2011					
			Personal Social Services Delivery Programme				
			WELFARE DEPARTMENT				
			<i>Statutory Personal Emoluments</i>				
	1		Chief Welfare Officer	S.5	98,087	98,087	
	1		Deputy Chief Welfare Officer	S.7	81,575	81,575	
	4		Senior Welfare Officer	Z.6-1	274,044	274,044	
	23		Welfare Officer I/II	Z.10-6 (Q.B.) 16-11			
				Z. 23-17	1,261,306	1,261,306	
	1		Senior Accountant	Z.6-1	68,511	68,511	
	1		Accountant	Z.16-8	55,339	55,339	
	1		Executive Officer	Z.6-11	50,887	50,887	
	1		Assistant Accountant	Z.23-17	42,634	42,634	
	1		Senior Clerk	Z.23-17	42,634	42,634	
	12		Clerical Officer	Z.38-24	425,875	425,875	
	1		Secretary	Z.23-17	46,869	46,869	
	4		Stenographer/Typist	Z.38-24	142,584	142,584	
	1		Receptionist	Z.38-30	30,192	30,192	
	1		Clerk/Typist	Z.38-24	35,646	35,646	
	3		Messenger	Z.38-30	90,576	90,576	
	1		Porter	CIX	23,772	23,772	
	3		General Worker	CX	69,735	69,735	
	1		Watchman	CIX	23,286	23,286	
	61		Total		2,863,552	2,863,552	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		69,782	69,782	
			Acting Allowance and Payment of Substitutes		211,895	211,895	
			Overtime		9,318	9,318	
			Telephone Allowance		5,250	5,250	
			Total		296,245	296,245	
			<i>National Insurance Contributions</i>				
			Total		254,795	254,795	
	61		Total		3,414,592	3,414,592	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		Ministry of Social Care, Constituency Empowerment, Urban & Rural Development	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010	2011					
			Personal Social Services Delivery Programme				
			NATIONAL DISABILITY UNIT				
			<i>Statutory Personal Emoluments</i>				
	1		Director	S.5	98,087	98,087	
	1		Assistant Director	S.9	71,026	71,026	
	3		Social Worker	Z.10-6 (Q.B.) 16-11			
				Z.23-17	160,360	160,360	
	1		Executive Officer	Z.16-11	50,887	50,887	
	1		Assistant Accountant	Z.23-17	39,391	39,391	
	1		Secretary/ Executive Secretary	Z.23-17 Z.16-11	46,930	46,930	
	1		Clerk/Typist	Z.38-24	30,341	30,341	
	1		Receptionist/Typist	Z.38-24	35,646	35,646	
	1		Stenographer/Typist	Z.38-24	35,646	35,646	
	1		Driver Messenger/Messenger	Z.38-30	27,297	27,297	
	1		Driver Attendant	Z.38-30	30,192	30,192	
	1		Orderly	Z.38-34	26,717	26,717	
	1		Maid	CX	23,243	23,243	
	1		General Worker	CIX /CX	23,244	23,244	
	1		Watchman	CIX A	23,286	23,286	
	1		Relief Watchman	CIX A	15,523	15,523	
	16		Total		737,816	737,816	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		55,887	55,887	
			Acting Allowance and Payment of Substitutes		50,792	50,792	
			Overtime		25,000	25,000	
			Telephone Allowance		967	967	
			Non-Pensionable Allowance		13,842	13,842	
					90,601	90,601	
			Total		90,601	90,601	
			<i>National Insurance Contributions</i>				
					71,930	71,930	
			Total		71,930	71,930	
	16		Total National Disability Unit		900,347	900,347	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		Ministry of Social Care, Constituency Empowerment, Urban & Rural Development	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010 2011	2011 2012					
			Social Policy, Research and Planning BUREAU OF SOCIAL PLANNING, AND RESEARCH <i>Other Personal Emoluments</i> Temporary Staff Acting Allowance and Payment of Substitutes Commuted Travel Telephone Allowance Entertainment Allowance Total <i>National Insurance Contributions</i> Total Bureau of Social Planning and Research		328,959 28,551 8,530 1,450 7,723 375,213 25,219 25,219 400,432	328,959 28,551 8,530 1,450 7,723 375,213 25,219 25,219 400,432	

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of International Business and International Transport

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
68.	Ministry of International Business and International Transport						
7040.	040. Direction and Policy Formulation Services General Management and Coordination Services	664,911	118,902		29,498	55,428	868,739
0490.	International Business and Financial Services	799,102	270,035		45,919	74,271	1,189,327
0491.	Department of Corporate Affairs and Intellectual Property	1,398,977	609,842		19,488	165,401	2,193,708
7065.	333. International Transport General Management and Coordination Services	2,137,927	222,672		51,207	173,221	2,585,027
0338.	335. Air Transport Infrastructure Air Traffic Management Services	4,517,541	1,668,304		83,350	407,881	6,677,076
	Total	9,518,458	2,889,755		229,462	876,202	13,513,877

NOTE: The Permanent Secretary is the Accounting Officer for the Ministry of International Business & International Transport.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 68 MINISTRY OF INTERNATIONAL BUSINESS AND INTERNATIONAL TRANSPORT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services Subprogram 7040: GENERAL MANAGEMENT, AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
101.							
(1)		1	Permanent Secretary	S.1			147,926
(2)	1	1	Senior Administrative Officer	S.6	88,183	88,183	88,183
(3)	1	1	Administrative Officer I	Z.6-1	62,645	62,645	66,965
(4)	1	1	Accountant	Z.16-8	55,340	55,340	55,340
(5)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	37,643
(6)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(7)	4	4	Clerical Officer	Z.38-24	142,588	142,588	142,588
(8)	1	1	Telephone Operator/Receptionist	Z.38-24	30,193	30,193	30,193
(9)	1	1	Driver/Messenger	Z.38-30	30,193	30,193	30,193
(10)	1	1	Watchman	CXA			
(11)	1	1	Maid	Cat. X	23,246	23,246	23,246
	13	14	Total Item 101		517,656	517,656	664,911
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		80,527	80,527	81,691
(2)			Acting Allowances and Payment of Substitutes		26,541	26,541	33,211
(3)			Overtime		4,000	4,000	4,000
(4)			Telephone Allowance		854	854	2,693
(5)			Travel Allowance				12,520
(6)			Entertainment				14,285
			Total Item 102		111,922	111,922	148,400
103.			<i>National Insurance Contributions</i>				
(1)					50,160	50,160	55,428
			Total Item 103		50,160	50,160	55,428
	13	14	Total Subprogram 7040: General Management and Coordination Services		679,738	679,738	868,739

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 68 MINISTRY OF INTERNATIONAL BUSINESS AND INTERNATIONAL TRANSPORT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 0490: INTERNATIONAL BUSINESS AND FINANCIAL SERVICES				
			<i>Statutory Personal Emoluments</i>				
(1)	1	1	Director	S.2	135,024	135,024	135,024
(2)	1	1	Deputy Director	S.4	109,114	109,114	109,114
(3)	1	1	Network Systems Administrator	S.8	75,519	75,519	75,519
(4)	4	4	Senior Business Development Officer	Z.6-1	264,120	264,120	264,120
(5)	1	1	Business Development Officer	Z.10-3	63,875	63,875	68,511
(6)	1	1	Executive Secretary/Secretary	Z.16-11 Z.23-17	46,930	46,930	47,428
(7)	1	1	Clerical Officer	Z.38-24	35,647	35,647	35,647
(8)	1	1	Stenographer/Typist	Z.38-24	32,050	32,050	32,941
(9)	1	1	Receptionist/Typist	Z.38-24	30,048	30,048	30,798
	12	12	Total Item 101		792,327	792,327	799,102
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		224,069	224,069	226,969
(2)			Acting Allowances and Payment of Substitutes		44,244	44,244	43,066
(3)			Entertainment Allowance		20,169	20,169	21,513
(4)			Telephone Allowance		2,953	2,953	3,936
(5)			Travel Allowance		19,305	19,305	20,470
			Total Item 102		310,740	310,740	315,954
103.			<i>National Insurance Contributions</i>				
(1)					68,396	68,396	74,271
			Total Item 103		68,396	68,396	74,271
	12	12	Total Subprogram 0490: International Business and Financial Services		1,171,463	1,171,463	1,189,327

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 68 MINISTRY OF INTERNATIONAL BUSINESS AND INTERNATIONAL TRANSPORT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 0491: DEPARTMENT OF CORPORATE AFFAIRS AND INTELLECTUAL PROPERTY				
			<i>Statutory Personal Emoluments</i>				
101.			Registrar	S.3	121,350	121,350	121,350
(1)	1	1	Deputy Registrar	S.6	264,549	264,549	264,549
(2)	3	3	Assistant Registrar	Z.6-1	65,807	65,807	67,738
(3)	1	1	Systems Analyst	Z.10-1	52,371	52,371	52,371
(4)	1	1	Executive Secretary/ Secretary	Z.16-11/ Z.23-17	46,930	46,930	48,414
(5)	1	1	Corporate Affairs Officer I	Z.16-11	94,107	94,107	96,332
(6)	2	2	Corporate Affairs Officer II	Z.23-17	121,496	121,496	123,401
(7)	3	3	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(8)	1	1	Senior Clerk	Z.23-17	42,634	42,634	42,634
(9)	1	1	Data Entry Operator I/II	Z.38-24	71,294	71,294	99,170
(10)	3	3	Clerical Officer	Z.38-24	240,408	240,408	242,408
(11)	7	7	Stenographer/Typist	Z.38-24	58,142	58,142	59,900
(12)	2	2	Clerk/Typist	Z.38-24	35,647	35,647	35,647
(13)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(14)	1	1	Vault Attendant	Z.38-30	25,342	25,342	25,706
(15)	1	1	Maid	Cat. X	23,245	23,245	23,245
(16)	1	1	Watchman	CXA	23,286	23,286	23,286
(17)	1	1					
	31	31	Total Item 101		1,359,434	1,359,434	1,398,977
			<i>Other Personal Emoluments</i>				
102.			Temporary Staff		524,308	524,308	538,707
(1)			Acting Allowances and Payment of Substitutes		99,906	99,906	66,131
(2)			Overtime		5,004	5,004	5,004
(3)			Entertainment Allowance		7,447	7,447	7,447
(4)			Telephone Allowance		3,885	3,885	3,816
(5)			Travel Allowance		8,225	8,225	8,225
(6)							
			Total Item 102		648,775	648,775	629,330
			<i>National Insurance Contributions</i>				
103.					164,074	164,074	165,401
(1)							
			Total Item 103		164,074	164,074	165,401
			Total Subprogram 0491: Department of Corporate Affairs and Intellectual Property		2,172,283	2,172,283	2,193,708
	31	31					

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 68 MINISTRY OF INTERNATIONAL BUSINESS AND INTERNATIONAL TRANSPORT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			333. International Transport Subprogram 7065: GENERAL MANAGEMENT AND COORDINATION SERVICES <i>Statutory Personal Emoluments</i>				
(1)	1	1	Deputy Permanent Secretary	S.3	121,350	121,350	121,350
(2)	1	1	Chief Technical Officer	S.2	135,024	135,024	135,024
(3)	1	1	Deputy Chief Technical Officer	S.5	98,087	98,087	98,087
(4)	1	1	Snr. Administrative Officer	S.6	88,182	88,182	88,182
(5)	1	1	Administrative Officer I	Z.6-1	68,511	68,511	68,511
(6)	1	1	Administrative Officer II	Z.16-8	55,339	55,339	55,339
(7)	1	1	Senior Research Officer	Z.6-1	68,511	68,511	68,511
(8)	2	2	Research Officer I/Research Officer II	Z.10-3/ Z.16-11	119,213	119,213	120,697
(9)	1	1	Shipping Superintendent	Z.10-6	58,586	58,586	58,586
(10)	1	1	Assistant Shipping Superintendent	Z.16-8	55,339	55,339	55,339
(11)	1	1	Senior Personnel Officer	Z.6-1	68,511	68,511	68,511
(12)	1	1	Accountant	Z.16-8	55,339	55,339	55,339
(13)	1	1	Assistant Accountant	Z.23-17	42,634	42,634	42,634
(14)	1	1	Statistical Assistant	Z.23-17	42,634	42,634	42,634
(15)	2	2	Executive Secretary/Secretary	Z.16-11/ Z.23-17	101,774	101,774	101,774
(16)	1	1	Senior Clerk	Z.23-17	39,639	39,639	42,634
(17)	7	7	Clerical Officer	Z.38-24	207,553	207,553	249,522
(18)	7	8	Stenographer/Typist	Z.38-24	310,797	310,797	285,168
(19)	2	2	Driver/Messenger	Z.38-30	60,384	60,384	60,384
(20)	1	1	Storekeeper	Z.33-24	35,647	35,647	35,647
(21)	2	2	Clerk/Typist	Z.38-24	65,838	65,838	66,729
(22)	7	3	General Workers	Cat. X	70,262	70,262	70,262
(23)		4	Janitors	CX,IX	92,980	92,980	92,980
(24)	1	1	Supervisor A & B	Cat. III	30,838	30,838	30,838
(25)	1	1	Maid	Cat. X	23,245	23,245	23,245
	46	47	Total Item 101		2,116,217	2,116,217	2,137,927
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries		127,097	127,097	117,172
(2)			Acting Allowance and Payment of Substitutes		133,519	133,519	104,000
(3)			Entertainment Allowance		22,954	22,954	22,341
(4)			Overtime		1,500	1,500	1,500
(5)			Telephone Allowance		8,456	8,456	7,482
(6)			Travel		21,987	21,987	21,384
			Total Item 102		315,513	315,513	273,879
103.			<i>National Insurance Contributions</i>				
(1)					169,344	169,344	173,221
			Total Item 103		169,344	169,344	173,221
	46	47	Total Subprogram 7065: General Management and Coordination Services		2,601,074	2,601,074	2,585,027

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 68 MINISTRY OF INTERNATIONAL BUSINESS AND INTERNATIONAL TRANSPORT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			335. Airport Transport Infrastructure Subprogram 0338: AIR TRAFFIC MANAGEMENT SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Director Civil Aviation	S.3	121,350	121,350	121,350
(1)	1	1	Technical Officer	S.7	81,575	81,575	81,575
(2)	1	1	Flight Operations Inspector	S.6	88,183	88,183	
(3)	1	1	Chief Air Traffic Control Officer	S.7	81,575	81,575	81,575
(4)	1	1	Air Worthiness Inspectors	S.7	163,151	163,151	163,150
(5)	2	2	Aviation Security Inspector	S7	81,575	81,575	81,575
(6)		1	Aerodrome Air Traffic Services Inspector	S7	81,575	81,575	81,575
(7)		1	Course Developer	S8	151,038	151,038	151,038
(8)		2	Instructor	S.9	213,077	213,077	213,077
(9)	3	3	Operations Officer	Z.10-3	63,874	63,874	63,874
(10)	1	1	Air Traffic Control Supervisor	Z.3-1	685,106	685,106	685,106
(11)	10	10	Air Traffic Control Officer I	Z.10-3/			1,277,500
(12)	47	20	Air Traffic Control Officer II	Z.16 -14/			
(13)		28		(Q-B)			
				Z.13-11/			1,323,088
(14)		5	Air Traffic Control Cadet	Z.33-24	2,788,925	2,788,925	155,415
(15)		1	Personnel Licensing Officer	Z23-11	36,645	36,645	37,643
	67	78	Total Item 101		4,637,649	4,637,649	4,517,541
102.			<i>Other Personal Emoluments</i>				
(1)			Salaries		1,494,037	1,494,037	1,612,877
(2)			Acting Allowance and Payment of Substitutes		124,890	124,890	55,427
(3)			Entertainment Allowance		7,723	7,723	14,067
(4)			Flexibility and Meal Allowance		50,000	50,000	50,000
(5)			Travel Allowance		16,529	16,529	15,840
(6)			Telephone Allowance		3,075	3,075	3,443
			Total Item 102		1,696,254	1,696,254	1,751,654
103.			<i>National Insurance Contributions</i>				
(1)					402,462	402,462	407,881
			Total Item 103		402,462	402,462	407,881
	67	78	Total Subprogram 0338: Air Traffic Management Services		6,736,365	6,736,365	6,677,076

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 68 MINISTRY OF INTERNATIONAL BUSINESS AND INTERNATIONAL TRANSPORT	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			Airport Transport Infrastructure STRENGTHENING OF AIRPORT SECURITY <i>Other Personal Emoluments</i> Temporary Staff Acting Allowance and Payment of Substitutes		102,728	84,408 11,024	
			Total Item 102		102,728	95,432	
103.			<i>National Insurance Contributions</i>		7,658	4,189	
			Total Item 103		7,658	4,189	
			Total: Strengthening of Airport Security		110,386	99,621	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Direction and Policy Formulation Services				
			GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
	1		Permanent Secretary	S.1	147,926	147,926	
	1		Deputy Permanent Secretary	S.3	121,350	121,350	
	1		Financial Controller	S.5	98,087	98,087	
	1		Senior Administrative Officer	S.6	88,182	88,182	
	1		Senior Accountant	Z.6-1	68,511	68,511	
	1		Senior Personnel Officer	Z.6-1	68,511	68,511	
	3		Administrative Officer I	Z.6-1	205,533	205,533	
	4		Administrative Officer II	Z.16-8	221,356	221,356	
	1		Personnel Officer	Z.16-8	55,339	55,339	
	1		Accountant	Z.16-8	55,339	55,339	
	2		Executive Officer	Z.16-11	101,774	101,774	
	1		Assistant Accountant	Z.23-17	42,634	42,634	
	1		Assistant Personnel Officer	Z.23-17	42,634	42,634	
	3		Executive Secretary/Secretary	Z.16-11/	152,661	152,661	
	1		Senior Clerk	Z.23-17	42,634	42,634	
	18		Clerical Officer	Z.38-24	677,274	677,274	
	9		Stenographer/Typist	Z.38-24	320,814	320,814	
	2		Driver/Messenger	Z.38-30	90,576	90,576	
	1		Telephone Operator	Z.38-30	30,192	30,192	
	3		Driver	CVI	79,968	79,968	
	3		General Worker	CX	69,735	69,735	
	1		Watchman	CXA	23,286	23,286	
	60		Total		2,804,316	2,804,316	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			<i>Other Personal Emoluments</i>				
			Temporary Staff		81,904	81,904	
			Acting Allowances and Payment of Substitutes		139,880	139,880	
			Telephone Allowance		5,767	5,767	
			Travel Allowance		20,907	20,907	
			Overtime		28,624	28,624	
			Entertainment Allowance		26,478	26,478	
			Duty Allowance		1,365	1,365	
			Total		304,925	304,925	
			<i>National Insurance Contributions</i>		227,669	227,669	
			Total		227,669	227,669	
	60		Total General Management and Coordination Service		3,336,910	3,336,910	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Direction and Policy Formulation				
			TECHNICAL MANAGEMENT, RESEARCH AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
1			Chief Agricultural Officer	S.1	147,926	147,926	
2			Deputy Chief Agriculture Officer	S.3	242,700	242,700	
1			Senior Agricultural Officer	S.6	88,182	88,182	
1			Senior Clerk	Z.23-17	42,634	42,634	
1			Clerk/Typist	Z.38-24	35,646	35,646	
	6		Total		557,088	557,088	
			<i>Other Personal Emoluments</i>				
			Acting Allowances & Payments of Substitutes		12,101	12,101	
			Travel Allowance		28,512	28,512	
			Telephone Allowance		5,317	5,317	
			Station Allowance		1,080	1,080	
			Entertainment Allowance		28,685	28,685	
			Total		75,695	75,695	
			<i>National Insurance Contributions</i>				
					25,001	25,001	
			Total		25,001	25,001	
	6		Total Technical Management, Research and Coordination Services		657,784	657,784	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Direction and Policy Formulation				
			SPECIAL DEVELOPMENT PROJECTS				
			<i>Other Personal Emoluments</i>				
			Temporary Staff		331,030	331,030	
			Acting Allowances and Payment of Substitutes		12,037	12,037	
			Entertainment Allowance		6,620	6,620	
			Travel Allowance		7,310	7,310	
			Telephone Allowance		3,039	3,039	
			Total		360,036	360,036	
			<i>National Insurance Contributions</i>		16,990	16,990	
			Total		16,990	16,990	
			Total Special Development Projects		377,026	377,026	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Direction and Policy Formulation				
			AGRICULTURAL PLANNING & DEVELOPMENT				
			<i>Statutory Personal Emoluments</i>				
1			Chief Economist	S.5	98,087	98,087	
1			Senior Economist	Z.6-1	68,511	68,511	
4			Economist I/II	Z.10-3/	216,535	216,535	
1			Senior Agricultural Assistant/ Assistant/Agricultural Assistant I/II	Z.16-8 Z.23-14	55,339	55,339	
1			Statistician II	Z.16-11	50,887	50,887	
2			Stenographer/Typist	Z.38-24	71,292	71,292	
	10		Total		560,651	560,651	
			<i>Other Personal Emoluments</i>				
			Acting Allowances and Payment of Substitutes		31,399	31,399	
			Telephone Allowance		898	898	
			Total		32,297	32,297	
			<i>National Insurance Contributions</i>				
			Total		46,758	46,758	
	10		Total Agriculture Planning and Development		639,706	639,706	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Measures to Stimulate Increased Crop Production				
			FOOD CROP RESEARCH, DEVELOPMENT AND EXTENSION				
			<i>Statutory Personal Emoluments</i>				
2			Senior Agricultural Officer	S.6	176,364	176,364	
5			Agricultural Officer I/II	Z.6-1/ Z.14-1	342,557	342,557	
4			Senior Agricultural Assistant/ Agricultural Assistant I/II	Z.16-8/ 33-24	181,970	181,970	
1			Plant Disease Supervisor	Z.38-24	35,646	35,646	
1			Technical Assistant III	Z.27-20	35,646	35,646	
3			Field Assistant	Z.38-30	90,576	90,576	
1			Foreman	CIII			
1			Bee-Keeper	CIV	28,916	28,916	
2			Supervisor	CIV	57,832	57,832	
6			Tractor Operator	C V	166,812	166,812	
1			Operators III	CV	27,802	27,802	
2			Driver	CV	55,604	55,604	
1			Budder	CVII	25,321	25,321	
1			Supervisor C	CVII	50,644	50,644	
4			Sprayman	CVII	98,996	98,996	
1			Irrigator	CVIII	24,176	24,176	
1			Pump Attendant	CV	27,802	27,802	
26			General Worker	CIX	618,072	618,072	
1			Watchman	CX	23,245	23,245	
64			Total		2,067,981	2,067,981	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		23,286	23,286	
			Acting Allowances and Payment of Substitutes		107,156	107,156	
			Telephone Allowance		1,796	1,796	
			Overtime		33,574	33,574	
			Station Allowance		1,080	1,080	
			Duty Allowance				
			Total		166,892	166,892	
			<i>National Insurance Contributions</i>				
			Total		195,363	195,363	
64			Total Food Crop Research, Development and Extension		2,430,236	2,430,236	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Measures to Stimulate Increased Crop Production				
			NON-FOOD CROP RESEARCH DEVELOPMENT AND EXTENSION				
			<i>Statutory Personal Emoluments</i>				
1			Senior Agricultural Officer	S.6	88,182	88,182	
4			Agricultural Officer I/II	Z.6-1/	274,044	274,044	
4			Senior Agricultural Assistant/	Z.33-24	212,452	212,452	
1			Laboratory Assistant I/II	Z.23-14	46,435	46,435	
1			Plant Disease Inspector	Z.38-24	35,646	35,646	
1			Supervisor	CIV	28,916	28,916	
14			General Worker	CIX	309,036	309,036	
1			Tractor Operator	CV	27,802	27,802	
2			Sprayman	CVII	48,352	48,352	
2			Driver	CVI	53,312	53,312	
1			Technical Assistant II	Z.27-20	39,639	39,639	
1			Technical Assistant III	Z.33-24	35,646	35,646	
7			Technical Assistant IV	Z.38-30	211,344	211,344	
1			Nursery Supervisor	Z.33-24	35,646	35,646	
1			Foreman	CIII	30,839	30,839	
1			Supervisor C	CVII	24,176	24,176	
2			Watchman	CX	46,572	46,572	
1			Laboratory Worker	CVIII	24,176	24,176	
46			Total		1,572,215	1,572,215	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		23,286	23,286	
			Telephone Allowance		813	813	
			Acting Allowances and Payment of Substitutes		69,766	69,766	
			Overtime		18,150	18,150	
			Total		112,015	112,015	
			<i>National Insurance Contributions</i>				
					140,840	140,840	
			Total		140,840	140,840	
46			Total Non-Food Crop Research Development and Extension		1,825,070	1,825,070	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Measures to Stimulate Increased Crop Production				
			SUGAR CANE DEVELOPMENT				
	1		<i>Statutory Personal Emoluments</i> Agricultural Officer	Z.6-1	68,511	68,511	
	1		Total		68,511	68,511	
			<i>Other Personal Emoluments</i> Acting Allowances and Payment of Substitutes		6,851	6,851	
			Total		6,851	6,851	
			<i>National Insurance Contributions</i>		4,698	4,698	
			Total		4,698	4,698	
	1		Total Sugar Cane Development		80,060	80,060	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Measures to Stimulate Increased Livestock Production				
			LIVESTOCK RESEARCH, EXTENSION & DEVELOPMENT SERVICES				
			<i>Statutory Personal Emoluments</i>				
1			Senior Agricultural Officer	S.6	88,182	88,182	
3			Agricultural Officer I/II	Z.6-1	205,533	205,533	
5			Senior Agricultural Assistant/ Agricultural Assistant I/II	Z.16-8	243,646	243,646	
1			Stenographer/Typist	Z.38-24	35,646	35,646	
1			Senior Laboratory Assistant/ Lab Assistant I/II	Z.23-14	46,435	46,435	
2			Farm Attendant	Z.38-30	60,384	60,384	
2			Field Assistant	Z.38-24	60,384	60,384	
1			Snr Animal Health Assistant	Z.16-8	55,339	55,339	
1			Plant Disease Inspector	Z.38-24	35,646	35,646	
4			General Worker	CIX, X	94,561	94,561	
2			Watchman	CX	46,572	46,572	
5			Tractor Operator	CV	139,010	139,010	
4			Artisan	CIV	120,319	120,319	
2			Irrigator	CVIII	48,352	48,352	
1			Foreman	CIII	30,839	30,839	
2			Laboratory Worker	CVIII	48,352	48,352	
13			Livestock Attendant	CIX	309,036	309,036	
1			Operator III	CV	27,802	27,802	
51			Total		1,696,038	1,696,038	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		58,874	58,874	
			Acting Allowances and Payments of Substitutes		55,513	55,513	
			Telephone Allowance		813	813	
			Overtime		54,820	54,820	
			Station Allowance		960	960	
			Total		170,980	170,980	
			<i>National Insurance Contributions</i>				
			Total		160,329	160,329	
51			Total Livestock Research, Extension & Development Services		2,027,347	2,027,347	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Resource Development and Protection				
			SCOTLAND DISTRICT DEVELOPMENT				
			<i>Statutory Personal Emoluments</i>				
1			Senior Agricultural Officer/	S.6			
1			Agricultural Officer I	Z.14-1	68,511	68,511	
1			Land Surveyor	Z.10-1	68,511	68,511	
1			Superintendent of Works	Z.16-11	50,887	50,887	
4			Senior Agricultural Assistant I/II	Z.16-8	208,000	208,000	
1			Accountant	Z.16-8	55,339	55,339	
1			Assistant Accountant	Z.23-17	41,635	41,635	
2			Draughtsman	Z.23-17	84,269	84,269	
1			Foreman Mechanic	Z.23-17	42,634	42,634	
2			Assistant Foreman Mechanic	Z.27-20	79,590	79,590	
3			Foreman Operator	Z.27-20	114,924	114,924	
3			Field Foreman	Z.33-24	102,268	102,268	
1			Senior Storekeeper	Z.23-17	42,634	42,634	
1			Clerk/Typist	Z.38-24	35,646	35,646	
1			Field Assistant	Z.38-30	30,192	30,192	
1			Driver/Messenger	Z.38-30	30,192	30,192	
1			Stenographer/Typist	Z.38-24	34,648	34,648	
1			Clerk of Works	Z.27-20	39,639	39,639	
5			Clerical Officer	Z.38-24	177,233	177,233	
1			Gang Foreman	CV	27,802	27,802	
131			General Worker	CIX, X	3,137,864	3,137,864	
2			Watchman	CXA	46,491	46,491	
10			Operator I	CI	357,134	357,134	
8			Supervisor	CVI	213,246	213,246	
5			Sprayman	CVII	122,024	122,024	
4			Budder/Grafter	CVII	101,287	101,287	
7			Tractor Driver	CIV	202,416	202,416	
6			Artisan	CIII	169,849	169,849	
1			Irrigator	CVIII	23,245	23,245	
4			Van Driver	CVI	106,623	106,623	
2			Operator IV	CVI	53,311	53,311	
6			Senior Mechanic	Z.27-20	231,846	231,846	
1			Welder	CIV	28,917	28,917	
1			Senior Electrical Assistant	CII	34,698	34,698	
11			Ranger	CV	305,822	305,822	
1			Lorry Driver	CV	27,803	27,803	
2			Mechanic	CO4	57,833	57,833	
1			Pumping Station Operator	CO5	27,802	27,802	
1			Senior Welder	Z.27-20	39,639	39,639	
2			Tractor Operator	CV			
1			Laboratory Attendant II	Z38-30	30,192	30,192	
2			Chainman	CVII	50,643	50,643	
1			Lab Assistant II	Z.33-24	35,646	35,646	
1			Assistant Storekeeper	Z.27-20	25,322	25,322	
244			Total		6,764,207	6,764,207	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			<i>Other Personal Emoluments</i>				
			Temporary Staff		23,245	23,245	
			Acting Allowances and payment of Substitutes		93,473	93,473	
			Overtime		84,947	84,947	
			Responsibility Allowance		6,929	6,929	
			Operating Allowance		26,000	26,000	
			Total		234,594	234,594	
			<i>National Insurance Contributions</i>		620,015	620,015	
			Total		620,015	620,015	
	244		Total Scotland District Development		7,618,816	7,618,816	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Resource Development and Protection				
			PLANT PROTECTION				
			<i>Statutory Personal Emoluments</i>				
2			Senior Agricultural Officer	S.6	176,364	176,364	
1			Plant Disease Inspector	Z.38-24	35,646	35,646	
1			Agricultural Officer I/II	Z.6-1	68,511	68,511	
			Senior Agricultural Assistant /				
4			Agricultural Assistant I/II	Z.16-8	192,759	192,759	
4			General Worker	CIX	118,860	118,860	
1			Supervisor	CVII	25,321	25,321	
5			Driver	CVI	133,280	133,280	
1			Entomological Assistant	CVIII	24,176	24,176	
9			Technical Assistant IV	Z.38-30	271,728	271,728	
3			Technical Assistant III	Z.33-24	106,938	106,938	
1			Technical Assistant I	Z.23-17	42,634	42,634	
1			Field Assistant	Z.38-30	30,192	30,192	
33			Total		1,226,409	1,226,409	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		138,126	138,126	
			Acting Allowances and Payment of Substitutes		63,415	63,415	
			Overtime		25,000	25,000	
			Telephone Allowance		898	898	
			Total		227,439	227,439	
			<i>National Insurance Contributions</i>				
			Total		124,392	124,392	
33			Total Subprogram Plant Protection		1,578,240	1,578,240	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Resource Development and Protection				
			VETERINARY SERVICES				
			<i>Statutory Personal Emoluments</i>				
1			Senior Veterinary Officer	S.4	109,114	109,114	
1			Veterinary Pathologist	S.5	98,087	98,087	
1			Veterinary Officer	S.8	75,519	75,519	
1			Agricultural Officer I/II	Z.6-1/ Z.14-1	68,511	68,511	
3			Senior Agricultural Assistant/	Z.16-8	166,017	166,017	
4			Veterinary Laboratory Technologist/	Z.16-6	234,344	234,344	
5			Senior Animal Health Assistant	Z.16-8	276,695	276,695	
1			General Worker	CIX	23,772	23,772	
1			Laboratory Worker	CVIII	24,176	24,176	
1			Driver/Messenger	CVI	26,656	26,656	
1			Incinerator Attendant	CVIII	24,176	24,176	
1			Clerk Typist	Z.38-24	35,646	35,646	
1			Lab Attendant	Z38-30	30,192	30,192	
2			Livestock Attendant	CIX	47,544	47,544	
	24		Total		1,240,449	1,240,449	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		165,548	165,548	
			Acting Allowances and Payment of Substitutes		61,879	61,879	
			Telephone Allowance		2,072	2,072	
			Travel Allowance		7,311	7,311	
			Overtime		125,000	125,000	
			Entertainment Allowance		6,620	6,620	
			Total		368,430	368,430	
			<i>National Insurance Contributions</i>				
					124,144	124,144	
			Total		124,144	124,144	
	24		Total Veterinary Services		1,733,023	1,733,023	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Resource Development and Protection				
			REGULATORY				
	2		<i>Statutory Personal Emoluments</i>				
			Pesticides Control Inspector	Z.23-14	92,870	92,870	
	2		Agricultural Assistant I/II	Z.23-24	71,292	71,292	
	4		Total		164,162	164,162	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		13,681	13,681	
			Acting Allowances and Payment of Substitutes		46,435	46,435	
			Total		60,116	60,116	
			<i>National Insurance Contributions</i>				
			Total		20,251	20,251	
	4		Total Regulatory		244,529	244,529	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Resource Development and Protection				
			QUARANTINE				
			<i>Statutory Personal Emoluments</i>				
4			Senior Agricultural Assistant	Z.16-8	221,356	221,356	
1			Laboratory Attendant	Z.38-30	30,192	30,192	
1			Technical Assistant II	Z.27-20	39,639	39,639	
6			Technical Assistant III	Z.33-24	142,584	142,584	
2			Technical Assistant IV	Z.38-30	120,768	120,768	
1			Porter	CIX	24,176	24,176	
1			Watchman	CXA	23,286	23,286	
	16		Total		602,001	602,001	
			<i>Other Personal Emoluments</i>				
			Temporary Staff				
			Acting Allowances and Payment of Substitutes		43,726	43,726	
			Overtime		96,431	96,431	
			Telephone Allowance		442	442	
			Total		140,599	140,599	
			<i>National Insurance Contributions</i>				
			Total		65,805	65,805	
	16		Total Quarantine		808,405	808,405	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Fisheries Management and Development				
			FISHERIES SERVICES				
			<i>Statutory Personal Emoluments</i>				
1			Chief Fisheries Officer	S.5	98,087	98,087	
1			Deputy Chief Fisheries Officer	S.8	75,519	75,519	
1			Principal Fisheries Assistant	Z.10-3	63,874	63,874	
1			Fisheries Biologist I/II	Z.6-1/	68,511	68,511	
2			Senior Fisheries Assistant	Z.16-11	97,322	97,322	
5			Fisheries Assistant I	Z.23-17	213,168	213,168	
2			Fisheries Assistant II	Z.33-24	69,403	69,403	
1			Clerk/Typist	Z.38-24	35,646	35,646	
1			Clerical Officer	Z.38-24	35,646	35,646	
2			Operator I	CI	71,426	71,426	
1			General Worker	CIX	23,772	23,772	
1			General Worker	CX	23,245	23,245	
1			Watchman	CX	23,245	23,245	
1			Tractor Operator	CV	27,802	27,802	
1			Porter	CIX	23,772	23,772	
2			Caretaker	CX	46,490	46,490	
1			Senior Mechanic	Z.27-20	39,639	39,639	
1			Data Entry Operator I	Z.33-24	34,648	34,648	
3			Data Collectors	Z.23-17	127,901	127,901	
29			Total		1,199,116	1,199,116	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		35,224	35,224	
			Acting Allowances and Payment of Substitutes		148,038	148,038	
			Telephone Allowance		2,486	2,486	
			Overtime		9,000	9,000	
			Total		194,748	194,748	
			<i>National Insurance Contributions</i>				
			Total		116,735	116,735	
29			Total Fisheries Services		1,510,599	1,510,599	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			General Support Services				
			MARKETING FACILITIES				
			<i>Statutory Personal Emoluments</i>				
1			Manager	S.6	88,182	88,182	
1			Manager Fisheries Complex	S9	71,026	71,026	
1			Senior Superintendent	S.8	75,519	75,519	
1			Superintendent	Z.10-3	59,174	59,174	
1			Maintenance Supervisor	Z.10-3	63,874	63,874	
2			Senior Supervisor	Z.16-11	89,902	89,902	
1			Senior Maintenance Technician	Z.16-11	50,887	50,887	
2			Quality Control Inspector	Z.23-17	100,908	100,908	
2			Quality Control Officer	Z.23-17	101,774	101,774	
17			Cashier I	CIII	524,246	524,246	
5			Cashier II	CVI	133,275	133,275	
2			Sprayman	CVII/CVIII	49,496	49,496	
6			Maintenance Technician	Z.16-11	267,396	267,396	
13			Supervisor	Z.23-17	497,550	497,550	
20			Assistant Supervisor	Z.33-24	684,442	684,442	
1			Clerk/Typist	Z.38-24	31,083	31,083	
2			Clerical Officer	Z.38-24	71,292	71,292	
29			Keeper	Z.38-30	857,687	857,687	
1			Messenger/Driver Messenger	Z.38-30	28,672	28,672	
7			Crane/Forklift Operator	CV	194,607	194,607	
1			Forklift Operator	CII	27,801	27,801	
2			Parking Attendant	C X	46,490	46,490	
2			Cleaner	CIX	47,544	47,544	
2			Maid/Cleaner	CX	46,490	46,490	
80			General Worker	CX	1,894,909	1,894,909	
16			Watchman	CX	372,576	372,576	
6			Refrigerator Plant Attendant	CVII	145,050	145,050	
1			Artisan	CV	27,801	27,801	
3			Maid Cleaner	CX	46,490	46,490	
228			Total		6,696,143	6,696,143	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		338,596	338,596	
			Acting Allowances and Payment of Substitutes		74,122	74,122	
			Overtime		67,394	67,394	
			Telephone Allowance		844	844	
			Total		480,956	480,956	
			<i>National Insurance Contributions</i>				
			Total		630,626	630,626	
228			Total Marketing Facilities		7,807,725	7,807,725	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			General Support Services				
			TECHNICAL WORKSHOP AND OTHER SERVICES				
			<i>Statutory Personal Emoluments</i>				
	1		Workshop Foreman	Z.23-17	42,634	42,634	
	1		Senior Mechanic	Z.27-20	39,634	39,634	
	4		Mechanic V	CIII	123,356	123,356	
	1		Senior Welder	Z.27-20	39,634	39,634	
	1		Welder	CIV	28,916	28,916	
	4		Artisan	CIII	123,356	123,356	
	1		General Worker	CIX	23,772	23,772	
	13		Total		421,302	421,302	
			<i>Other Personal Emoluments</i>				
			Temporary		31,808	31,808	
			Acting Allowances and Payment of Substitutes		28,872	28,872	
			Overtime		1,100	1,100	
			Total		61,780	61,780	
			<i>National Insurance Contributions</i>				
			Total		51,622	51,622	
	13		Total Technical Workshop and Other Services		534,704	534,704	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			General Support Services				
			INFORMATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
1			Senior Agricultural Assistant	Z.16-8	55,339	55,339	
1			Library Assistant I/II/III	Z.23-17	42,634	42,634	
1			Graphic Artist	Z.23-14	46,435	46,435	
1			Photographer	Z.23-17	42,634	42,634	
3			Technical Assistant IV	Z.38-30	90,576	90,576	
1			Field Assistant	Z.38-30	30,192	30,192	
1			General Worker	CIX	23,772	23,772	
	9		Total		331,582	331,582	
			<i>Other Personal Emoluments</i>				
			Temporary Staff				
			Acting Allowances and Payment of Substitutes		10,794	10,794	
			Total		10,794	10,794	
			<i>National Insurance Contributions</i>				
			Total		30,416	30,416	
			Total		30,416	30,416	
	9		Total Information Services		372,792	372,792	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			General Support Services				
			INCENTIVE AND OTHER SUBSIDIES				
			<i>Statutory Personal Emoluments</i>				
4			Senior Agricultural Assistant/	Z.16-8	201,663	201,663	
2			Agricultural Aide	Z.38-24	71,292	71,292	
1			Technical Assistant III	Z.33-24	35,646	35,646	
2			Technical Assistant IV	Z.38-30	60,384	60,384	
9			Total		368,985	368,985	
			<i>Other Personal Emoluments</i>				
			Temporary Staff				
			Acting Allowances and Payment of Substitutes		32,594	32,594	
			Total		32,594	32,594	
			<i>National Insurance Contributions</i>				
			Total		35,144	35,144	
9			Total Incentives and Other Subsidies		436,723	436,723	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			General Support Services				
			AGRICULTURAL EXTENSION SERVICES				
			<i>Statutory Personal Emoluments</i>				
	1		Agricultural Officer I	Z.6-1	68,511	68,511	
	9		Senior Agricultural Assistant/Agri Asst	Z.16-8	480,243	480,243	
	1		Plant Disease Inspector	Z.38-24	35,646	35,646	
	11		Total		584,400	584,400	
			<i>Other Personal Emoluments</i>				
			Temporary Acting Allowances and Payment of Substitutes		40,208	40,208	
			Total		40,208	40,208	
			<i>National Insurance Contributions</i>				
			Total		49,736	49,736	
	11		Total Agriculture Extension Services		674,344	674,344	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Ancillary Technical & Analytical Services				
			GOVERNMENT ANALYTICAL SERVICES				
			<i>Statutory Personal Emoluments</i>				
1			Director Analytical Services	S.4	109,114	109,114	
1			Assistant Director, Analytical Services	S.6	88,182	88,182	
10			Scientific Officer I/II	Z.6-1/ Z.14-1	652,926	652,926	
1			Agricultural Officer I/II	Z.6-1/ Z.16-8			
6			Laboratory Assistant I/II	Z.33-24	326,098	326,098	
1			Clerk Typist	Z.38-24	35,646	35,646	
1			Telephone Operator/Receptionist	Z.38-30	30,192	30,192	
1			Driver/Messenger	Z.38-30	27,875	27,875	
2			Laboratory Attendant	Z.38-30	60,239	60,239	
2			General Worker	CX	46,488	46,488	
1			Watchman	CX	23,286	23,286	
1			Technical Assistant IV	Z.38-30	30,192	30,192	
1			Supervisor C	CVII	25,321	25,321	
	29		Total		1,455,559	1,455,559	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		96,691	96,691	
			Acting Allowances and Payment of Substitutes		103,317	103,317	
			Telephone Allowance		3,107	3,107	
			Travel Allowance		10,962	10,962	
			Overtime		8,885	8,885	
			Entertainment Allowance		7,900	7,900	
			Total		230,862	230,862	
			<i>National Insurance Contributions</i>				
					119,386	119,386	
			Total		119,386	119,386	
	29		Total Government Analytical Services		1,805,807	1,805,807	

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		MINISTRY OF AGRICULTURE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			Ancillary Technical & Analytical Services				
			METEOROLOGY DEPARTMENT SERVICES				
			<i>Statutory Personal Emoluments</i>				
1			Director Meteorological Services	S.4	109,114	109,114	
1			Deputy Director, Met. Service	S.6	88,182	88,182	
1			Senior Meteorologist	S.8	75,519	75,519	
4			Meteorologists I	Z.6-1	205,533	205,533	
4			Meteorologists II	Z.10-3	319,371	319,371	
1			Electronic Engineer	Z.6-1	68,511	68,511	
3			Senior Meteorological Assistant	Z.13-8	166,018	166,018	
18			Meteorological Assistants II	Z.33-22	392,106	392,106	
			Meteorological Assistants I	Z.23-14	325,045	325,045	
1			Senior Clerk	Z.23-17	42,634	42,634	
1			Stenographer/Typist	Z.38-24	35,646	35,646	
			Watchman	CIX			
			Maintenance Technician	Z.23-14			
1			Driver Messenger	Z.38-24	30,192	30,192	
1			General Worker	CX	23,772	23,772	
	37		Total		1,881,643	1,881,643	
			<i>Other Personal Emoluments</i>				
			Temporary Staff		81,323	81,323	
			Acting Allowances and Payment of Substitutes		85,342	85,342	
			Overtime		1,190	1,190	
			Travel Allowance		7,485	7,485	
			Telephone Allowance		2,325	2,325	
			Entertainment Allowance		6,780	6,780	
			Total		184,445	184,445	
			<i>National Insurance Contributions</i>				
					154,894	154,894	
			Total		154,894	154,894	
	37		Total Meteorological Department Services		2,220,982	2,220,982	

SUMMARY OF PERSONAL EMOLUMENTS
Ministry of Labour

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
70.	Ministry of Labour						
7120.	040. Direction and Policy Formulation Services General Management and Coordination Services	2,057,241	393,673		56,757	180,442	2,688,113
8316.	365. HIV/AIDS Prevention and Control Project Prevention		165,624		6,128	14,343	186,095
0421.	420. Employment and Labour Relations Labour Department	2,253,338	455,265		23,620	219,877	2,952,100
	Total Labour and Immigration	4,310,579	1,014,562		86,505	414,662	5,826,308

NOTE: The Permanent Secretary, Ministry of Labour is the Accounting Officer for Head 70.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 70 MINISTRY OF LABOUR	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			040. Direction and Policy Formulation Services				
			Subprogram 7120: GENERAL MANAGEMENT AND COORDINATION SERVICES				
			<i>Statutory Personal Emoluments</i>				
101.			Permanent Secretary	S.1	147,927	147,927	147,927
(1)	1	1	Deputy Permanent Secretary	S.4	121,350	121,350	121,350
(2)	1	1	Senior Administrative Officer	S.6	88,183	88,183	88,183
(3)	1	1	Chief Research Planning Officer	S.5	98,087	98,087	98,087
(4)	1	1	Assistant Chief Research & Planning Officer	S.9	71,026	71,026	71,026
(5)	1	1	Labour Economist	Z.6-1	56,823	56,823	56,823
(6)	1	1	Senior Economist	Z.6-1	64,068	64,068	66,386
(7)	1	1	Systems Analyst	Z.10-1	-	-	-
(8)	1	1	Administrative Officer I	Z.6-1	137,022	137,022	68,511
(9)	1	1	Administrative Officer II	Z.16-8	102,144	102,144	105,113
(10)	2	2	Senior Accountant	Z.6-1	68,125	68,125	68,511
(11)	1	1	Accountant	Z.16-8	49,774	49,774	46,435
(12)	1	1	Assistant Accountant	Z.23-17	41,719	41,719	42,634
(13)	1	1	Executive Officer	Z.16-11	50,887	50,887	50,887
(14)	2	2	Executive Secretary/Secretary	Z.16-11	101,774	101,774	101,774
(15)	2	2	Senior Clerk	Z.23-17	42,634	42,634	42,634
(16)	3	3	Field Investigator	Z.23-17	127,902	127,902	127,902
(17)	15	15	Clerical Officer	Z.38-24	531,033	531,033	531,924
(18)	4	4	Stenographer/Typist	Z.38-24	100,980	100,980	101,858
(19)	1	1	Machine Operator	Z.38-24	35,647	35,647	35,647
(20)	1	1	Telephone Operator/Receptionist	Z.38-30	30,192	30,192	30,192
(21)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(22)	1	1	Maid	CX	23,245	23,245	23,245
(23)	1	1					
	45	45	Total Item 101		2,120,734	2,120,734	2,057,241
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		249,803	249,803	251,287
(2)			Acting Allowances and Payment of Substitutes		140,630	140,630	140,386
(3)			Overtime		2,000	2,000	2,000
(4)			Entertainment Allowance		26,496	26,496	26,496
(5)			Travel Allowance		24,876	24,876	24,876
(6)			Telephone Allowance		5,185	5,185	5,185
(7)			Duty Allowance		200	200	200
			Total Item 102		449,190	449,190	450,430
103.			<i>National Insurance Contributions</i>				
(1)					185,783	185,783	180,442
			Total Item 103		185,783	185,783	180,442
	45	45	Total: Subprogram 7120 General Management and Coordination Services		2,755,707	2,755,707	2,688,113

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 70 MINISTRY OF LABOUR	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102. (1)			365. HIV/AIDS Prevention and Control Project Subprogram 8316: HIV/AIDS PREVENTION <i>Other Personal Emoluments</i> Temporary Staff Acting Allowances/Payment of Substitutes		157,564 6,128	157,564 6,128	165,624 6,128
			Total Item 102		163,692	163,692	171,752
103. (1)			<i>National Insurance Contributions</i>		13,876	13,876	14,343
			Total Item 103		13,876	13,876	14,343
			Total Subprogram 8316: HIV/AIDS Prevention		177,568	177,568	186,095

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		HEAD 70 MINISTRY OF LABOUR	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			420 Employment and Labour Relations				
			Subprogram 0421: LABOUR DEPARTMENT <i>Statutory Personal Emoluments</i>				
(1)	1	1	Chief Labour Officer	S.3:S.2	121,350	121,350	121,350
(2)	1	1	Deputy Chief Labour Officer	S.6	98,087	98,087	98,087
(3)	1	1	Assistant Chief Labour Officer	S.8	75,519	75,519	75,519
(4)	2	2	Senior Labour Officer	Z.6-1	131,357	131,357	133,351
(5)	1	1	Senior Safety & Health Officer	Z.6-1	68,511	68,511	68,511
(6)	4	4	Safety & Health Officer Labour Officer I	Z.13-8/ Z.13-8/	221,356	221,356	221,356
(7)	13	13	Labour Officer II	Z.23-14	681,318	681,318	683,791
(8)	2	2	Senior Clerk	Z.23-17	85,268	85,268	85,268
(9)	11	11	Clerical Officer Executive Secretary/ Secretary	Z.38-24 Z.16-11 Z.23-17	391,108	391,108	392,106
(10)	1	1	Secretary	Z.23-17	42,634	42,634	47,301
(11)	3	3	Stenographer/Typist	Z.38-24	105,049	105,049	105,940
(12)	2	2	Clerk/Typist	Z.38-24	65,404	65,404	71,292
(13)	1	1	Library Assistant III	Z.38-24	35,646	35,646	35,646
(14)	1	1	Messenger	Z.38-30	30,192	30,192	30,192
(15)	1	1	Driver/Messenger	Z.38-30	30,192	30,192	30,192
(16)	1	1	Messenger/Maid	Z.38-30	30,192	30,192	30,192
(17)	1	1	Watchman	CX			
(18)	1	1	General Worker	CX	23,244	23,244	23,244
	48	48	Total		2,236,427	2,236,427	2,253,338
102.			<i>Other Personal Emoluments</i>				
(1)			Temporary Staff		360,725	360,725	368,145
(2)			Overtime		2,500	2,500	2,500
(3)			Acting Allowance and Payment of				
(4)			Substitutes		84,650	84,650	84,620
(5)			Travel Allowance		10,966	10,966	10,996
(6)			Entertainment Allowance		9,930	9,930	9,930
(7)			Telephone Allowance		2,694	2,694	2,694
			Total Item 102		471,465	471,465	478,885
103.			<i>National Insurance Contributions</i>				
(1)			National Insurance Contributions		215,311	215,311	219,877
			Total Item 103		215,311	215,311	219,877
	48	48	Total Subprogram 0421: Labour Department		2,923,203	2,923,203	2,952,100

SUMMARY OF PERSONAL EMOLUMENTS
Under the Responsibility of the Minister of Home Affairs

Head	Ministry/Department	Statutory Personal Emoluments	Other Personal Emoluments	Statutory Personal Allowances	Other Personal Allowances	National Insurance Contributions	Total
50.	Post Office						
0600.	600. Post Office Post Office	19,914,524	2,097,365		1,802,287	1,932,793	25,746,969
0601.	Philatelic Bureau	337,597	29,921			32,720	400,238
	Total	20,252,121	2,127,286		1,802,287	1,965,513	26,147,207

NOTE:

The Permanent Secretary, Ministry of Home Affairs is the Accounting Officer for Head 50.

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		ANNEXED ESTIMATES HEAD 50 POST OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
			600. Post Office Subprogram 0600: POST OFFICE <i>Statutory Personal Emoluments</i>				
101.							
(1)	1	1	Postmaster General	S.3	121,350	121,350	121,350
(2)	2	2	Deputy Postmaster General	S.5	196,174	196,174	196,174
(3)	1	1	Financial Controller/Finance Officer	S.8/S.5	98,087	98,087	98,087
(4)	1	1	Chief Internal Auditor	S.5	98,087	98,087	98,087
(5)	2	2	Assistant Postmaster General	S.9	142,052	142,052	142,052
(6)	1	1	Senior Postal Accountant	Z.6-1	68,511	68,511	68,511
(7)	4	4	Senior Postal Superintendent	Z.10-6	234,348	234,348	229,987
(8)	1	1	Marketing Officer	Z.6-1	68,511	68,511	68,511
(9)	1	1	Maintenance & Operations Supervisor	Z.10-6	58,587	58,587	58,587
(10)	9	9	Postal Superintendent	Z.16-11	447,107	447,107	450,199
(11)	5	5	Postal Accountant	Z.16-8	275,301	275,301	265,777
(12)	1	1	Training Officer	Z.16-8	55,340	55,340	55,340
(13)	16	16	Postmaster/Postmistress Grade I/ Postmaster/Postmistress Grade II	Z.16-11 Z.23-17	801,711	801,711	807,899
(14)	13	13	Assistant Postal Superintendent	Z.23-17	552,744	552,744	548,585
(15)	8	8	Assistant Postal Accountant	Z.23-17	341,072	341,072	341,072
(16)	1	1	Research Assistant	Z.23-17	42,634	42,634	42,634
(17)	1	1	Technician II	Z.23-17	42,634	42,634	42,634
(18)	1	1	Executive Secretary	Z.16-11	48,661	48,661	50,145
(19)	5	5	Stenographer/Typist	Z.38-24	159,687	159,687	163,256
(20)	121	121	Postal Clerk	Z.38-24	4,260,942	4,260,942	4,276,719
(21)	1	1	Senior Inspector of Postmen	Z.23-17	42,634	42,634	42,634
(22)	11	11	Inspector of Postmen	Z.27-20	433,034	433,034	433,036
(23)	23	23	Senior Postmen	Z.33-24	809,783	809,783	808,998
(24)	2	2	Driver Messenger/Messenger	Z.38-30	60,386	60,386	60,386
(25)	35	35	Postal Officer	Z.38-30	1,044,519	1,044,519	1,037,641
(26)	276	276	Postmen	Z.38-30	8,312,840	8,312,840	8,328,412
(27)	12	12	Porter	Z.38-34	320,616	320,616	316,995
(28)	2	2	Receptionist	Z.38-30	60,386	60,386	60,386
(29)	20	20	Maid	CX	464,900	464,900	464,900
(30)	2	2	Cleaner	CIX	47,544	47,544	47,544
(31)	2	2	Van driver	CVIII	48,352	48,352	48,352
(32)	7	4	Watchman	CXA	116,430	116,430	93,144
(33)		2	Parking Attendent	CX			46,490
	588	587	Total Item 101		19,874,964	19,874,964	19,914,524

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		ANNEXED ESTIMATES HEAD 50 POST OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
102.			<i>Other Personal Emoluments</i>				
(1)	11	9	Temporary Staff & Christmas Pressure		472,757	472,757	480,610
(2)			Acting Allowance and Payment of Substitutes		1,024,184	1,024,184	1,018,370
(3)			Overtime		673,385	673,385	598,385
(4)			Travel Allowance		1,319,693	1,319,693	1,319,693
(5)			Inconvenience Allowance		49,029	49,029	49,029
(6)			Entertainment Allowance		7,447	7,447	7,447
(7)			Telephone Allowance		6,587	6,587	6,587
(8)			Washing Allowance		419,531	419,531	419,531
	11	9	Total Item 102		3,972,613	3,972,613	3,899,652
103.			<i>National Insurance Contributions</i>				
(1)					1,966,718	1,966,718	1,932,793
			Total Item 103		1,966,718	1,966,718	1,932,793
	599	596	Total Subprogram 0600: Post Office		25,814,295	25,814,295	25,746,969

BARBADOS ESTIMATES 2011 - 2012

Item and Sub-Item Nos.	Establishment		ANNEXED ESTIMATES HEAD 50 POST OFFICE	Salary Scale	Approved Estimates 2010-2011	Revised Estimates 2010-2011	Estimates 2011-2012
	2010-2011	2011-2012					
101.			Subprogram 0601: PHILATELIC BUREAU <i>Statutory Personal Emoluments</i>				
(1)	1	1	Postal Superintendent	Z.16-11	50,888	50,888	50,888
(2)	1	1	Assistant Postal Superintendent	Z.23-17	42,634	42,634	42,634
(3)	4	4	Postal Clerk	Z38-24	142,588	142,588	142,588
(4)	1	1	Stenographer/Typist	Z.38-24	35,647	35,647	35,647
(5)	1	1	Clerk/Typist	Z.38-24	35,647	35,647	35,647
(6)	1	1	Postal Officer	Z.38-30	30,193	30,193	30,193
	9	9	Total Item 101		337,597	337,597	337,597
102.			<i>Other Personal Emoluments</i>				
(1)			Overtime		14,790	14,790	14,790
(2)			Acting Allowance and Payment of Substitutes		15,131	15,131	15,131
			Total Item 102		29,921	29,921	29,921
103.			<i>National Insurance Contributions</i>				
(1)					32,720	32,720	32,720
			Total Item 103		32,720	32,720	32,720
	9	9	Total Subprogram 0601: Philatelic Bureau		400,238	400,238	400,238

Appendix A

SALARY SCALES

<i>Super Scales</i>								<i>Annual Emoluments</i>
S1	\$147,926.19
S2	\$ 135,023.64
S3	\$ 121,349.76
S4	\$ 109,114.08
S5	\$ 98,087.04
S6	\$ 88,182.48
S7	\$ 81,575.04
S8	\$ 75,518.76
S9	\$ 71,025.72
<i>Model Scales</i>								
Z1	\$ 68,510.64
Z2	\$ 66,192.48
Z3	\$ 63,874.32 x 2,318.16
Z4	\$ 62,111.52
Z5	\$ 60,348.72
Z6	\$ 58,585.92
Z7	\$ 56,823.12 x 1,762.80
Z8	\$ 55,339.08
Z9	\$ 53,855.04
Z10	\$ 52,371.00
Z11	\$ 50,886.96
Z12	\$ 49,402.92
Z13	\$ 47,918.88
Z14	\$ 46,434.84
Z15	\$ 44,950.80 x 1,484.04
Z16	\$ 43,792.20
Z17	\$ 42,633.60 x 1,158.60
Z18	\$ 41,635.44

Appendix A – Cont'd

SALARY SCALES

Z19	\$40,637.28
Z20	\$39,639.12
Z21	\$38,640.96
Z22	\$37,642.80
Z23	\$36,644.64
Z24	\$35,646.48
Z25	\$34,648.32 x 998.16
Z26	\$33,757.08
Z27	\$32,865.84
Z28	\$31,974.60
Z29	\$31,083.36
Z30	\$30,192.12 x 891.24
Z31	\$29,323.44
Z32	\$28,454.76
Z33	\$27,586.08
Z34	\$26,717.40
Z35	\$25,848.72
Z36	\$24,980.04
Z37	\$24,111.36
Z38	\$23,242.68 x 868.68
P1	\$ 135,023.64: \$ 147,926.28
P2	\$ 109,114.08
P3	\$ 98,087.04
P4	\$ 88,182.48
P5	\$ 77,906.76 Fixed
P6	\$ 71,026.20
P7	\$ 68,510.64 x 2,515.56
P8	\$ 66,192.72 Fixed
P9	\$ 63,022.80
P10	\$ 61,303.44

Appendix A – Cont'd

SALARY SCALES

P11	\$59,584.08 x 1,719.36
P12	\$58,327.92
P13	\$57,071.76
P14	\$55,815.60
P15	\$54,559.44
P16	\$53,303.28
P17	\$52,047.12
P18	\$50,790.96
P19	\$49,534.80
P20	\$48,278.64 x 1,256.16
P21	\$45,138.24
P22	\$40,818.48
P23	\$39,639.12 x1,179.36
P24	\$38,640.96
P25	\$37,642.80
P26	\$36,644.64
P27	\$35,646.48
P28	\$34,648.32 x 998.16
P29	\$33,757.08
P30	\$32,865.84
P31	\$31,974.60
P32	\$31,083.36
P33	\$30,192.12 x 891.24
P34	\$29,323.44
P35	\$28,454.76
P36	\$27,586.08 x 868.68

SCHEDULE 'A' – *Cont'd*

Teacher

Year

Emoluments

\$

2009-2010 24,980.04 x 868.68 – 30,192.12 x 891.24 – 34,648.32 x 998.16 - 35,646.48

SCHEDULE B

Qualified Teacher

Year

Emoluments

\$

2009-2010 37,642.80 x 998.16 - 42,633.60 x 1,158.60 – 44,950.80 x 1,484.04 - 55,339.08

SCHEDULE C

Teacher (Special Grade)

Year

Emoluments

\$

2009-2010 37,642.80 x 998.16 – 42,633.60 x 1,158.60 – 44,950.80 x 1,484.04 –
56,823.12 x 1,762.80– 60,348.72

SCHEDULE D

Senior Teacher

Year

Emoluments

\$

2009-2010 52,371.00 x 1,484.04 – 55,339.08

SCHEDULE E

Principal, School for the Deaf

Year

Emoluments

\$

2009-2010 88,182.48

SCHEDULE 'A' – Cont'd

SCHEDULE F

Principal, Secondary School

Year	Emoluments
	\$
2009-2010	109,114.08

Deputy Principal, Secondary School

Year	Emoluments
	\$
2009-2010	88,182.48

SCHEDULE G

**Principal, Nursery, Primary,
Composite School**

Year	Emoluments
	\$
2009-2010	88,182.48

SCHEDULE H

Graduate Teacher

Year	Emoluments
	\$
2009-2010	44,950.80 x 1,484.04 – 55,339.08 (Q.B) – 56,823.12 x 1,762.80 – 63,874.32 x 2,318.16 – 66,192.48

APPENDIX A – Cont'd

SCHEDULE I

Guidance Counsellor

Year	Emoluments
	\$
2009-2010	37,642.80 x 998.16 – 42,633.60 x 1,158.60 – 44,950.80 X 1,484.04 –56,823.12 X 1,762.80 – 63,874.32 X 2,318.16 – 66,192.48

“C” Scales

Category IA - \$19.13 an hour \$1 658.09 bi-weekly \$39 794.16 a year

Assistant Foreman
Workshop, M.P.T.

Category I - \$17.17 an hour \$1 488.02 bi-weekly \$35 712.48 a year

Electrician
Fitter/Welder, Q.E.H.
Operator I
Section Leader

Category II - \$16.68 an hour \$1 445.69 bi-weekly \$34 696.56 a year

Forklift Driver/Porter
Forklift Operator
Senior Artisan
Senior Electrical Assistant
Supervisor

Category III - \$14.83 an hour \$1 284.90 bi-weekly \$30 837.60 a year

Air Condition Technician
Artisan
Auto Electrician
Body Repairman
Carpark Supervisor
Cashier I
Electrical Assistant
Electrician
Fitter
Fitter/Machinist
Foreman
Jackhammer Operator
Maintenance Fitter
Mechanic
Operator II
Plumber
Supervisor A
Steel Bender
Welder

APPENDIX A – *Cont'd*

Category IV - \$ 13.90 an hour \$1204.80 bi-weekly \$28 915.20 a year

Air Condition Technician
Artisan
Auto Electrician
Baggage Supervisor
Beekeeper
Body Repairman
Electrician Assistant
Fitter
Fitter/Machinist
Maintenance Fitter
Mechanic
Operator (Driver)
Plumber
Parking Machine Operator
Supervisor
Senior Sewerage Plant Attendant
Senior Stoker
Steelbender
Supervisor, Janitorial Services
Tractor Driver
Traffic Supervisor
Van Driver
Welder

Category V - \$ 13.36 an hour \$1,158.37 bi-weekly \$27 800.88 a year

Artisan
Auto Electrician
Body Repairman
Crane/Forklift Operator
Driver
Driver/Assistant Control Officer
Driver/ Supervisor
Electrical Assistant
 (including Electrician
 Mate, Q.E.H.)
Gang Foreman
Lorry Driver
Mechanic
Operator III
Pump Attendant
Pumping Station Operator
Plumber
Ranger

APPENDIX A – Cont'd

Steel Bender
Stoker
Subtechnical Officer
Tractor Operator
Welder

Category VI - \$12.81 an hour \$1,110.61 bi-weekly \$26 654.64 a year

Assistant Jackhammer
Operator
Car Park Supervisor
Cashier II
Checker (Supervisor B)
Driver
Operator IV
Plant Attendant
Steel Bender
Supervisor, Soil Conservation
Supervisor B
Van Driver

Category VII - \$12.17 an hour \$1,055.03 bi-weekly \$25 320.72 a year

Assistant Storekeeper
Budder
Budder/Grapter
Chainman
Incinerator Attendant
Refrigerator Plant Attendant
Scaffold Rigger
Sewerage Plant Attendant
Sprayman
Storeman
Supervisor(Plant Pathology)
Supervisor (C)
Supervisor, Nursery
Tyreman

Category VIII - \$11.62 an hour \$1,007.28 bi-weekly \$24 174.72 a year

Animal Control Attendant
Chainman
Entomological Assistant
Incinerator Attendant
Irrigator
Laboratory Worker
Operator V
Petrol Pump Attendant

APPENDIX A – Concl'd

Porter
Sprayman
Store Porter
Van Driver
Yard Foreman

Category IX - \$11.43 an hour \$990.47 bi-weekly \$23 771.28 a year

Cleaner
Fumigating Hand
Gardener
General Worker (including
 Labourer - heavy duty)
Janitor
Livestock Attendant
Nursery Assistant
Porter

Category X - \$11.18 an hour \$968.52 bi-weekly \$23 244.48 a year

Car Park Attendant
Caretaker
Cleaner
Gardener
General Worker (including
 Labourer-light duty)
Janitor
Maid
Maid/Cleaner
Parking Attendant
Scrubber

Category XA

Watchman \$74.63 per session

Appendix B

Part II

SALARY SCALE

<i>Post</i>	<i>Code No.</i>		<i>Salary Scale</i>	
			\$	\$
Accountant	Z16	Z8	43,792.20	55,339.08
Accountant General	S3	S2	121,349.76	135,023.64
Accounting Aide	Z27	Z20	32,865.84	39,639.12
Accounts Officer	Z23	Z17	36,644.64	42,633.60
Accounts Officer I	Z16	Z8	43,792.20	55,339.08
Accounts Officer II	Z23	Z17	36,644.64	42,633.60
Actuarial Analyst/Actuary	Z6	Z1	58,585.92	68,510.64
Administrative Officer I	Z6	Z1	58,585.92	68,510.64
Administrative Officer II	Z16	Z8	43,792.20	55,339.08
Aerodrome & Air Services Inspector	S7		81,575.04	
Agricultural Aide	Z38	Z24	23,242.68	35,646.48
Agricultural Assistant I	Z23	Z14	36,644.64	46,434.84
Agricultural Assistant II	Z33	Z24	27,586.08	35,646.48
Agricultural Officer I	Z6	Z1	58,585.92	68,510.64
Agricultural Officer II	Z14	Z1	46,434.84	68,510.64
Air Traffic Control Cadet	Z33	Z24	27,586.08	35,646.48
Air Traffic Control Officer Grade I	Z10	Z3	52,371.00	63,874.32
Air Traffic Control Officer Grade II	Z16	Z11	43,792.20	50,886.96
Air Traffic Control Supervisor	Z3	Z1	63,874.32	68,510.64
Airport Manager	S3		121,349.76	
Airport Supervisor	Z38	Z30	23,242.68	30,192.12
Ambulance Driver	Z38	Z30	23,242.68	30,192.12
Ambulance Officer	Z10	Z6	52,371.00	58,585.92
Animal Control Inspector	Z23	Z17	36,644.64	42,633.60
Animal Control Officer	Z5	Z3	60,348.72	63,874.32
Animal Health Assistant I	Z23	Z14	36,644.64	46,434.84
Animal Health Assistant II	Z38	Z24	23,242.68	35,646.48
Anaesthetic Aide	Z38	Z24	23,242.68	35,646.48
Archives Assistant I	Z16	Z11	43,792.20	50,886.96
Archives Assistant II	Z23	Z17	36,644.64	42,633.60
Archives Assistant III	Z38	Z24	23,242.68	35,646.48
Archives Keeper	Z38	Z30	23,242.68	30,192.12
Archives Technical Assistant	Z23	Z14	36,644.64	46,434.84
Archivist	Z10	Z3	52,371.00	63,874.32
Assistant Accountant	Z23	Z17	36,644.64	42,633.60
Assistant Accountant General	S7		81,575.04	
Assistant Ambulance Officer	Z16	Z11	43,792.20	50,886.96
Assistant Chief Audio Visual Aids Officer	S8		75,518.76	
Assistant Chief Electoral Officer	S9		71,025.72	
Assistant Chief Immigration Officer	Z5	Z3	60,348.72	63,874.32

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Assistant Chief Labour Officer	S8		75,518.76	
Assistant Chief Officer, Prisons	P13	P10	57,071.76	61,303.44
Assistant Chief Research & Planning Officer	S9		71,025.72	
Assistant Cinematographer	Z16	Z11	43,792.20	50,886.96
Assistant Commissioner, Inland Revenue	S7		81,575.04	
Assistant Commissioner, Police	P3		98,087.04	
Assistant Comptroller, Customs	S7		81,575.04	
Assistant Cypher Officer	Z38	Z24	23,242.68	35,646.48
Assistant Data Processing Officer	Z16	Z11	43,792.20	50,886.96
Assistant Director, Drug Service	S6		88,182.48	
Assistant Director, Analytical Services	S8		75,518.76	
Assistant Director of Music	P9	P7	63,022.80	68,510.64
Assistant Director, Nat. Ins.	S7		81,575.04	
Assistant Food Service Supervisor	Z38	Z30	23,242.68	30,192.12
Assistant Foreman Binder	Z23	Z17	36,644.64	42,633.60
Assistant Foreman Machine Operator	Z23	Z17	36,644.64	42,633.60
Assistant Foreman Mechanic	Z27	Z20	32,865.84	39,639.12
Assistant Forms Printer	Z33	Z24	27,586.08	35,646.48
Assistant Government Printer	Z5	Z3	60,348.72	63,874.32
Assistant Home Supervisor	Z23	Z14	36,644.64	46,343.84
Assistant Hospital Director	S7		81,575.04	
Assistant Hospital Supplies Officer	Z23	Z17	36,644.64	42,633.60
Assistant Information Officer	Z16	Z11	43,792.20	50,886.96
Assistant Linen Supervisor	Z33	Z24	27,586.08	35,646.48
Assistant Machine Supervisor	Z23	Z17	36,644.64	42,633.60
Assistant Maintenance Technician (Electrical)	Z27	Z20	32,865.84	39,639.12
Assistant Manager, Human Resources	S7		81,575.04	
Assistant Matron, G.I. Schools (RN)	Z23	Z11	36,644.64	50,886.96
Assistant Matron, G.I. School (Not RN)	Z33	Z24	27,586.08	35,646.48
Assistant Matron, Q.E.H	S9		71,025.72	
Assistant Medical Officer of Health	S8		75,518.76	
Assistant Medical Records Officer	Z23	Z17	36,644.64	42,633.60
Assistant Nutrition Officer	Z5	Z3	60,348.72	63,874.32
Assistant Orthopaedic Appl. Tech.	Z33	Z24	27,586.08	35,646.48

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Assistant Personnel Officer	Z23	Z17	36,644.64	42,633.60
Assistant Photographer	Z33	Z24	27,586.08	35,646.48
Assistant Postal Accountant	Z23	Z17	36,644.64	42,633.60
Assistant Postal Superintendent	Z23	Z17	36,644.64	42,633.60
Assistant Postmaster General	S9		71,025.72	
Assistant Property Manager	Z16	Z11	43,792.20	50,886.96
Assistant Records Officer	Z23	Z17	36,644.64	42,633.60
Assistant Registrar	Z6	Z1	58,585.92	68,510.64
Assistant Shipping Superintendent	Z16	Z8	43,792.20	55,339.08
Assistant Speech Therapist	Z16	Z11	43,792.20	50,886.96
Assistant Storekeeper	Z38	Z30	23,242.68	30,192.12
Assistant Superintendent of Work	Z23	Z17	36,644.64	42,633.60
Assistant Superintendent, Police	P9	P7	63,022.80	68,510.64
Assistant Superintendent, Prisons	P6	P5	71,026.20	77,906.76
Assistant Supervisor, Markets	Z33	Z24	27,586.08	35,646.48
Assistant Supervisor, School Meals	Z35	Z32	25,848.72	28,454.76
Assistant Supervisor	Z17		42,633.60	
Assistant Technician, Archives	Z38	Z30	23,242.68	30,192.12
Assistant Town Planner	Z14	Z1	46,434.84	68,510.64
Assistant Valuer	Z23	Z17	36,644.64	42,633.60
Assistant Work Supervisor	Z33	Z24	27,568.08	35,646.48
Assistant Chief Audio Visual Aids Officer	S8		75,518.76	
Attendant	Z38	Z30	23,242.68	30,192.12
Attendant, Drug Service	Z38	Z34	23,242.68	26,717.40
Audio Visual Aids Officer	Z10	Z1	52,371.00	68,510.64
Audit Clerk	Z38	Z24	23,242.68	35,646.48
Auditor	Z16	Z8	43,792.20	55,339.08
Auditor General	S1		147,926.28	
Audit Manager	S5		98,087.04	
Auxiliary Dental Officer	Z16	Z8	43,792.20	55,339.08
Binder	Z33	Z24	27,586.08	35,646.48
Binder's Assistant	Z38	Z34	23,242.68	26,717.40
Biochemist I	S8		75,518.76	
Building Development Inspector	Z16	Z11	43,792.20	50,886.96
Building Development Officer	Z13	Z8	47,918.88	55,339.08
Cameraman/Photographer	Z23	Z17	36,644.64	42,633.60
Chief Budget Analyst	S5		98,087.04	
Chief Education Officer	S2	S1	135,023.64	147,926.28
Chief Electoral Officer	S3		121,349.76	
Chief Electrical Inspector	Z10	Z3	52,371.00	63,874.32

SALARY SCALE

Post	Code No.	Salary Scale		
		\$	\$	
Chief Electrical Officer	S4	109,114.08		
Chief Engineer, International Transport	S4	109,114.08		
Chief Environmental Engineer	S5	98,087.04		
Chief Environmental Eng. Asst.	S9	71,025.72		
Chief Environmental Health Officer	S5	98,087.04		
Chief Fire Officer	P3	98,087.04		
Chief Fisheries Officer	S7	81,575.04		
Chief Geologist	S5	98,087.04		
Chief Health Planner	S5	98,087.04		
Chief Housing Planner	S5	98,087.04		
Chief Immigration Officer	S4	109,114.08		
Chief Information Officer	S5	98,087.04		
Chief Internal Auditor	S5	98,087.04		
Chief Laboratory Technologist	S9	71,025.72		
Chief Labour Officer	S3	S2	121,349.76	135,023.64
Chief Legal Officer	S3	121,349.76		
Chief Licensing Officer	S6	88,182.48		
Chief Magistrate	S4	109,114.08		
Chief Management Accountant	S4	109,114.08		
Chief Marshal	Z6	Z1	58,585.92	68,510.64
Chief Medical Officer	S2	S1	135,023.64	147,926.28
Chief Medical Records Officer	Z5	Z3	60,348.72	63,874.32
Chief Nursing Officer	S6		88,182.48	
Chief Officer, Prisons	P9	P7	63,022.80	68,510.64
Chief of Protocol	S4		109,114.08	
Chief Parliamentary Counsel	S1		147,926.28	
Chief Personnel Officer	S1		147,926.28	
Chief Physiotherapist	Z5	Z3	60,348.72	63,874.32
Chief Planning Assistant	Z10	Z3	52,371.00	63,874.32
Chief Planning Officer	S5		98,087.04	
Chief Price Control Officer	S6		88,182.48	
Chief Probation Officer	S7		81,575.04	
Chief Project Analyst	S5		98,087.04	
Chief Property Manager	S4		109,114.08	
Chief Public Health Nurse	S7		81,575.04	
Chief Research & Planning Officer	S6		88,182.48	
Chief Research Officer	S5		98,087.04	
Chief Security Officer	S4		109,114.08	
Chief Supply Officer	S4		109,114.08	
Chief Surveyor	S4		109,114.08	

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Chief Technical Officer	S2	S1	135,023.64	147,926.28
Chief Technical Officer, Int'l Transport	S2		135,023.64	
Chief Telecommunications Officer	S3		121,349.76	
Chief Telephone Operator	Z23	Z14	36,644.64	46,434.84
Chief Tourism Development Officer	S5		98,087.04	
Chief Town Planner	S3		121,349.76	
Chief Welfare Officer	S5		98,087.04	
Chiropodist	Z16	Z6	43,792.20	58,585.92
Cinematographer	Z10	Z3	52,371.00	63,874.32
Clerical Officer	Z38	Z24	23,242.68	35,646.48
Clerk to the Privy Council	S6		88,182.48	
Clerk of Works, Soil Conservation	Z27	Z20	32,865.84	39,639.12
Clerk/Typist	Z38	Z24	23,242.68	35,646.48
Clinical Medical Officer	S6	S5	88,182.48	98,087.04
	S8	S7	75,518.76	81,575.04
	Z3	Z1	63,874.32	68,510.64
Clinical Photographer	Z33	Z24	27,586.08	35,646.48
Coastal Engineer	Z6	Z1	58,585.92	68,510.64
Coastal Planner	Z6	Z1	58,585.92	68,510.64
Commissioner, Land Tax Dept.	S3		121,349.76	
Commissioner, Inland Revenue Department.	S2		135,023.64	
Commissioner, Police		P1	135,023.64	
			147,926.28	
Commissioner of Corrections		S2	135,023.64	
Commissioner of Titles		S1	147,926.28	
Communications Officer	Z16	Z11	43,792.20	50,886.96
Community Development Aide	Z38	Z30	23,242.68	30,192.12
Community Development Officer I	Z16	Z6	43,792.20	58,585.92
Community Development Officer II	Z23	Z17	36,644.64	42,633.60
Community Nutrition Officer I	Z16	Z6	43,792.20	58,585.92
Community Nutrition Officer II	Z23	Z17	36,644.64	42,633.60
Compiler, Official Gazette	Z23	Z17	36,644.64	42,633.60
Compositor	Z38	Z24	23,242.68	35,646.48
Comptroller, Customs	S2		135,023.64	
Computer Operator	Z23	Z17	36,644.64	42,633.60
Computer Operator/Compiler	Z23	Z17	36,644.64	42,633.60
Constable, Police	P35	P21	28,454.76	41,997.84
Consultant	S5	S4	98,087.04	109,114.08
	S3	S2	121,349.76	135,023.64

SALARY SCALE

Post	Code		Salary Scale	
	No.		\$	\$
Consultant Psychiatrist	S5	S4	98,087.04	109,114.08
	S3	S2	123,349.76	135,023.64
Control Officer	Z23	Z17	36,664.64	42,633.60
Control Supervisor	Z16	Z11	43,792.20	50,886.96
Cook	Z38	Z36	23,242.68	24,980.04
Cooperatives Officer I	Z16	Z11	43,792.20	50,886.96
Cooperatives Officer II	Z23	Z17	36,644.64	42,633.60
Coordinator, Children's Dev. Centre	Z10	Z3	52,371.00	63,874.32
Coordinator, Government Department Libraries	S8		75,518.76	
Corporate Affairs Officer I	Z16	Z11	43,792.20	50,886.96
Corporate Affairs Officer II	Z23	Z17	36,644.64	42,633.60
Counsellor I	Z16	Z6	43,792.20	58,585.92
Counsellor II	Z23	Z17	36,644.64	42,633.60
Court Administrator	Z10	Z6	52,371.00	58,585.92
Court Reporter	Z16	Z11	43,792.20	50,886.96
Crown Counsel	Z3	Z1	63,874.32	68,510.64
Cultural Arts Officer	Z16	Z11	43,792.20	50,886.96
Cultural Policy Officer I	Z10	Z3	52,371.00	63,874.32
Cultural Policy Officer II	Z16	Z11	43,792.20	50,886.96
Curriculum Dev/Liaison Officer	S9		71,025.72	
Customs Guard	Z38	Z30	23,242.68	30,192.12
Customs Officer I	Z10	Z3	52,371.00	63,874.32
Customs Officer II	Z16	Z11	43,792.20	50,886.96
Customs Officer III	Z23	Z17	36,644.64	42,633.60
Cypher Officer I	Z16	Z11	43,792.20	50,886.96
Cypher Officer II	Z23	Z17	36,644.64	42,633.60
Cyto-Technologist	Z16	Z6	43,792.20	58,585.92
Dark Room Technician	Z38	Z24	23,242.68	35,646.48
Data Collector	Z23	Z17	36,644.64	42,633.60
Data Librarian	Z16	Z11	43,792.20	50,886.96
Data Entry Operator I	Z33	Z24	27,586.08	35,646.48
Data Entry Operator II	Z38	Z30	23,242.68	30,192.12
Data Processing Manager	S7		81,575.04	
Data Processing Officer	Z10	Z1	52,371.00	68,510.64
Dental Assistant	Z38	Z30	23,242.68	30,192.12
Dental Hygienist	Z23	Z14	36,644.64	46,434.84
Dental Officer	S9		71,025.72	
Departmental Aide	Z38	Z30	23,242.68	30,192.12
Deputy Accountant General	S5		98,087.04	
Deputy Airport Manager	S6		88,182.48	

SALARY SCALE

Post	Code No.	Salary Scale	
		\$	\$
Deputy Auditor General	S4	109,114.08	
Deputy Chief Agricultural Officer	S4	109,114.08	
Deputy Chief Community Dev. Officer	S9	71,025.72	
Deputy Chief Education Officer	S4	109,114.08	
Deputy Chief Electoral Officer	S6	88,182.48	
Deputy Chief Electrical Officer	S7	81,575.04	
Deputy Chief Environmental Engineer	S7	81,575.04	
Deputy Chief Environmental Health Officer	S7	81,575.04	
Deputy Chief Fire Officer	P6	P5	77,906.76
Deputy Chief Fisheries Officer	S9	71,025.72	
Deputy Chief Health Planner	S7	81,575.04	
Deputy Chief Immigration Officer	S8	75,518.76	
Deputy Chief Information Officer	S7	81,575.04	
Deputy Chief Labour Officer	S6	88,182.48	
Deputy Chief Licensing Officer	S8	75,518.76	
Deputy Chief Marshal	Z10	Z6	58,585.92
Deputy Chief Parliamentary Counsel	S3	S2	135,023.64
Deputy Chief Personnel Officer	S4	109,114.08	
Deputy Chief Probation Officer	S9	71,025.72	
Deputy Chief Public Health Nurse	S9	71,025.72	
Deputy Chief Supply Officer	S6	88,182.48	
Deputy Chief Technical Officer	S5	98,087.04	
Deputy Chief Town Planner	S6	88,182.48	
Deputy Chief Welfare Officer	S7	81,575.04	
Deputy Comm., Inland Revenue	S4	109,114.08	
Deputy Comm., Land Tax	S6	88,182.48	
Deputy Commissioner, Police	P2	109,114.08	
Deputy Comptroller, Customs	S5	98,087.04	
Deputy Director, Coastal Zone Management Unit	S7	81,575.04	
Deputy Director, Emergency Services	Z6	Z1	68,510.64
Deputy Director, Ministry of Economic Development	S4	109,114.08	
Deputy Director, National Insurance	S5	98,087.04	
Deputy Director, Nat. Library Service	S6	88,182.48	

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Deputy Director, VAT Unit	S5		98,087.04	
Deputy Director of Met. Services	S6		88,182.48	
Deputy Director of Music	P6	P5	71,026.20	77,906.76
Deputy Dir. of Public Prosecutions	S3	S2	121,349.76	135,023.64
Deputy Dir. of Statistical Service	S6		88,182.48	
Deputy Government Printer	S7		81,575.04	
Deputy Hospital Director	S5		98,087.04	
Deputy Permanent Secretary	S4		109,114.08	
Deputy Postmaster General	S6		88,182.48	
Deputy Principal Nursing Officer	S9		71,025.72	
Deputy Principal, Erdiston College	S6		88,182.48	
Deputy Principal, Secondary Schools	S6		88,182.48	
Deputy Principal, SJPP	S7		81,575.04	
Deputy Principal Training Officer	S6		88,182.48	
Deputy Registrar	S5		98,087.04	
Deputy Registrar, Corporate Affairs And Intellectual Property	S6		88,182.48	
Deputy Registrar of Titles	S6		88,182.48	
Deputy Registrar, Cooperatives	S8		75,518.76	
Deputy Solicitor General	S3	S2	121,349.76	135,023.64
Deputy Supervisor of Insurance	S5		98,087.04	
Deputy Treasury Counsel	S5	S4	98,087.04	109,114.08
Designs Officer	Z23	Z17	36,644.64	42,633.60
Development Officer	S6		88,182.48	
Dietary Technician	Z27	Z20	32,865.84	39,639.12
Dietetic Assistant	Z23	Z17	36,644.64	42,633.60
Dietician	S9		71,025.72	
Director, Analytical Services	S6		88,182.48	
Director, Barbados Youth Service	S6		88,182.48	
Director, Coastal Zone Management Unit	S3		121,349.76	
Director, Data Processing Dept	S4		109,114.08	
Director, Drug Service	S3		121,349.76	
Director, Emergency Services	S7		81,575.04	
Director, Ministry of Economic Development	S4		109,114.08	
Director, National Council For Science and Technology	S4		109,114.08	
Director, National Insurance	S2		135,023.64	
Director, National Library Service	S4		109,114.08	

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Director, Office of Pub. Sec. Reform	S4		109,114.08	
Director, Research and Planning	S4		109,114.08	
Director, Women's Bureau	S9		71,025.72	
Director of Communications	S3		121,349.76	
Director of Cultural Policy & Research	S5		98,087.04	
Director of Finance & Econ. Affairs	S1		147,926.28	
Director of Information Systems	S5		98,087.04	
Director of Meteorological Services	S4		109,114.08	
Director of Music	P4		88,182.48	
Director of Public Prosecutions	S1		147,926.28	
Director of Statistical Service	S4		109,114.08	
Director of Trade	S3	S2	121,349.76	135,023.64
Director of Youth Affairs	S4		109,114.08	
Dispenser/Pharmacist II	Z16	Z11	43,792.20	50,886.96
Divisional Officer, Fire Service	P9	P7	63,022.80	68,510.64
Draughtsman	Z23	Z17	36,644.64	42,633.60
Draughtsman/Technician	Z23	Z17	36,644.64	42,633.60
Driver	Z38	Z30	23,242.68	30,192.12
Driver/Messenger	Z38	Z30	23,242.68	30,192.12
Driver/Operator	Z38	Z30	23,242.68	30,192.12
Drug Inspector	Z5	Z3	60,348.72	63,874.32
Drug Therapist	Z23	Z6	36,644.64	58,585.92
E-government Development Officer	S7		81,575.04	
Economic Adviser	S4		109,114.08	
Economist I	Z10	Z3	52,371.00	63,874.32
Economist II	Z16	Z11	43,792.20	50,886.96
Education Officer	S8		75,518.76	
Electrical Inspector	Z23	Z14	36,644.64	46,434.84
Electrical Inspector	Z23	Z14	36,644.64	46,434.84
Electronics Engineer/ Electronics Officer	Z6	Z1	58,585.92	68,510.64
Engineering Assistant	Z23	Z17	36,644.64	42,633.60
Engineer	Z6	Z1	58,585.92	68,510.64
Environmental Education Officer	Z10	Z1	52,371.00	68,510.64
Environmental Engineering Asst.	Z13	Z8	47,918.88	55,339.08
Environmental Health Assistant I	Z33	Z24	27,586.08	35,646.48
Environmental Health Assistant II	Z38	Z30	23,242.68	30,192.12
Environmental Health Officer I	Z13	Z8	47,918.88	55,339.08
Environmental Health Officer II	Z23	Z14	36,644.64	46,434.84
Environmental Health Specialist	Z5	Z3	60,348.72	63,874.32

SALARY SCALE

<i>Post</i>	<i>Code No.</i>		<i>Salary Scale</i>	
			\$	\$
Environmental Inspector I	Z23	Z17	36,644.64	42,633.60
Environmental Inspector II	Z33	Z24	27,586.08	35,646.48
Environmental Officer	Z6	Z1	58,585.92	68,510.64
Environmental Protection Inspector	Z16	Z11	43,792.20	50,886.96
Environmental Protection Officer	Z13	Z8	47,918.88	55,339.08
Environmental Technician	Z13	Z8	47,918.88	55,339.08
Equipment Operator	Z23	Z17	36,644.64	42,633.60
Events Co-ordinator	Z6	Z1	58,585.92	68,510.64
Examiner	Z23	Z17	36,644.64	42,633.60
Executive Assistant	Z16	Z11	43,792.20	50,886.96
Executive Officer	Z16	Z11	43,792.20	50,886.96
Executive Secretary	Z16	Z11	43,792.20	50,886.96
E.E.G. Technologist	Z16	Z6	43,792.20	58,585.92
Factory Inspector	Z13	Z8	47,918.88	55,339.08
Farm Attendant	Z38	Z30	23,242.68	30,192.12
Farm Manager	Z16	Z8	43,792.20	55,339.08
Field Assistant	Z38	Z30	23,242.68	30,192.12
Field Foreman	Z33	Z24	27,586.08	35,646.48
Field Inspector	Z23	Z14	36,644.64	46,434.84
Field Investigator	Z23	Z17	36,644.64	42,633.60
Field Officer	Z16	Z11	43,792.20	50,886.96
Finance Officer, National Insurance	S6	S5	88,182.48	98,087.04
Finance Officer	S6		88,182.48	
Financial Controller, National Insurance	S4		109,114.08	
Financial Controller	S5		98,087.04	
Fire Officer	P35	P21	28,454.76	41,997.84
Fisheries Assistant I	Z23	Z17	36,644.64	42,633.60
Fisheries Assistant II	Z33	Z24	27,586.08	35,646.48
Fisheries Biologist I	Z6	Z1	58,585.92	68,510.64
Fisheries Biologist II	Z14	Z1	46,434.84	68,510.64
Flight Operator	Z38	Z24	23,242.68	35,646.48
Floor Manager	Z23	Z17	36,644.64	42,633.60
Food Service Supervisor I	Z27	Z20	32,865.84	39,639.12
Food Service Supervisor II	Z33	Z24	27,586.08	35,646.48
Foreign Service Officer I	Z6	Z1	58,585.92	68,510.64
Foreign Service Officer II	Z16	Z8	43,792.20	55,339.08
Foreman	Z23	Z17	36,644.64	42,633.60
Foreman Binder, Govt. Printing Dept.	Z16	Z11	43,792.20	50,886.96
Foreman (Maintenance)	Z23	Z17	36,644.64	42,633.60

SALARY SCALE

<i>Post</i>	<i>Code No.</i>		<i>Salary Scale</i>	
			\$	\$
Foreman (Works)	Z23	Z17	36,644.64	42,633.60
Foreman Machine Operator, Govt. Printing Dept.	Z16	Z11	43,792.20	50,886.96
Foreman Mechanic	Z23	Z17	36,644.64	42,633.60
Foreman Mechanic, Government Printing Department	Z16	Z11	43,792.20	50,886.96
Foreman Operator	Z27	Z20	32,865.84	39,639.12
Foreman/Plumber	Z23	Z17	36,644.64	42,633.60
Foreman/Receptionist	Z23	Z17	36,644.64	42,633.60
Forensic Pathologist	S3	S2	121,349.76	135,023.64
	S5	S4	98,087.04	109,114.08
Forms Printer	Z23	Z17	36,644.64	42,633.60
Furniture & Handicraft Paint Instructor	Z23	Z17	36,644.64	42,633.60
Gatekeeper	Z38	Z34	23,242.68	26,717.40
Geological Assistant	Z38	Z24	23,242.68	35,646.48
GIS Technician	Z23	Z17	36,644.64	42,633.60
Government Printer	S5		98,087.04	
Graduate Teacher	Z15	Z2	44,950.80	66,192.48
Graphic Artist	Z23	Z14	36,644.64	46,434.84
Groom	Z38	Z34	23,242.68	26,717.40
Guidance Counsellor	Z22	Z2	37,642.80	66,192.48
Guidance Officer	S9		71,025.72	
Hansard Editor	Z5	Z3	60,348.72	63,874.32
Head Butler	Z27	Z20	32,865.84	39,639.12
Head Cook	Z38	Z34	23,242.68	26,717.40
Head Gardener	Z38	Z30	23,242.68	30,192.12
Health Aide	Z38	Z30	23,242.68	30,192.12
Health Education Officer	Z10	Z1	52,371.00	68,510.64
Health Planning Officer I	Z10	Z3	52,371.00	63,874.32
Health Planning Officer II	Z16	Z11	43,792.20	50,886.96
Health Sister	Z10	Z6	52,371.00	58,585.92
Health Sister/Nursing Officer (P.H.)	Z10	Z6	52,371.00	58,585.92
Home Supervisor	Z16	Z8	43,792.20	55,339.08
Hospital Dir., Mental Hospital	S3		121,349.76	
Hospital Director, Q.E.H.	S3	S2	121,349.76	135,023.64
Hospital Infection Control Officer	Z5	Z1	60,348.72	68,510.64
Hospital Manager	S7		81,575.04	
Hospital Pharmacist	S7		81,575.04	
Hospital Supplies Officer	Z16	Z11	43,792.20	50,886.96
Hotline Manager	Z27	Z20	32,865.84	39,639.12

SALARY SCALE

Post	Code		Salary Scale	
	No.		\$	\$
Hostess	Z16	Z11	43,792.20	50,886.96
Housekeeper	Z27	Z20	32,865.84	39,639.12
Housekeeper I	Z23	Z17	36,644.64	42,633.60
Housekeeper II	Z27	Z20	32,865.84	39,639.12
Housekeeper, Grade I	Z23	Z17	36,644.64	42,633.60
Housekeeper, Grade II	Z27	Z20	32,865.84	39,639.12
Housekeeper, Grade III	Z33	Z24	27,586.08	35,646.48
Housing Development Officer	S4		109,114.08	
Housing Planner I	Z10	Z3	52,371.00	63,874.32
Housing Planner II	Z16	Z11	43,792.20	50,886.96
Human Resources Development Officer	S7		81,575.04	
Hydrographer	Z16	Z11	43,792.20	50,886.96
Immigration Officer I	Z16	Z11	43,792.20	50,886.96
Immigration Officer II	Z23	Z17	36,644.64	42,633.60
Immigration Officer III	Z38	Z24	23,242.68	35,646.48
Information Officer	Z10	Z3	52,371.00	63,874.32
Inspector, Inland Revenue	Z16	Z8	43,792.20	55,339.08
Inspector of Postmen	Z27	Z20	32,865.84	39,639.12
Inspector of Wells	Z23	Z17	36,644.64	42,633.60
Inspector of Standards	Z16	Z11	43,792.20	50,886.96
Inspector, Police	P13	P10	57,071.76	61,303.44
Inspector, Weights and Measures	Z23	Z14	36,644.64	46,434.84
Instructor I, SJPP	Z5	Z2	60,348.72	66,192.48
Instructor II, SJPP	Z10	Z6	52,371.00	58,585.92
Instructor, International Transport	S9		71,025.72	
Instructor, R.T.S	P16	P14	53,303.28	55,815.60
Instructor/Instructress, G.I.S.	Z27	Z20	32,865.84	39,639.12
Insurance Officer I	Z10	Z3	52,371.00	63,874.32
Insurance Officer II	Z16	Z11	43,792.20	50,886.96
Internal Auditor	Z16	Z8	43,792.20	55,339.08
Internal Auditor I	Z16	Z8	43,792.20	55,339.08
Internal Auditor II	Z23	Z17	36,644.64	42,633.60
Investigations Officer	S6		88,182.48	
Junior Mechanic	Z33	Z24	27,586.08	35,646.48
Keeper	Z38	Z30	23,242.68	30,192.12
Laboratory Assistant	Z23	Z14	36,644.64	46,434.84
Laboratory Assistant I	Z23	Z14	36,644.64	46,434.84
Laboratory Assistant II	Z33	Z24	27,586.08	35,646.48
Laboratory Attendant	Z38	Z30	23,242.68	30,192.12

SALARY SCALE

Post	Code		Salary Scale	
	No.		\$	\$
Laboratory Attendant/Cleaner/ Driver	Z38	Z30	23,242.68	30,192.12
Laboratory Technician	Z23	Z17	36,644.64	42,633.60
Laboratory Technologist	Z16	Z6	43,792.20	58,585.92
Labour Economist	Z10	Z3	52,371.00	63,874.32
Labour Officer I	Z13	Z8	47,918.88	55,339.08
Labour Officer II	Z23	Z14	36,644.64	46,434.84
Land Surveyor	Z10	Z1	52,371.00	68,510.64
Laundry Attendant	Z38	Z36	23,242.68	24,980.04
Laundry Driver	Z38	Z34	23,242.68	26,717.40
Laundry Operator	Z38	Z34	23,242.68	26,717.40
Laundry Superintendent	Z27	Z20	32,865.84	39,639.12
Laundry Superintendent	Z23	Z17	36,644.64	42,633.60
Laundry Supervisor	Z33	Z24	27,586.08	35,646.48
Laundry Worker	Z38	Z36	23,242.68	24,980.04
Leading Fire Officer	P20	P17	48,278.64	52,047.12
Legal Assistant	Z23	Z17	36,644.64	42,633.60
Legal Officer	Z3	Z1	63,874.32	68,510.64
Legal Secretary	Z16	Z11	43,792.20	50,886.96
Letter Press Operator	Z23	Z17	36,644.64	42,633.60
Librarian	Z10	Z3	52,371.00	63,874.32
Library Assistant I	Z16	Z11	43,792.20	50,886.96
Library Assistant II	Z23	Z17	36,644.64	42,633.60
Library Assistant III	Z38	Z24	23,242.68	35,646.48
Library Attendant	Z38	Z36	23,242.68	24,980.04
Licensing Officer	Z16	Z8	43,792.20	55,339.08
Linen Keeper	Z33	Z24	27,586.08	35,646.48
Linen Supervisor	Z27	Z20	32,865.84	39,639.12
Lounge Attendant (V.I.P Lounge)	Z16	Z11	43,792.20	50,886.96
Machine Operator	Z38	Z24	23,242.68	35,646.48
Machine Operator, Printing	Z33	Z24	27,586.08	35,646.48
Machine Supervisor	Z16	Z11	43,792.20	50,886.96
Magistrate	S5	S4	98,087.04	109,114.08
Maid	Z38		23,242.68	
Maid/Messenger	Z38	Z30	23,242.67	30,192.12
Maintenance Officer	Z16	Z11	43,792.20	50,886.96
Maintenance Supervisor	Z10	Z3	52,371.00	63,874.32
Maintenance Supervisor I	Z10	Z3	52,371.00	63,874.32
Maintenance Supervisor II	Z16	Z11	43,792.20	50,886.96
Maintenance Supervisor III	Z23	Z17	36,644.64	42,633.60

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Maintenance Supervisor, Plumbing	Z10	Z3	52,371.00	63,874.32
Maintenance Technician	Z23	Z14	36,644.64	46,434.84
Maintenance Technician	Z23	Z17	36,644.64	42,633.60
Maintenance Technician I	Z16	Z11	43,792.20	50,886.96
Maintenance Technician II	Z23	Z14	36,644.64	46,434.84
Maintenance Technician II (Electrical)	Z23	Z14	36,644.64	46,434.84
Maintenance Technician III	Z33	Z24	27,586.08	35,646.48
Male Nurse	Z23	Z11	36,644.64	50,886.96
Management Analyst	Z16	Z8	43,792.20	55,339.08
Management Development Officer	Z6	Z1	58,585.92	68,510.64
Manager (V.I.P. Lounge)	Z16	Z11	43,792.20	45,886.96
Manager, Human Resources	S5		98,087.04	
Manager, Information Systems	S6		88,182.48	
Manager, Information Systems	S7		81,575.04	
Manager, Markets	S6		72,248.52	
Manager, Public Investment Unit	S3		121,349.76	
Manager, School Meals Dept.	S5		98,087.04	
Marine Biologist I	Z6	Z1	58,585.92	68,510.64
Marine Biologist II	Z14	Z1	46,434.84	68,510.64
Marketing Officer	Z16	Z11	43,792.20	50,886.96
Marketing Research Officer	Z6	Z1	58,585.92	68,510.64
Marshal I	Z23	Z17	36,644.64	42,633.60
Marshall II	Z27	Z20	32,865.84	39,639.12
Matron, G.I. Schools	Z13	Z8	47,918.88	55,339.08
Matron, Q.E.H	S7		81,575.04	
Mechanic, Govt. Print. Dept.	Z23	Z17	36,644.64	42,633.60
Medical Equipment Engineer	Z6	Z1	58,585.95	68,510.64
Medical Librarian	Z10	Z3	52,371.00	63,874.32
Medical Officer of Health	S5	S4	98,087.04	109,114.08
Medical Records Clerk I	Z23	Z17	36,644.64	42,633.60
Medical Records Clerk II	Z38	Z24	23,242.68	35,646.48
Medical Records Officer	Z16	Z11	43,792.20	50,886.96
Medical Secretary I	Z23	Z17	36,644.64	42,633.60
Medical Secretary II	Z38	Z24	23,242.68	35,646.48
Medical Social Worker I	Z16	Z6	43,792.20	58,585.92
Medical Social Worker II	Z23	Z17	36,644.64	42,633.60
Messenger	Z38	Z30	23,242.68	30,192.12
Meteorological Assistant I	Z23	Z14	36,644.64	46,434.84
Meteorological Assistant II	Z33	Z24	27,586.08	35,646.48
Meteorologist I	Z6	Z1	58,585.92	68,510.64

SALARY SCALE

Post	Code		Salary Scale	
	No.		\$	\$
Meteorologist II	Z10	Z3	52,371.00	63,874.32
Microbiologist I (Non-Medical)	S8		75,518.76	
Microbiologist II (Non-Medical)	Z10	Z1	52,371.00	68,510.64
Microbiologist (Medical)	S5	S4	98,087.04	109,114.08
	S3	S2	121,349.76	135,023.64
Network/Systems Administrator	S8		75,518.76	
Nurse	Z23	Z11	36,644.64	50,886.96
Nursery Aide	Z38	Z24	23,242.86	35,646.48
Nursery Supervisor	Z33	Z24	27,586.08	35,644.64
Nursing Assistant I	Z27	Z20	32,865.84	39,639.12
Nursing Assistant II	Z33	Z24	27,586.08	35,646.48
Nursing Officer	Z10	Z6	52,371.00	58,585.92
Nutrition Officer	S8		75,518.76	
Occupational Therapist	Z16	Z8	43,792.20	55,339.08
Occupational Therapy Assistant I	Z27	Z20	32,865.84	39,639.12
Occupational Therapy Assistant II	Z33	Z24	27,586.08	35,646.48
Office Supervisor	Z16	Z11	43,792.20	50,886.96
Officer Instructor, Prisons	P20	P17	48,278.64	52,047.12
Operations Controller	S7		81,575.04	
Operations Supervisor	Z33	Z24	27,586.08	35,646.48
Operations Librarian	Z23	Z17	36,644.64	42,633.60
Operations Officer	Z10	Z6	52,371.00	58,585.92
Operations Officer, Airport	Z10	Z3	52,371.00	63,874.32
Operations Officer, International Transport	Z10	Z3	52,371.00	63,874.32
Operator	Z38	Z24	23,242.68	35,646.48
Optometrist	S8		75,518.76	
Orderly	Z38	Z24	23,242.68	35,646.48
Orderly Officer, Prisons	P16	P14	53,303.28	55,815.60
Orderly Supervisor	Z33	Z24	27,586.08	35,646.48
Orthoptist	Z16	Z1	43,792.20	68,510.64
Orthopaedic Appliance Technician	Z27	Z20	32,865.84	39,639.12
Paramedic Technician	Z27	Z20	32,865.84	39,639.12
Parliamentary Counsel	S6		88,182.48	
Pensions Officer I	Z10	Z3	52,371.00	63,874.32
Pensions Officer II	Z16	Z1	43,792.20	68,510.64
Perfusionist	Z10	Z6	52,371.00	58,585.92
Perfusionist Aide	Z33	Z24	27,586.08	35,646.48
Permanent Secretary	S1		147,926.28	
Personnel Officer	Z16	Z8	43,792.20	55,339.08
Pesticide Control Inspector	Z23	Z14	36,644.64	46,434.84

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Petroleum Officer	Z10	Z1	52,371.00	68,510.64
Pharmacist I	Z10	Z6	52,371.00	58,585.92
Pharmacist II	Z16	Z11	43,792.20	50,886.96
Photographer	Z23	Z17	36,644.64	42,633.60
Physicist I	S8		75,518.76	
Physicist II	Z10	Z1	52,371.00	68,510.64
Physiotherapist	Z16	Z8	43,792.20	55,339.08
Planning Assistant I	Z23	Z14	36,644.64	46,434.84
Planning Assistant II	Z33	Z24	27,586.08	35,646.48
Planning Officer	Z10	Z3	52,371.00	63,874.32
Plant Disease Inspector	Z38	Z24	23,242.68	35,646.48
Plant Disease Supervisor	Z38	Z24	23,242.68	35,646.48
Porter	Z38	Z34	23,242.68	26,717.40
Porter/Cleaner	Z38	Z34	23,242.68	26,717.40
Postal Accountant	Z16	Z8	43,792.20	55,339.08
Postal Clerk	Z38	Z24	23,242.68	35,646.48
Postal Officer	Z38	Z30	23,242.68	30,192.12
Postal Superintendent	Z16	Z11	43,792.20	50,886.96
Postal Superintendent (Philatelic)	Z16	Z11	43,792.20	50,886.96
Postman	Z38	Z30	23,242.68	30,192.12
Postmaster General	S3		121,349.76	
Postmaster/Postmistress, Grade I	Z16	Z11	43,792.20	50,886.96
Postmaster/Postmistress, Grade II	Z23	Z17	36,644.64	42,633.60
Principal, Nursery, Primary and Composite Schools	S8		75,518.76	
Principal Auditor	S7		81,575.04	
Principal Crown Counsel	S5	S4	98,087.04	109,114.82
Principal Fisheries Assistant	Z10	Z3	52,371.00	63,874.32
Principal Environmental Health Officer	S9		71,025.72	
Principal Grade I	S8		75,518.76	
Principal Grade II	S9		71,025.72	
Principal Inspector	S8		75,518.76	
Principal Legal Assistant	Z10	Z6	52,371.00	58,585.92
Principal Legal Officer	S5	S4	98,087.04	109,114.08
Principal Management Analyst	S6		88,182.48	
Principal Nursing Officer, D. H.	Z5	Z3	60,348.72	63,874.32
Principal Nursing Officer, G.A.	S9		71,025.72	
Principal Nursing Officer, St. Michael	S9		71,025.72	
Principal Nursing Officer, P.H	S7		81,575.04	

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Principal Personnel Officer	S6		88,182.48	
Principal Training Officer	S4		109,114.08	
Principal Tutor	S8		75,518.76	
Principal Youth Development Officer	Z5	Z3	60,348.72	63,874.32
Principal, Erdiston College	S4		109,114.08	
Principal, G.I.S.	S7		81,575.04	
Principal, Secondary School	S4		109,114.08	
Principal, S.J.P.P.	S4		109,114.08	
Prison Officer I	P20	P17	48,278.64	52,047.12
Prison Officer II	P36	P21	27,586.08	41,997.84
Private Secretary & A.O.	S5		98,087.04	
Probation Officer I	Z16	Z6	43,792.20	58,585.92
Probation Officer II	Z23	Z17	36,644.64	42,663.60
Professional Accountant	S5		98,087.04	
Programme Co-ordinator	S9		71,025.72	
Programme Counsellor	Z5	Z3	63,348.72	63,874.32
Programme Officer	Z16	Z8	43,792.20	55,339.08
Programme Officer I	Z10	Z3	52,371.00	63,874.32
Programme Officer II	Z16	Z11	43,792.20	50,886.96
Programme Officer I	Z16	Z6	43,792.20	58,585.92
Programme Officer II	Z23	Z17	36,644.64	42,633.60
Programmer	Z16	Z6	43,792.20	58,585.92
Programmer's Assistant	Z23	Z17	36,644.64	42,633.60
Project Analyst I	Z10	Z3	52,371.00	63,874.32
Project Analyst II	Z16	Z11	43,792.20	58,585.92
Proof Reader I	Z23	Z17	36,644.64	42,633.60
Proof Reader II	Z33	Z24	27,586.08	35,646.48
Property Manager	Z5	Z3	60,348.72	63,874.32
Psychiatric Social Worker I	Z16	Z6	43,792.20	58,585.92
Psychiatric Social Worker II	Z23	Z17	36,644.64	42,633.60
Psychologist	Z6	Z1	58,585.92	68,510.64
Psychotherapist	Z10	Z1	52,371.00	68,510.64
Public Health Assistant	Z33	Z30	27,586.08	30,192.12
Public Health Inspector I	Z16	Z11	43,792.20	50,886.96
Public Health Inspector II	Z23	Z17	36,644.64	42,633.60
Public Health Inspector Trainee	Z33	Z24	27,586.08	35,646.48
Public Counsel	S3		121,349.76	
Public Relations Officer/ Liaison Officer	Z10	Z3	52,371.00	63,874.32
Quality Control Inspector	Z23	Z11	36,644.64	50,886.96

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Quality Control Officer	Z23	Z11	36,644.64	50,886.96
Radiographer	Z16	Z11	43,792.20	50,886.96
Radioisotope Technician	Z16	Z6	43,792.20	58,585.92
Receptionist	Z38	Z30	23,242.68	30,192.12 *****
Receptionist/Typist	Z38	Z24	23,242.68	35,646.48
Records Management Officer	Z16	Z11	43,792.20	50,886.96
Records Officer	Z16	Z11	43,792.20	50,886.96
Records Officer II	Z23	Z17	36,644.64	42,633.60
Records Sorter	Z38	Z30	23,242.68	30,192.12
Refrigerator Plant Attendant	Z38	Z30	23,242.68	30,192.12
Registrar	S3		121,349.76	
Registrar, Registration	S1		147,926.28	
Registrar I (Medical)	S7		81,575.04	
Registrar II (Medical)	S8		75,518.76	
Registrar, Cooperatives	S5		98,087.04	
Registrar of Corporate Affairs And Intellectual Property	S3		121,349.76	
Registrar of Titles	S3		121,349.76	
Registration Officer	Z3	Z1	63,874.32	68,510.64
Rehabilitation Officer	Z16	Z11	43,792.20	50,886.96
Rehabilitative Therapy Technician I	Z23	Z17	36,644.64	42,633.60
Rehabilitative Therapy Technician II	Z27	Z20	32,865.84	39,639.12
Research Economist	S6		88,182.48	
Repair Technician	Z23	Z17	36,644.64	42,633.60
Research Investigator	Z23	Z17	36,644.64	42,633.60
Research Investigator	Z33	Z24	27,586.08	35,646.48
Research Officer I	Z10	Z3	52,371.00	63,874.32
Research Officer II	Z16	Z11	43,792.20	50,886.96
Sales Attendant	Z38	Z24	23,242.68	35,646.48
School Attendance Officer	Z16	Z8	43,792.20	55,339.08
School Meals Assistant	Z38	Z36	23,242.68	24,980.04
School Meals Officer	Z16	Z11	43,792.20	50,886.96
Scientific Officer I	Z6	Z1	58,585.92	68,510.64
Scientific Officer II	Z14	Z1	46,434.84	68,510.64
Seamstress	Z38	Z34	23,242.68	26,717.40
Secretary	Z23	Z17	36,644.64	42,633.60
Secretary to the Cabinet	S1		147,926.28	
Secretary to the Commissions	S6		88,182.42	
Security Guard	Z38	Z30	23,242.68	30,192.12
Security Officer I	Z10	Z6	52,371.00	58,585.92
Security Officer II	Z16	Z11	43,792.20	50,886.96

SALARY SCALE

Post	Code		Salary Scale	
	No.		\$	\$
Security Officer III	Z23	Z17	36,644.64	42,633.60
Senior Immigration Officer	Z10	Z6	52,371.00	58,585.92
Senior Accountant	Z6	Z1	58,585.92	68,510.64
Senior Administrative Officer	S6		88,182.48	
Senior Agricultural Assistant	Z16	Z8	43,792.20	55,339.08
Senior Agricultural Officer	S6		88,182.48	
Senior Airport Security Officer	Z10	Z6	52,371.00	58,585.92
Senior Analyst/Senior Programmer	Z10	Z1	52,371.00	68,510.64
Senior Animal Health Assistant	Z16	Z8	43,792.20	55,339.08
Senior Archives Technical Assistant	Z16	Z11	43,792.20	50,886.96
Senior Archivist	S9		71,025.72	
Senior Auditor	Z6	Z1	58,585.92	68,510.64
Senior Binder	Z27	Z20	32,865.84	39,639.12
Senior Biochemist	S7		81,575.04	
Senior Blood Collecting Technician	Z10	Z6	52,371.00	58,585.92
Senior Budget Analyst	Z6	Z1	58,585.92	68,510.64
Senior Business Dev. Officer	Z6	Z1	58,585.92	68,510.64
Senior Cardiac Technologist	Z5	Z3	60,348.72	63,874.32
Senior Clerk	Z23	Z17	36,644.64	42,633.60
Senior Community Dev. Officer	Z5	Z3	60,348.72	63,874.32
Senior Compositor	Z23	Z17	36,644.64	42,633.60
Senior Computer Operator	Z16	Z11	43,792.20	50,886.96
Senior Computer Operator, Lands & Surveys	Z10	Z6	52,371.00	58,585.92
Senior Consultant	S5	S4	98,087.04	109,114.08
	S3	S2	121,349.76	135,023.64
Senior Cooperatives Officer	Z10	Z3	52,371.00	63,874.32
Senior Counsellor	Z5	Z3	60,348.72	63,874.32
Senior Crown Counsel	S6		88,182.48	
Senior Customs Guard	Z33	Z24	27,586.08	35,646.48
Senior Data Entry Operator	Z23	Z17	36,644.64	42,633.60
Senior Data Processing Officer	S8		75,518.76	
Senior Dental Officer	S5		98,087.04	
Senior Departmental Aide	Z33	Z24	27,586.08	35,646.48
Senior Dispenser/Pharmacist I	Z10	Z6	52,371.00	58,585.92
Senior Draughtsman	Z16	Z11	43,792.20	50,886.96
Senior Economist	Z6	Z1	58,585.92	68,510.64
Senior Education Officer	S6		88,182.48	
Senior Electronics Engineer/ Senior. Electronics Officer	S5		98,087.04	
Senior Electrical Inspector	Z16	Z11	43,792.20	50,886.96

SALARY SCALE

Post	Code		Salary Scale	
	No.		\$	\$
Senior Electrician	Z27	Z20	32,865.84	39,639.12
Senior Engineer (Civil/Electrical)	S7		81,575.04	
Senior Engineering Asst. (Surveying)	Z10	Z6	52,371.00	58,585.92
Senior Environmental Eng. Asst.	Z5	Z3	60,348.72	63,874.32
Senior Environmental Health Officer	Z5	Z3	60,348.72	63,874.32
Senior Environmental Officer	S6		88,182.48	
Senior Executive Officer	Z10	Z3	52,371.00	63,874.32
Senior Executive Secretary	Z10	Z3	52,371.00	63,874.32
Senior Factory Inspector	Z6	Z1	58,585.92	68,510.64
Senior Field Investigator	Z16	Z11	43,792.20	50,886.96
Senior Fisheries Assistant	Z16	Z11	43,792.20	50,886.96
Senior Fitter	Z27	Z20	32,865.84	39,639.12
Senior Food Service Supervisor	Z23	Z17	36,644.64	42,633.60
Senior Foreign Service Officer	S6		88,182.48	
Senior Foreman	Z16	Z11	43,792.20	50,886.96
Senior Health Planning Officer	Z6	Z1	58,585.92	68,510.64
Senior Health Sister/ Senior Nursing Officer (P.H)	Z5	Z3	60,348.72	63,874.32
Senior House Officer	Z3	Z1	63,874.32	68,510.64
Senior Housing Planner	Z6	Z1	58,585.92	68,510.64
Senior Immigration Officer	Z10	Z6	52,371.00	58,585.92
Senior Information Officer	S8		75,518.76	
Senior Information Officer	S9		71,025.72	
Senior Inspector	Z6	Z1	58,585.92	68,510.64
Senior Inspector of Postmen	Z23	Z17	36,644.64	42,633.60
Senior Inspector (Price Control)	Z23	Z17	36,644.64	42,633.60
Senior Instructor/Instructress, G.I.S	Z23	Z17	36,644.64	42,633.60
Senior Internal Auditor	Z6	Z1	58,585.92	68,510.64
Senior Laboratory Assistant	Z16	Z8	43,792.20	55,339.08
Senior Laboratory Technologist	Z5	Z3	60,348.72	63,874.32
Senior Labour Officer	Z6	Z1	58,585.92	68,510.64
Senior Laundry Worker	Z38	Z34	23,242.68	26,717.40
Senior Legal Assistant	Z16	Z11	43,792.20	50,886.96
Senior Legal Officer	S6		88,182.48	
Senior Librarian	S9		71,025.72	
Senior Machine Operator	Z23	Z17	36,644.64	42,633.60
Senior Machine Operator	Z27	Z20	32,865.84	39,639.12
Senior Machinist	Z27	Z20	32,865.84	39,639.12
Senior Maintenance Technician	Z10	Z6	52,371.00	58,585.92
Senior Maintenance Technician	Z13	Z8	47,918.88	55,339.08
Senior Management				

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Development Officer	S6		88,182.48	
Senior Marshal	Z16	Z11	43,792.20	50,886.96
Senior Mechanic	Z27	Z20	32,865.84	39,639.12
Senior Mechanical Engineer	S5		98,087.04	
Senior Medical Officer of Health	S3		121,349.76	
Senior Medical Records Officer	Z10	Z6	52,371.00	58,585.92
Senior Medical Social Worker	Z5	Z3	60,348.72	63,874.32
Senior Messenger	Z33	Z24	27,586.08	35,646.48
Senior Meteorological Assistant	Z13	Z8	47,918.88	55,339.08
Senior Meteorologist	S8		75,518.76	
Senior Nursing Officer	Z5	Z3	60,348.72	63,874.32
Senior Orderly Supervisor	Z23	Z17	36,644.64	42,633.60
Senior Parliamentary Counsel	S5	S4	98,087.04	109,114.08
Senior Personnel Officer	Z6	Z1	58,585.92	68,510.64
Senior Photographer	Z16	Z11	43,792.20	50,886.96
Senior Physiotherapist	Z10	Z6	52,371.00	58,585.92
Senior Planning Officer	Z6	Z1	58,585.92	68,510.64
Senior Planning Assistant	Z16	Z8	43,792.20	55,339.08
Senior Postal Accountant	Z6	Z1	58,585.92	68,510.64
Senior Postal Superintendent	Z10	Z6	52,371.00	58,585.92
Senior Postman	Z33	Z24	23,242.68	35,646.48
Senior Price Control Officer	S8		75,518.76	
Senior Probation Officer	Z5	Z3	60,348.72	63,874.32
Senior Programmer	Z10	Z1	52,371.00	68,510.64
Senior Project Analyst	Z6	Z1	58,585.92	68,510.64
Senior Property Manager	S7		81,575.04	
Senior Psychiatric Social Worker	Z5	Z3	60,348.72	63,874.32
Senior Psychologist	S7		81,575.04	
Senior Radiographer	Z5	Z3	60,348.72	63,874.32
Senior Records Sorter	Z33	Z24	27,586.08	35,646.48
Senior Registrar	S6	S5	88,182.52	98,087.04
Senior Registration Officer	S6		88,182.48	
Senior Research Analyst	S5		98,087.04	
Senior Research Officer	Z6	Z1	58,585.92	68,510.64
Senior School Attendance Officer	Z10	Z6	52,371.00	58,585.92
Senior Seamstress	Z33	Z24	27,586.08	35,646.48
Senior Security Guard	Z33	Z24	27,586.08	35,646.48
Senior Security Officer	Z6	Z1	58,585.92	68,510.64
Senior Sister	Z5	Z3	60,348.72	63,874.32
Senior Statistician	Z6	Z1	58,585.92	68,510.64
Senior Storekeeper	Z23	Z17	36,644.64	42,633.60

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Senior Superintendent, Police	P4		88,182.48	
Senior Superintendent of Works (Electrical/Mechanical)	Z10	Z6	52,371.00	58,585.92
Senior Supervisor	Z16	Z11	43,792.20	50,886.96
Senior Supply Officer	Z6	Z1	58,585.92	68,510.64
Senior Surveyor	S7		81,575.04	
Senior Systems Analyst	S8		75,518.76	
Senior Technical Assistant	Z16	Z11	43,792.20	50,886.96
Senior Technical Officer	S6		88,182.48	
Senior Technical Officer	S7		81,575.04	
Senior Technical Officer	Z10	Z6	52,371.00	58,585.92
Senior Technician	Z10	Z6	52,371.00	58,585.92
Senior Telecommunications Officer	Z6	Z1	58,585.92	68,510.64
Senior Telephone Operator	Z27	Z20	32,865.84	39,639.12
Senior Testing Officer	Z10	Z6	52,371.00	58,585.92
Senior Tourism Development Officer	S8		75,518.76	
Senior Town Planner	S8		75,518.76	
Senior Traffic Warden	Z33		27,586.08	
Senior Training Officer	Z6	Z1	58,585.92	68,510.64
Senior Transport Inspector	Z23	Z14	36,644.64	46,434.84
Senior Tutor, Erdiston College	S7		81,575.04	
Senior Tutor, Hospitals	S9		71,025.72	
Senior Vehicle Examiner	Z10	Z6	52,371.00	58,585.92
Senior Veterinary Officer	S5		98,087.04	
Senior Welder	Z27	Z20	56,823.12	39,639.12
Senior Welfare Officer	Z5	Z3	60,348.72	63,874.32
Senior Well Inspector	Z10	Z6	52,371.00	58,585.92
Senior Youth Development Officer	Z10	Z6	52,371.00	58,585.92
Sergeant, Police	P20	P17	46,199.76	52,047.12
Sewing Mistress	Z27	Z20	32,865.84	39,639.12
Server	Z38		23,242.68	
Shipping Superintendent	Z10	Z6	52,371.00	58,585.92
Shorthand Writer	Z16	Z11	43,792.20	50,886.96
Sister	Z10	Z6	52,371.00	58,585.48
Sister	Z10	Z6	52,371.00	58,585.92
Social Worker I	Z16	Z6	43,792.20	58,585.92
Social Worker II	Z23	Z17	36,644.64	42,633.60
Software Instructor	Z23	Z17	36,644.64	42,633.60
Solicitor General	S1		147,926.28	
Special Grade Teacher	Z22	Z5	37,642.80	60,348.72

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Special Needs Educator	Z15	Z2	44,950.80	66,192.48
Special Nurse I	Z23	Z17	36,644.64	42,633.60
Special Nurse II	Z27	Z20	32,865.84	39,639.12
Speech Therapist	Z10	Z1	52,371.00	68,510.64
Staff Development Officer	Z5	Z3	60,348.72	63,874.32
Staff Nurse	Z23	Z11	36,644.64	50,886.96
Station Foreman	Z33	Z24	27,586.08	35,646.48
Station Officer, Fire Service	P13	P10	57,071.76	61,303.44
Station Sergeant, Police	P16	P14	53,303.28	55,815.60
Statistical Assistant	Z23	Z17	36,644.64	42,633.60
Statistician I	Z10	Z3	52,371.00	63,874.32
Statistician II	Z16	Z11	43,792.20	50,886.96
Stenographer/Typist	Z38	Z24	23,242.68	35,646.48
Steward	Z23	Z17	36,644.64	42,633.60
Storekeeper	Z33	Z24	27,586.08	35,646.48
Sub Officer, Fire Service	P16	P14	53,303.28	55,815.60
Superintendent, Prisons	P3		98,087.04	
Superintendent of Works	Z16	Z11	43,792.20	50,886.96
Superintendent, Markets	Z10	Z3	52,371.00	63,874.32
Superintendent, Police	P6	P5	71,026.20	77,906.76
Supervising Valuer	S8		75,518.76	
Supervisor Investigator	Z23	Z17	36,644.64	42,633.60
Supervisor of Insurance and Pensions	S3			121,349.76
Supervisor, Govt. Industrial Schools	Z33	Z24	27,586.08	35,646.48
Supervisor, Markets	Z23	Z17	36,644.64	42,633.60
Supervisor, Microfilming & Binding	Z5	Z3	60,348.72	63,874.32
Supervisor, School Meals	Z30	Z28	30,192.12	31,974.60
Supervisor, Seed Store	Z16	Z11	43,792.20	50,886.96
Supervisor, St. Andrew Children's Home	Z10	Z3	52,371.00	63,874.32
Supplies Assistant	Z23	Z17	36,644.64	42,633.60
Supplies Assistant	Z38	Z30	23,242.68	30,192.12
Supply Inventory Officer	Z16	Z11	43,792.20	50,886.96
Supply Officer	Z16	Z11	43,792.20	50,886.96
Survey Assistant	Z38	Z24	23,242.68	35,646.48
Systems Administrator	S9		71,025.72	
Systems/Database Administrator	S9		71,025.72	
Systems/Network Administrator	S9		71,025.72	
Systems Network Administrator NIS	S7		81,575.04	
Systems Analyst	Z10	Z1	52,371.00	68,510.64
Systems Analyst/Programmer	Z6	Z1	58,585.92	68,510.64

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Systems Analyst/Senior Programmer	Z10	Z1	52,371.00	68,510.64
Tax Officer	Z23	Z17	36,644.64	42,633.60
Tax Relief Investigator	Z16	Z11	43,792.20	50,886.96
Teacher	Z36	Z24	24,980.04	35,646.48
Teacher's Aide	Z38	Z30	23,242.68	30,192.12
Technical Assistant	Z23	Z14	36,644.64	46,434.84
Technical Assistant	Z23	Z17	36,644.64	42,633.60
Technical Assistant I	Z23	Z17	36,644.64	42,633.60
Technical Assistant II	Z27	Z20	32,865.84	39,639.12
Technical Assistant III	Z33	Z24	27,586.08	35,646.48
Technical Assistant IV	Z38	Z30	23,242.68	30,192.12
Technical Director	S4		109,114.08	
Technical/Network Support Specialist	S9		71,025.72	
Technical Officer	S7		81,575.04	
Technical Officer	Z6	Z1	58,585.92	68,510.64
Technical Officer I	Z6	Z1	58,585.92	68,510.64
Technical Officer II	Z10	Z6	52,371.00	58,585.92
Technical Operator (Radio)	Z16	Z11	43,792.20	50,886.96
Technical Storekeeper	Z27	Z20	32,865.84	39,639.12
Technician I	Z16	Z11	43,792.20	50,886.96
Technician I	Z23	Z17	36,644.64	42,633.60
Technician II	Z23	Z17	36,644.64	42,633.60
Technician II, M.E.C.	Z23	Z14	36,644.64	46,434.84
Technician II/Technical Assistant	Z23	Z17	36,644.64	42,633.60
Telecommunications Officer I	Z10	Z6	52,371.00	58,585.92
Telecommunications Officer II	Z16	Z11	43,792.20	50,886.96
Telecommunications Officer III	Z23	Z14	36,644.64	46,434.84
Telephone Operator	Z38	Z30	23,242.68	30,192.12
Telephone Operator/Receptionist	Z38	Z30	23,242.68	30,192.12
Terrier Officer	Z23	Z17	36,644.64	42,633.60
Testing Officer	Z16	Z11	43,792.20	50,886.96
Theatre Manager	Z5	Z3	60,348.72	63,874.32
Therapeutic Dietician	Z16	Z6	43,792.20	58,585.92
Therapy Assistant I	Z27	Z20	32,865.84	39,639.12
Therapy Assistant II	Z33	Z24	27,586.08	35,646.48
Tourism Development Officer I	Z6	Z1	58,585.92	68,510.64
Tourism Development Officer II	Z16	Z8	43,792.20	55,339.08
Town Planner	Z10	Z1	52,371.00	68,510.64
Traffic Superintendent	Z10	Z6	52,371.00	58,585.92

SALARY SCALE

Post	Code No.		Salary Scale	
			\$	\$
Traffic Warden	Z38		23,242.68	
Trained Teacher	Z22	Z10	37,642.80	52,371.00
Trainee Cardiac Technician	Z38	Z24	23,242.68	35,646.48
Trainee Cyto-Technologist	Z38	Z24	23,242.68	35,646.48
Trainee Data Processing Manager	Z16	Z11	43,792.20	50,886.96
Trainee Dental Auxiliary	Z38	Z24	23,242.68	35,646.42
Trainee Dental Hygienist	Z38	Z24	23,242.68	35,646.42
Trainee Draughtsman	Z38	Z24	23,242.68	35,646.42
Trainee Laboratory Technician	Z38	Z24	23,242.68	35,646.42
Trainee Pharmacist	Z38	Z24	23,242.68	35,646.42
Trainee Property Manager	Z16	Z11	35,879.52	41,692.56
Trainee Technician	Z38	Z24	23,242.68	35,646.42
Trainee Vet. Lab. Technician	Z38	Z24	23,242.68	35,646.42
Training Officer	Z16	Z11	43,792.20	50,886.96
Transport Foreman	Z23	Z17	36,644.64	42,633.60
Transport Inspector	Z27	Z20	32,865.84	39,639.12
Transport Planner/Administrative Officer	S6		88,182.48	
Tutor, Erdiston College	S8		75,518.76	
Tutor, Hospitals	Z5	Z3	60,348.72	63,874.32
Valuer I	Z6	Z1	58,585.92	68,510.64
Valuer II	Z16	Z6	43,792.20	58,585.92
Vault Attendant	Z38	Z30	23,242.68	30,192.12
Vehicle Examiner	Z16	Z11	43,792.20	50,886.96
Veterinary Laboratory Technician	Z23	Z17	36,644.64	42,633.60
Veterinary Lab. Technologist	Z16	Z6	43,792.20	58,585.92
Veterinary Officer	S9		71,025.72	
Veterinary Pathologist	S6		88,182.48	
Vice Principal, G.I. Schools	S9		71,025.72	
Ward Clerk	Z38	Z24	23,242.68	35,646.42
Warden	Z38	Z30	19,043.16	24,736.92
Warden, Nurses Home	Z33	Z24	23,242.68	30,192.12
Water Quality Technician	Z13	Z8	47,918.88	55,339.08
Welfare Officer I	Z16	Z6	43,792.20	58,585.92
Welfare Officer II	Z23	Z17	36,644.64	42,633.60
Works Supervisor	Z23	Z17	36,644.64	42,633.60
Workshop Foreman	Z23	Z17	36,644.64	42,633.60
Workshop Manager	S9		71,025.72	
Yard Superintendent	Z33	Z24	27,586.08	35,646.48
Youth Commissioner I	Z16	Z11	43,792.20	50,886.96
Youth Commissioner II	Z23	Z17	36,644.64	42,633.60

Appendix B – Concl'd

Part II

SALARY SCALE

<i>Post</i>	<i>Code No.</i>		<i>Salary Scale</i>	
			\$	\$
Youth Development Officer	S8		75,518.76	
Youth Enterprise Officer	Z10	Z1	52,371.00	68,510.64
Youth Project Coordinator	Z16	Z11	43,792.20	50,886.96

Appendix C

ALLOCATION OF STAFF IN THE GENERAL SERVICE

Ministry/Department	Senior Accountant	Senior Executive Officer	Executive Officer	Accountant	Assistant Accountant	Senior Clerk	Clerical Officer	Secretary/ Executive Secretary	Steno-grapher/ Typist	Telephone Operator	Telephone Operator/ Receptionist	Driver Messenger/ Messenger	Total
Ministry of Agriculture, Food, Fisheries, Industry and Small Business Development	1		2	1	2	2	19	3	12	1		3	46
Meteorological Service						1			1			1	3
Soil Conservation Unit				1	1		5		1			1	9
Attorney General	1		1	1	1	1	10	3	8		2	2	30
Legal												1	1
Ministry of Labour	1		1	1	1	1	15	2	4		1	1	28
Labour Department						2	11	1	3			2	19
Ministry of Civil Service				1	1	1	4	1	2		1	1	12
Personnel Administration					1	3	16	2	13		1	1	37
Ministry of Community					1		2	2				1	6
Ministry of Economic Affairs, Empowerment, Innovation, Trade, Industry & Commerce					1	1	3	1	1			1	8
Economic Affairs				1	1	1	5	4	6		1	2	22
Empowerment, Innovation, Trade, Industry & Commerce						2	6		2			1	11
Department of Commerce and Consumer Affairs													
Ministry of Education and Human Resources Development	1	2	3	1	3	4	46	4	15	2		3	84
Audio Visual Aids						1	2		3			1	7
School Meals	1	1	3		1	3	7		2			1	19
Ministry of Youth, Family & Sports													
Division of Youth Affairs							3		1			1	5
HIV/AIDS Commission	1			1			2	1	1			1	7
Barbados Youth Service			1									1	2
Ministry of Environment, Water Resources & Drainage				1	1	1	4	2	3			1	13
Ministry of Finance, Investment, Telecom-													
Finance	1	1		1	1	2	12	2	5				25
Land Tax	1		1	4	4	3	26	1	6		1	2	49
Treasury	4		1	7	9	1	34	1	2	1		2	62
Customs	1		1	1	1	1	150	1	3		1	4	164
VAT Unit			1	1	1	1	15	1	1	1		1	23
Inland Revenue	1		1	3	8	2	34	1	5			2	57
Energy				1		1	2	2	1			1	8
Ministry of Foreign Affairs & Foreign Trade													
Foreign Affairs	1	1	9	3	1	1	6	12	8		1	3	46
Foreign Trade						1	2	2	2			1	8
Ministry of International Business & International Transport													
International Business				1	1	1	6	1	1		1	1	13
Total Carried Forward	15	5	26	31	41	38	447	50	112	5	10	44	824

Appendix C

ALLOCATION OF STAFF IN THE GENERAL SERVICE

Ministry/Department	Senior Accountant	Senior Executive Officer	Executive Officer	Accountant	Assistant Accountant	Senior Clerk	Clerical Officer	Secretary/ Executive Secretary	Steno-grapher/ Typist	Telephone Operator	Telephone Operator/ Receptionist	Driver Messenger/ Messenger	Total
Total Brought Forward	15	5	26	31	41	38	447	50	112	5	10	44	824
International Transport				1		1	6	2	9			2	21
Ministry of Health	1		1	1	2	2	14	4	10	1		5	41
Health Centres and Polyclinic			1			8	11		5		7	9	41
District Hospital, Outpatient Clinics and Nursing Services			1			2	9		1			1	14
Drug Service				1	1	1	13	1	3			1	21
Mental Hospital		1		1	1	1	4	1	2	3		1	15
Prime Minister's Office	1		1				3	7	2	2		4	20
Cabinet Office		2	1	1		1	4	1	2				12
Defence and Security			1	1	1	1	3	1	2			1	11
Ministry of Transport and Works	1		1	3	6	1	61	3	12	1	1	4	94
Electrical Engineering						1	4		1			1	7
Licensing Authority			1	1	2		34						38
Ministry of Social Care, Counstituency Empower	1				1		4	3	2			1	12
Ministry of Tourism	1		1	1	1	1	3	2	4		1	1	16
Analytical Services						1					1	1	3
Archives						1	1						2
Audit							15	1	1			2	19
Central Purchasing	1			1	2	4	12	1	2			1	24
Coastal Zone Management			1	1			2	1				1	6
Community Development					1		2		2				5
Co-operatives							2		2				4
Corporate Affairs and Intellectual Property					1	1	7	1	2			1	13
Data Processing							6	1	1		1	1	10
Electoral Department		1	1		1	1	9	1	3			2	19
Environmental Protection Department						1	3	1	1				6
Fire Service		1	1	1	1	1	4	1	1				11
Forensic Centre					1								1
Gender Affairs Bureau							1	1					2
Government Industrial Schools			1				1		1			1	4
Government Information Service			1			1	2		3			1	8
Government Printing					1		5					1	7
Immigration			1	1	1	1	4	1	3		1	1	14
Total Carried Forward	21	10	41	46	65	70	696	85	189	12	22	88	1345

Appendix C

ALLOCATION OF STAFF IN THE GENERAL SERVICE

Ministry/Department	Senior Accountant	Senior Executive Officer	Executive Officer	Accountant	Assistant Accountant	Senior Clerk	Clerical Officer	Secretary/ Executive Secretary	Stenographer/ Typist	Telephone Operator	Telephone Operator/ Receptionist	Driver Messenger/ Messenger	Total
Total Brought Forward	21	10	41	46	65	70	696	85	189	12	22	88	1345
Judiciary							34		11			5	50
Lands and Surveys							2		1			1	4
Land Registry			1	1	1	1	7		6			1	18
National Council for Science and Technology									1				1
National Disability Unit			1		1			1	1			1	5
Natural Heritage					1				1				2
National Insurance			10		2	22	115	1	5	1	2	2	160
National Library Service			1		1		1		2			2	7
Ombudsman			1					1				1	3
Office of Public Sector Reform									1				1
Police				1	2	1	25	1	10	12		2	54
Regional Police					1		1	1				2	5
Training School									1			2	5
Post Office								1	6			2	9
Prisons			1	1	1	1	5	1	1				11
Probation							1	1	2			1	5
Public Prosecution									1				1
Registration				1	2		28		8	3		3	45
Statistical Services						1	23	1	2			2	29
Telecommunication Services							2	1					3
Town Planning			1		1	1	10	1	6		1	1	22
Training		1	1	1	1	1	4	1	2		1	1	14
Welfare	1		1	1	1	1	12	1	4			4	26
Total	22	11	59	52	80	99	966	98	260	28	26	119	1820

Appendix D

HEAD 32 – MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE

										*Representation Allowance
										BD\$
HIGH COMMISSION IN THE UNITED KINGDOM										
High Commissioner	99,894
Deputy High Commissioner	133,140
Minister/Counsellor	185,420
First Secretary	65,608
Accountant	126,826
Secretary	177,766
EMBASSY AT WASHINGTON										
Ambassador	233,100
Commercial Counsellor	154,570
Minister/Counsellor	164,486
First Secretary	297,988
First Secretary	129,662
Executive Officer	198,714
Executive Secretary	123,672
Defence Attaché	258,506
PERMANENT MISSION TO THE UNITED NATIONS										
Permanent Representative	98,474
Deputy Permanent Representative	119,142
First Secretary (1)	246,906
First Secretary (2)	166,406
Secretary	101,672
EMBASSY AT CARACAS										
Ambassador	46,366
Second Secretary	109,427
Secretary	151,984
HIGH COMMISSION IN CANADA										
High Commissioner	92,864
Counsellor	73,508
First Secretary	105,452
EMBASSY AT BRUSSELS										
Ambassador	145,322
Counsellor	164,713
First Secretary	125,876
Executive Officer	121,691
Secretary	105,463

Appendix D

HEAD 32 – MINISTRY OF FOREIGN AFFAIRS AND FOREIGN TRADE

	*Representation Allowance
BD\$	
CONSULATE-GENERAL AT TORONTO	
Consul-General	97,922
Consul	119,150
CONSULATE-GENERAL AT NEW YORK	
Consul-General	68,932
Consul	195,450
Accountant	141,672
CONSULATE-GENERAL AT MIAMI	
Consul-General	68,932
Deputy Consul-General	230,106
Foreign Service Officer I	111,812
Vice-Consul	80,732
Secretary	133,204
PERMANENT MISSION TO UNITED NATIONS AT GENEVA	
Permanent Representative	197,988
Deputy Permanent Representative	332,388
Counsellor (Intl Trade)	219,740
Counsellor (Legal)	300,054
Foreign Service Officer I	165,672
Foreign Service Officer II	200,220
Executive Officer	166,054
EMBASSY AT BRAZIL	
Ambassador	79,800
Foreign Service Officer I	174,112
Executive Officer	110,894
EMBASSY AT CHINA	
Ambassador	98,474
Senior Foreign Service Officer	221,412
Foreign Service Officer I	132,662
Secretary	128,672
Executive Officer	128,672
EMBASSY AT CUBA	
Ambassador	98,474
Senior Foreign Service Officer	147,636
Foreign Service Officer II	125,672
Executive Officer	125,672

Note: * Representation, Education, Commuted Travel and Housing Allowances

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